

OVERSEAS NEWS

Moscow keeps options open on military aid to Gadaffi

BY PATRICK COCKBURN IN MOSCOW

THE Soviet Union is waiting to see if the US stages further air raids on Tripoli and Benghazi before committing itself to heavy military aid to Colonel Muammar Gadaffi, the Libyan leader, or deciding to abandon the summit with the US planned for this year.

On Wednesday the Soviet Union released the text of a letter from Mr Mikhail Gorbachev, the Soviet leader, to Colonel Gadaffi. It promised that the Soviet Union would "fulfil its commitments in terms of further strengthening Libya's defence capability."



The lack of clarity allows the Soviet Union to avoid an open ended commitment to the

Soviet leader Mikhail Gorbachev (left) said yesterday that the Soviet Union was ready for "serious steps" toward peace but warned that Washington was poisoning the atmosphere between the superpowers, Reuter reports from Moscow.

leader over whom it has little political influence. Mr Gorbachev's speech to the East German Communist Party in Berlin on Friday did nothing further to illuminate the Soviet response to another American attack.

US Administration who want the summit cancelled and have staged the Libya crisis for that reason.

of Egypt that Moscow was an unreliable ally and he began to shift towards an alliance with the US.

Soviet Union wishes 'to avoid conflict'

BY ANDREW WHITLEY IN TEL AVIV

THE SOVIET UNION is demonstrably anxious to avoid being drawn into the confrontation between its ally Libya and the US, according to Israeli intelligence analysts.

the Libyan raid, as it did over the Achille Lauro hijack last year. Unconfirmed reports here say Israeli sources helped identify targets in Tripoli and Benghazi for the US bombers, and subsequently assessed the damage caused.

Italy promises tough approach to attacks on territory

ITALY WILL take a firm attitude to any further Libyan attacks on its territory, Mr Bettino Craxi, the Prime Minister, said at the weekend, James Buxton writes from Rome.

attitude of the majority of Italians." He said that negotiations were under way with the US to bring the US consular navigation facility on Lampedusa under Italian control.

in extraordinary confusion over the weekend after he denied a Greek Government report that he had asked the European Community to mediate the crisis in the Mediterranean with the US, Andriana Jerodiarcon reports.

strain following bomb attacks at the weekend in Ankara and Istanbul. David Baruchard writes.

partly owned by American Express. NEW DELHI: A six-man delegation of foreign ministers from members of the non-aligned movement left New Delhi for Libya and the US yesterday under the leadership of Mr Bali Ram Bhagat, India's Foreign Minister, John Elliott reports.

Heavy-hearted Britons make their exit from W Beirut

BY NORA BOUSTANY IN BEIRUT

HEAVYHEARTED and hewildered, a group of some 30 Britons who had held on to Moslem West Beirut in its most desperate moments were evacuated yesterday by armed escort, after kidnappings and killings made it impossible for them to work or live here.

gone too far, too fast," said Mr Peter Kemp, who taught and worked in Beirut for nine years. "I have given up my flat, resigned from my job and I don't want to leave, but how can I come back?" said Mr Kemp, a close friend of Mr Philip Padfield and Mr Leigh Douglas, whose bodies were discovered Thursday with that of an American hostage, Mr Peter Kilburn.

Teachers, doctors and even journalists of major news agencies, who had endured Lebanon's worst crises in West Beirut, were moved to the Christian-controlled East. The exodus of British journalists, the first in Lebanon's recent turbulent history, was perhaps the end of an era.

paned the convoy across the Green Line to the Christian half of the capital.

place in the familiar and once friendly neighbourhoods of Ras Beirut, among their favourite vegetable stalls and fruit vendors.

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WHY YOU NEED FORD TRUCKS



US imposes SDI security curbs

BY PETER BRUCE IN BONN

THE US is imposing tough security requirements on Western allies that join its Strategic Defence Initiative (SDI) research programme and also appears to be trying to force those allies to cut down on trade with Eastern Europe and the Soviet Union.

In addition Washington is trying to persuade West Germany, which has signed an SDI research pact, and a general memorandum of understanding on technology transfers with the US, to make the Ministry of Defence in Bonn responsible for implementing the agreement, rather than, as is planned, the Economics Ministry.

The US is pressing Bonn to consult with it before important meetings of Cocom, the 16-nation body that supervises the export of high technology from the West to the East Bloc.

The agreements, signed before Easter, have been leaked in Bonn over the past few days. This has deeply embarrassed the West German Government not only because the agreements were supposed to be kept secret but also because they demonstrate, in the view of many supporters and critics of the government, that Bonn has been outmanoeuvred in negotiations with Washington.

Yesterday a Cologne newspaper published the texts of two letters exchanged when the agreements were signed, from Mr Richard Perle, Assistant Secretary of Defence in Washington, to Dr Lorenz Schomerus, Chief of Trade Policy in the Economics Ministry here, and the reply.

Mr Perle, in his letter, says that "for the US side to understand fully the measures you anticipate taking in order to strengthen the effectiveness of your indigenous controls on the export of sensitive technology, it would be most helpful if you could outline several points in greater detail than was possible in the Joint Understanding of Principles."

"Specifically, could you describe the changes to the structure of German law aimed at improving export administration that you anticipate proposing?"

"Under the changes you intend to propose would the transfer without government approval of technology embargoed by Cocom constitute a violation of German law? What penalties would be imposed? Does the government intend to seek amendments to the new law with the vigour necessary to create a strong deterrent to unauthorised exports?"

Mr Perle's letter, which

seems to imply a distinct uneasiness in the Pentagon about West Germany's commitment to tighten up on its trade in high technology with the East bloc, goes on to say that: "We believe that the co-operation between us... would be facilitated by an understanding that we will consult on a bilateral basis with a view to harmonising our approaches to the negotiation of the Cocom list before significant issues are brought before Cocom in Paris."

Washington has often clashed with its European allies when it has tried to tighten up on technology exports to the East bloc.

The European allies have argued that their trade with the Communist world could be badly damaged if the US had its way in Cocom.

In his reply, Dr Schomerus says Bonn is proposing to introduce licensing requirements for sales of embargoed goods and technologies to certain groups of foreign nationals.

"This will include members of foreign diplomatic or consular missions. We will also propose amendments of the regulations governing transit transactions involving embargoed goods."

"In order to become effective these changes of law will

require parliamentary approval, the Schomerus letter says. It is likely that debate on these changes of law will be heated. Dr Schomerus makes no specific commitment to consult with Washington before Cocom meetings.

Bonn had hoped that by signing a broader memorandum on technology transfer (the joint understanding) it would be able to sell its controversial participation in SDI research as politically harmless.

That is why the Economics Minister, Mr Martin Bangemann, and not the Defence Minister, signed for Bonn. Bonn was particularly keen not to upset Moscow and East Berlin.

And even while the US appears to be trying to squeeze as much new commitment out of Bonn on the basis of that general agreement, it is also clearly unhappy about the economic ministry's role in the programme.

In a letter to Mr Bangemann, dated March 27 and also just leaked, Mr Caspar Weinberger, the US Secretary of Defence, insists that "it is our view that the success of this memorandum of understanding in facilitating the participation of German industries... will depend critically upon the efficiency and competence of the counterpart implementing mechanism in the federal republic of Germany."

Gonzalez to decide this week on poll date

By David White in Madrid

MR FELIPE GONZALEZ, the Spanish Prime Minister, has to decide this week whether to bring forward this year's general elections from October to June, as some of his ministers and Socialist Party officials are pressing him to do.

The arguments for holding elections before the summer holidays are based on polls showing that the Socialists are well placed to repeat the outright majority they achieved in 1982.

Two other reasons apart from opportunism back up the case, one from economic ministers, who see an October date creating problems in the drawing up of a 1987 budget, and the other from Socialist leaders in Andalusia, where regional elections have already been set for June 22.

Andalusia is the home region of Mr Gonzalez and his number two and chief electoral strategist Mr Alfonso Guerra. The Socialist landslide win there four years ago provided the springboard for their rise to power at national level. However, local Socialist leaders are concerned about whether they can hold the left-wing vote and favour having the general elections on the same date.

Mr Gonzalez has until now favoured continuing to the end of the parliament's four-year mandate. This would be the first time a government has completed its term since Spain returned to democracy after General Franco's death in 1975.

Next weekend is seen as the last feasible time for calling a June election.

Long queues formed at petrol stations throughout Spain over the weekend ahead of a planned three-day strike by employees of the oil distribution company Campsa.

Panic buying by motorists was such that it posed a greater threat of supply shortages than the strike itself was expected to create. Campsa, owned jointly by the state and by Spanish oil refiners, has up to now held a monopoly in Spain, although this is due to disappear as a result of EEC entry.

Norwegian offshore workers' strike hits gas supply to UK

BY DAVID BRINDLE IN LONDON AND FAY GIESTER IN OSLO

GAS SUPPLY to the UK has been hit for the first time by the Norwegian offshore production workers' dispute, after disruption spread at the weekend to the UK side of the Frigg field.

The British Gas Corporation said yesterday it had lost about 40 per cent of its overall supply. However, it stressed that it was managing to maintain uninterrupted service to customers without difficulty.

The dispute spread when members of the Norwegian production workers' union OAP employed on the UK side of the split Frigg field stopped work in support of their colleagues locked out by the employers on the Norwegian side.

Workers on the British platform, which had been producing normally before the weekend, said they were striking because they felt the employers' association was making no effort to end the dispute.

British Gas said it was able to meet the shortfall in supply, at least for the time being, from storage and from other contract

fields. The warmer spring weather meant that demand was not running at peak and was well within even the restricted capacity.

The dispute began more than two weeks ago when the Norwegian catering workers' union called a strike over a pay parity claim and the employers responded with a lock-out of all the unions involved in offshore production.

An extension of the dispute to Norway's exploration drilling rigs and hotel platforms was averted at the weekend by the prospect of a new pay deal for the workers involved. Mr Bjorn Haug, the chief Government arbitrator, said employer and union representatives had agreed to the deal going to ballot.

The proposed deal, recommended for acceptance by three of the four unions concerned, would give crews a 5.1 per cent pay rise backdated to April 1 and a promise of a cut in working hours from January 1 next year.

Netherlands coalition endangered say polls

By Laura Raun in Amsterdam

THE Netherlands' governing Christian Democrat-Liberal coalition would lose its parliamentary majority if elections were held now, a month before the May 21 general elections, according to two public opinion polls released over the weekend.

The centre-right coalition would see its parliamentary strength of 81 seats fall to about 73, several short of the 76 needed for a majority. The right-of-centre Liberals would lose more seats than the centrist Christian Democrats would gain, reflecting the trend seen for some months in which the coalition hovers around the crucial threshold in the 150-seat parliament.

The opposition Labour Party would add 11 seats for a total of 58, both polls showed. This is an improvement on its showing in recent polls.

The Christian Democrats, led by Prime Minister Ruud Lubbers, want to continue governing with the Liberals in the next election. The popular Mr Lubbers reiterated over the weekend his refusal to serve in the same cabinet with Mr Joop Den Uyl, the Labour Party's campaign leader. He is gambling—with good cause—that voters will shun the Socialists if he declines to accept a cabinet ministership under Mr Den Uyl.

Haughey pledges tax reform and programme for jobs

BY HUGH CARNEGIE IN DUBLIN

FIANNA FAIL, the Irish opposition party, will introduce a major programme of job creation and economic development through tax reform and investment in industry if it is returned to power, Mr Charles Haughey, the party leader, pledged at the weekend.

Addressing the Fianna Fail annual conference, which also celebrated the party's 60th anniversary, Mr Haughey said the monetarist policies of the Fine Gael-Labour coalition had "undermined the foundations of the economy, created serious social unrest, and weakened community life."

Fianna Fail, which has been in power throughout most of its life, appears from polls to be within reach of winning back a parliamentary majority despite the growing popularity of the new Progressive Democrat Party formed by former Fianna Fail deputies disaffected by Mr Haughey's leadership.

Conference delegates gave Mr Haughey his customary rousing reception. He barely touched on the defections, but his autocratic image could still be a decisive factor in the next election, due by late 1987 but expected as early as October this year by opposition leaders.

Mr Haughey, blamed by the present Government for sowing the seeds of Ireland's economic difficulties by excessive borrowing and expenditure when he was in office at the beginning of the decade, said Fianna Fail would introduce immediate, substantial investment in the construction industry. One party spokesman put the figure at £200m (£180m) and development projects.

The punitive tax regime, in which middle income earners pay 48 per cent, would be reformed to ensure at least two-thirds of tax-payers pay the standard rate of 35 per cent. Tax incentives would be used to stimulate industry.

Finnish strike at N-plants

By Olli Viranen in Helsinki

FINLAND'S power industry workers' union plans to start a strike that would bring the country's four nuclear reactors to a standstill tomorrow.

Following a last minute wage agreement 1,200 workers, or one fifth of the union's members, will come out on strike. Power companies said the loss of electricity would be matched by increasing output at other power plants.

Meanwhile, Finland's civil servants' strike is gradually crumbling as the national board of railways decided to open parts of the Helsinki area on Tuesday. Last Friday the Board of Aviation opened Helsinki airport for a limited number of domestic flights.

Prospects for Israeli co-operation improve

BY ANDREW WHITLEY IN TEL AVIV

A HIGH-POWERED delegation of US companies involved in the Strategic Defence Initiative or Star Wars programme left Israel yesterday, encouraged by the prospect of cooperation with Israeli high-tech concerns on the project. It was the first US corporate mission to discuss joint work on Star Wars with a foreign ally.

Mr Yitzhak Rabin, defence minister, is expected to sign a Government-level memorandum of understanding with the US on Star Wars research, during a visit to Washington in early May. The UK and West Germany have already concluded such agreements with the US.

One contract for work on the SDI programme was signed during the US delegation's week-long visit by Ben Gurion University in Beersheva. A further contract is expected to

be signed shortly with Sorek, the government nuclear research centre. Details on the agreements, and the US contractors involved, have not been disclosed. But among the 20 companies taking part in the mission were Boeing, Grumman, Northrop and General Electric.

Dr Joyce Starr, a director of the centre for Strategic and International Studies at George Town University, who headed the delegation, said discussions on a further deal, valued at \$50m (£35m) in "a parallel area of activity," had also emerged.

However, Dr Starr said the purpose of the mission, which she had initiated and coordinated, with the blessing of the Pentagon's SDI organisation, had been primarily

exploratory. The Israeli Government has given an enthusiastic welcome to the prospect of sharing in SDI-related research, because of the spin-off benefits for its weapons development programmes.

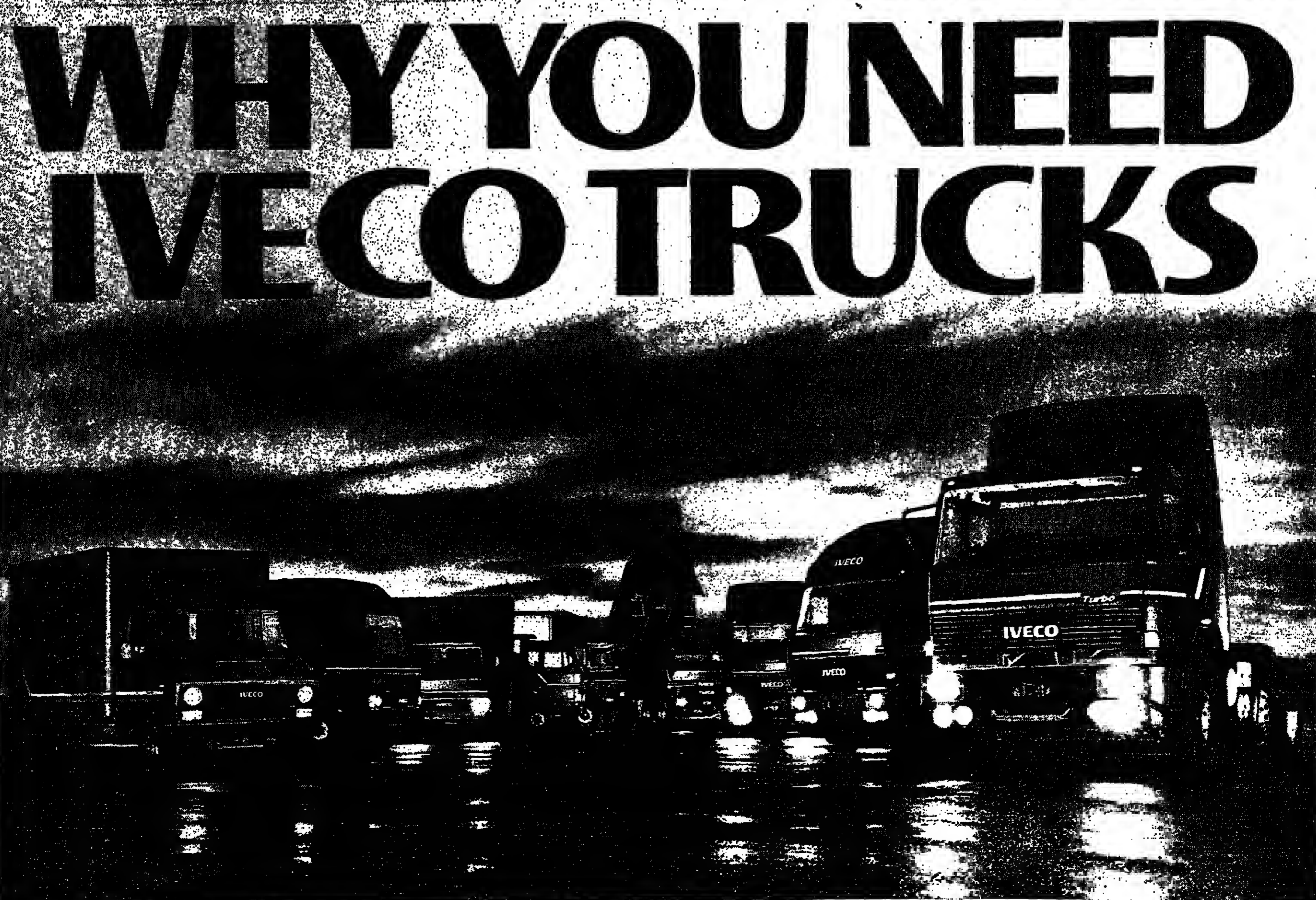
Its most pressing strategic concern is to develop an effective counter to the Soviet SS-21 ground-to-ground ballistic missiles deployed by Syria. The US has expressed great interest in the work already underway in Israel on meeting this deadly, short-range threat, through anti-missile weapons.

Israel also has advanced work in lasers, electro-optics and infrared devices. But, according to one participant in the mission, above all what Israel has to offer the US in this field is "a tremendous creativity motivation."

Dr Starr said this was the first time such a diverse delegation of defence contractors had travelled to Israel to discuss a security issue in a "quasi-open manner."

One frustration had been an inability to define logically what the relationship between US and Israeli concerns should be, she said. In terms of access to sub-contracts on SDI research, Israel is being treated on a competitive, equal footing with Western Europe, she said, with no special favours.

Dr Starr said Israel may have slipped a little behind its European competitors in the race for SDI contracts, because of its delay in concluding the government-to-government memorandum covering technology transfer and security matters.



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OVERSEAS NEWS

RACE HOTS UP FOR PRESIDENTIAL SUCCESSOR

Mexican hopeful wins key job

BY DAVID GARDNER IN MEXICO CITY

THE race to succeed President Miguel de la Madrid of Mexico, whose single term in office expires in 1988, has started in earnest following the appointment of Mr Alfredo del Mazo as the country's Energy Minister.

Mr del Mazo is today due to take over the energy, mining and public sector industry portfolio from Mr Francisco Labastida Ochoa, selected to run the northern Pacific state of Sinaloa, where the ruling Institutional Revolutionary Party (PRI) faces a strong right-wing challenge in elections for governor this October, and where Mexico's powerful drug mafia has almost established a parallel state.

For nearly a year now speculation has been rife about when Mr del Mazo, currently the governor of the state of Mexico, north of Mexico City, would join the Cabinet aged 42, and with a largely financial background in both the private and public sectors. Mr del Mazo is a close friend of Mr de la Madrid and one of the two men regarded as most likely to succeed him as president.

The other frontrunner is Mr Jesus Silva Herzog, the Finance Minister, whose political future looks increasingly to hinge on his ability to squeeze perceptible concessions from Mexico's international creditors.

Following this year's collapse in the price of oil, which in recent years has earned Mexico up to three-quarters of its foreign exchange, Mr Silva Herzog is both seeking new money to cover a finance gap of at least \$6bn and on terms which would make servicing Mexico's \$97bn foreign debt less onerous to a population worn down by nearly four years of unprecedented austerity.

But Mr del Mazo will also be facing a series of early, potentially bruising challenges, involving the further liberalisation of oil export policy and major public sector cuts.

Mexico this month has begun slowly but inexorably to move towards a new sales agreement with its main oil clients,

following last month's decision to make crude prices spot related. Left-wing nationalist currents in and outside the PRI regard this as an inadmissible surrender of sovereignty over Mexico's main resources.

Plans are also far advanced to sell off or liquidate up to a quarter of Mexico's around 500 public sector companies, in a decision which has enormous potential for political controversy.

Mr del Mazo will also have to manage relations with other leading oil producers in and outside Opec, which will give him his first real taste of international exposure—but foreseeably a number of headaches as well.

Talks on Afghan withdrawal to open

BY JOHN HART IN NEW DELHI

A TIMETABLE for the possible withdrawal of Soviet troops from Afghanistan is to be discussed in Geneva early next month on the basis of a draft document accepted here at the weekend by the foreign ministers of Pakistan and Afghanistan as a starting point for talks.

The document was prepared by Mr Diego Cordovez, the UN mediator. He delivered it to Mr Yaqub Khan, Foreign Minister of Pakistan, and Mr Shah Muhammad Dost, Foreign Minister of Afghanistan, who were in New Delhi attending meetings of the Non-Aligned Movement (NAM).

"We have reached a decisive stage and I am very happy about that," Mr Cordovez said. "Until we reached that stage, we could not know if there is going to be a settlement or not."

There is, however, a wide gap between the two countries over the speed of withdrawal of the 115,000 Soviet troops who first occupied the country at the end of 1979. Pakistan is thought to want withdrawal to start quickly and not exceed six months, while Afghanistan is believed to have been talking about up to four years.

"We will negotiate hard on this," Mr Yaqub Khan said in Delhi at the weekend. "The pull-out time should just be a matter of a few months, and it would be useless if the starting date is, say, 1993."

Up to now three "instruments" covering non-interference in Afghanistan by other countries and groups, the provision of international guarantees, and the return of 3m to 4m refugees from Pakistan and Iran have been agreed in indirect "proximity" talks.

Mr Cordovez's main coup came last month when he persuaded Afghanistan for the first time to agree to discuss the withdrawal of Soviet troops in the "proximity" talks instead of insisting that Pakistan should join it in direct talks.

Before he left yesterday for Geneva, where the talks will open on May 5, Mr Cordovez said that after an agreement was reached, there would be a "change of format." This is believed to mean that both sides have agreed to a face-to-face meeting for any further talks.

Reagan seeks backing for gas decontrol

By Nancy Dunne in Washington

PRESIDENT Ronald Reagan has firmly rejected the introduction of a tax on US oil imports and instead called for complete decontrol of natural gas prices.

In his regular weekly radio address the President claimed that the Administration decontrol of oil prices in 1981 had resulted in the current fall in world oil prices.

He acknowledged the economic difficulties of the US's energy producing states but an import tax, he said, would be a retrograde step.

"What we have to do is to go forward with actions that will further improve our energy production, freeing up all remaining energy prices. That means doing to domestic gas what we did to domestic oil — decontrolling it."

He pushed for passage of gas decontrol legislation sent to Congress last week by Mr John Herrington, the Energy Secretary. The Administration asked for but failed to have gas decontrol approved in 1983.

In his speech the president cited a Massachusetts congressman who had opposed the decontrol of oil, believing it would cause hardship for the poor.

"Well, five years later, Massachusetts is enjoying an unprecedented economic comeback," he said.

Rumours on Botha, ANC talks

BY JIM JONES IN JOHANNESBURG

THE South African Government and the African National Congress (ANC) refused at the weekend to comment on growing speculation that their leaders could make use of this coming Friday's coronation of Swaziland's King Makhosive for face-to-face discussions.

At the weekend Mr Botha's office cited security reasons for declining to say if he would be attending the coronation, while in Lusaka an ANC spokesman cited the same reason for not disclosing Mr Oliver Tambo's plans.

Considerations of protocol will make it difficult for Mr Botha to refuse this invitation to attend the coronation. He is expected to announce his travel plans today.

It is widely accepted in South

Africa that the country's pattern of violence can only be broken through agreement between the ruling National Party and the ANC, the principal black liberation movement. Despite this, Mr Botha has consistently refused publicly to talk with the ANC's leadership unless it first renounces the use of violence to bring about change in South Africa.

In recent months he has strongly criticised private individuals, students, clergymen and opposition parliamentarians who have met with the ANC's exiled leadership. Nevertheless, it is most unlikely that the South African Government and the ANC have not put out secret feelers to each other.

● CBS Records, the largest American recording company, has responded to anti-apartheid pressures from leading recording artists and is to withdraw completely from the R100m South African record market. Last week CBS sold its 49 per cent interest in Gallo Recording Company (GRC), the South African record manufacturing company, to its 51 per cent partner, Gallo Africa, for an undisclosed amount.

The withdrawal will mean that local pressings of records by artists such as Bruce Springsteen, Neil Diamond and Barbra Streisand will cease to be available in unpirated versions once existing contracts expire.

Record industry executives believe privately that CBS's withdrawal will simply lead to pirated versions of its records being made in South Africa.

US cancels launches of Titan rockets

THE US airforce has cancelled launches of Titan rockets, in the wake of last Friday's explosion of a Titan 34D carrying a secret military payload, writes Nancy Dunne in Washington.

The accident, the second in a row, following seven successes, is a blow to the already crippled American space programme. The Administration and Congress have yet to agree on future plans for the shuttle, and the loss of the Titan, even temporarily, will complicate policy formulation further.

With the shuttle grounded for at least another year, military officials have been insisting that for reasons of national security their payloads would have to dominate the shuttle schedule when flights are resumed. The cancellation of the Titan may strengthen their case.

The secret payload carried on Friday is believed to have been a KH-11 photographic

reconnaissance satellite headed for a polar orbit around the earth. KH-11 usually operates in pairs, but there is just one now in orbit and another is thought to have been destroyed in the last Titan accident in August.

The KH-11 can provide details of Soviet arms control compliance and troop movements. The accident may, therefore, hinder US-Soviet attempts to conclude arms control agreements.

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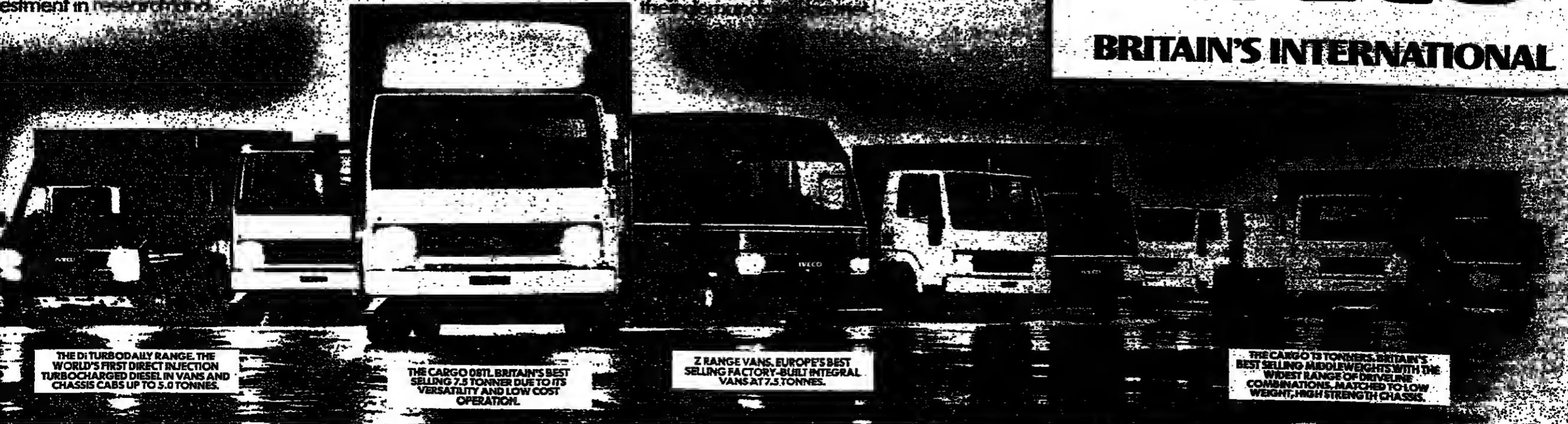
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OVERSEAS NEWS

Cuba postpones debt rescheduling talks

BY ROBERT GRAHAM, LATIN AMERICA EDITOR

CUBA has postponed negotiations on rescheduling a substantial part of its \$3.5bn debt with the Paris Club of Western creditor nations. The postponement underlines the sharp shortfall in Cuba's hard currency earnings this year because of a poor sugar harvest and the collapse of the international oil price. Cuba and the Paris Club had been due to meet later this month. But according to Western bankers the Cuban authorities have put back the meeting indefinitely. A projected Paris Club mission in May to Cuba pending a thorough reappraisal

of foreign exchange earnings has also been postponed. In recent years the island's principal source of hard currency has come from the resale of surplus Soviet crude. The Soviet Union supplies 11m tonnes a year on the basis of notional needs, with anything saved available for resale. Cuba Central Bank officials say that such sales last year were worth some \$600m; but the decline in the oil price has meant a drop of at least \$150m. Meanwhile, sugar earnings, worth usually around \$200m, are expected to be badly hit by an unusually poor harvest, of

well below 8m tonnes, low international prices and the need to buy, for the second year running, extra sugar to hand over to Comecon countries to make up for the supply shortfall. Taken together, foreign exchange earnings could be more than \$300m less than originally projected, a drop of almost 20 per cent. Such a shortfall makes it very difficult for Cuba to maintain its existing debt service obligations with Western creditors without a bigger than expected rescheduling arrangement. As it is Cuba has arranged a moratorium on its debt of about \$10bn with Comecon until 1990. In addition, the Soviet Union last week signed a new series of trade and economic co-operation agreements to cover the new five-year plan (1986-1990) with credits worth 2.5bn roubles (£2.3bn), a 50 per cent increase over the previous five-year plan. Despite these difficulties the Cuban authorities are anxious to expand trade with western industrialised countries. But since 1983 Cuban access to import finance has been cut by western banks removing half

their \$1bn worth of deposits. These deposits were a key source of import finance. A novel formula to boost trade with the West was devised earlier this year when a UK trading company was formed with the backing of Britain's Midland Bank. With tacit British government approval the company, Goodwood, signed an effective state-to-state five-year trading agreement envisaging each year the import of \$20m worth of Cuban goods and the sale of \$30m of British goods. A mission is due in Cuba in May to sign the first contracts under this deal.

Peter Montagnon on how central banks are coping with a permanently changed world
Financial innovation 'opens a Pandora's Box'

THE BANK for International Settlements stresses in its new report on innovation in international banking that it is a process spurred by the dislocations of the early 1980s. It says there was a desire to get away from dislocations such as high inflation, volatile rate movements and sharp changes in creditworthiness of large economic sectors. Instead, people yearned for predictability and stability. To a certain extent, therefore, innovation has sought to reproduce artificially this cosy old-fashioned world by introducing new hedging techniques and instruments that separate and reallocate all the risks involved in the new financial environment. But, as the report also shows, innovation has opened a Pandora's Box. New instruments may have increased the efficiency of the marketplace, but they have also made it more vulnerable to shocks and less easy to understand. The time has come for central banks to take stock of these changes and adapt their policies accordingly. For although a period of greater economic stability might reduce the impetus for change, the chances are that the impact of innovation is here to stay. This is all the more so since the process has become self-fuelling as banks and other investment houses set up new research groups to develop increasingly sophisticated products. The new study, compiled by a special group of central bankers chaired by Mr Sumner of the Federal Reserve Bank of New

York, does not claim to have all the answers. Instead it sets out the problems surrounding innovation from a perspective far wider than that of previous central banking analysis on the subject. This has tended to concentrate on the impact of innovation on bank supervision and accounting policies. Two main developments stand out: The first is the way in which the distinction between banks and other financial concerns has become blurred in the securitisation of international capital markets (or the transformation of old-fashioned credit into marketable debt instruments). The second is the limitation that the greater mobility of international capital has imposed on the effectiveness and potential of domestic monetary policy. In other words the worldwide process of financial deregulation has turned out to have bad sides as well as good, and in an almost crucial aside the authors

state that "particular attention will have to be paid to the speed and form of deregulation." Even so, they are clear that regulators and central banks are already compelled to live in a permanently changed world in which old assumptions, for example that monetary policy can operate by changes in the availability of credit, no longer hold. Instead the integration of the worldwide capital market and the mobility of capital has meant that the importance of price channels — interest rates and exchange rates — have begun to dominate. Given the range of choices open to borrowers, however, the impact of any given policy changes has become harder to predict. Also in many countries "the meaning and usefulness of some indicators of monetary policy, such as monetary and credit aggregates, are changing and have at times tended to erode." The rise in the international mobility of capital has meant that in some countries the ex-

change rate has increased in importance as a channel of monetary policy. "This means that in some circumstances, the costs of conducting an independent policy will be higher while the benefits are likely to be lower." "In practice the freedom to conduct an independent policy has declined, particularly where and when expectations about prices and exchange rates are highly volatile." Another consequence has been that the availability of capital to finance imbalances has delayed the imposition of appropriate economic adjustment policies. "Both the magnitude of the present fiscal and current-account imbalances between the US and other large industrial countries, and the extended period of time for which they have persisted seem to provide an example of the ease with which imbalances can be financed when capital is highly mobile internationally. There is, however, no guarantee that these financial flows will coincide with the macro-economic policy objectives of all governments concerned." On the financial system itself, the study argues that the changes wrought by innovation have thrown up new questions about the role of central banks in providing ultimate support as lenders of last resort. It questions whether the system will have the resilience to withstand stress and permit the conduct of strong anti-inflationary policies, when needed. Among its concerns are that the diminishing role of large banks in the credit process will mean they are less able to provide a liquidity buffer to the system as a whole. Also the blurring of distinction between banks and other financial institutions has made the process of regulation harder. "The financial system — in some countries more than others — may be becoming increasingly exposed to the risk of gaps in prudential oversight over the consolidated international operations of non-bank financial operations." This is a particularly important point because of the dependence of banks on non-banks for example in hedging their exposure on options they have written. Central banks may, therefore, find themselves increasingly expected to assume some form of responsibility for non-bank firms such as insurance companies and securities houses. "Recent innovations in International Banking, Bank for International Settlements, CH4002 Basle, Switzerland.

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Growth rates sag in Far East

BY SAMUEL SENOREN IN MANILA

ECONOMIC GROWTH in the member countries of the Manila-based Asian Development Bank was on average only 2.6 per cent in 1985, against 4.6 per cent in 1984. Most of these countries suffered large trade deficits and were faced with rising cost of debt servicing. In its annual report, the

bank said the newly industrialising countries in the region recorded sharp declines in the gross domestic product growth after two consecutive years of high economic growth. The situation was exemplified by Hong Kong, whose growth rate fell to 0.8 per cent from 9.3 per cent, and

Singapore, which had a negative growth rate of 1.8 per cent, against 8.2 per cent. The ADB forecast that the Asia-Pacific economic world benefit from any further improvement in the world economy and that prospects for increased lending, which reached \$1.9bn in 1985, would improve.

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competitive edge is very much in the present. From the Daily, through Cargo, to 38 tonners and beyond, IVECO FORD will offer the most advanced and competitive range of commercial vehicles for standard and special applications. No other manufacturer will have such strength in depth, boast so many market leaders, serve so many fleet operators, large and small, public and private. Together, you and IVECO FORD will be in the driving seat of Britain's transport industry. Get behind the wheel at your local IVECO or FORD dealer.

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WORLD TRADE NEWS

NEC bid to beat US dumping rules

BY YOKO SHIBATA IN TOKYO AND LOUISE KEYHOE IN SAN FRANCISCO

NEC Corporation of Japan plans to double production of 256K dynamic random access memory (Dram) chips at its California plant and to increase output at its Scottish factory in a bid to avert dumping duties.

Japanese trade negotiators have countered with a proposal to fix floor prices on Drams, "but that is not acceptable to us because it is not a free and fair trade solution."

Senators lobbied on Canada free trade talks

BY NANCY DUNNE IN WASHINGTON

The Reagan Administration, caught off-guard by Senate opposition, has mounted a strenuous lobbying campaign in support of the endangered negotiations for a free trade agreement with Canada.

ever, acceded to a request for delay by Mr Clayton Yeutter, the US Trade Representative, who had to fly to Europe at the end of the week for the industrial countries' ministerial meeting and talks about a highly inflammatory agricultural trade dispute.

SHIPPING REPORT

Rates unmoved by air raid

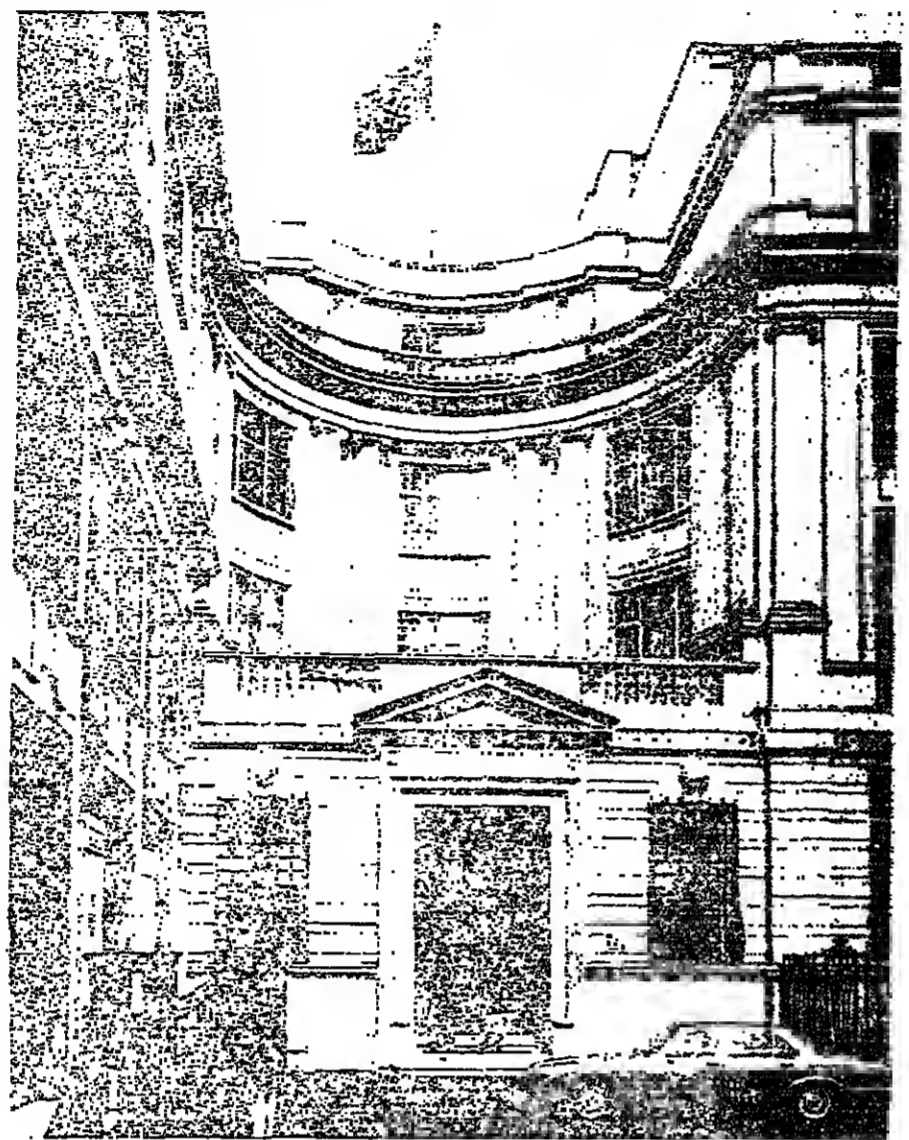
BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE US strike against Libya gave the tanker market a talking point last week, though it did not cause any fluctuations in freight rates.

World Economic Indicators

Table with columns for Country, Exports, Imports, Balance for various months (Feb '86, Jan '86, Dec '85, Feb '85).

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ISSUE BY TENDER OF £800,000,000 8 per cent TREASURY STOCK, 2009 MINIMUM TENDER PRICE £96.00 PER CENT

PAYABLE AS FOLLOWS: Deposit with tender £25.00 per cent On Monday, 9th June 1986 £25.00 per cent On Monday, 14th July 1986 Balance of purchase money

INTEREST PAYABLE HALF-YEARLY ON 25th MARCH AND 25th SEPTEMBER

THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorized to receive tenders for the above stock.

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The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1982.

Tenders must be lodged at the Bank of England, New Issues (H), Waiting Street, London EC3M 9AA not later than 10.00 AM ON WEDNESDAY, 23RD APRIL 1986, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England not later than 1.30 PM ON TUESDAY, 22ND APRIL 1986.

Each tender must be for one amount and at one price. The minimum price, below which tenders will not be accepted, is £96.00 per cent. Tenders must be made at the minimum price or at higher prices which are multiples of 25p.

A separate cheque representing a deposit at the rate of £25.00 for every £100 of the NOMINAL amount of Stock tendered for must accompany each tender.

Her Majesty's Treasury reserves the right to reject any tender or part of any tender and may therefore allot to tenders less than the full amount of the Stock.

Tenders will be accepted in descending order of price and allotments will be made at prices above the allotment price which are accepted and which are made at prices above the allotment price will be allotted in full.

Letters of allotment in respect of Stock allotted, being the only form in which the Stock may be transferred prior to registration, will be despatched by post at the risk of the tenderer, but the despatch of any letter of allotment, and any refund of the balance of the amount paid as deposit, may at the discretion of the Bank of England be withheld until the tenderer's cheque has been cashed.

No allotment will be made for a less amount than £100 Stock. In the event of partial allotment, the balance of the amount paid as deposit will, when refunded, be remitted by cheque despatched by post at the risk of the tenderer.

Full payment in full may be made at any time after allotment; but no discount will be allowed on such payment. Interest may be charged on a daily basis on any overdue amount which may be accepted at a rate equal to the London Inter-Bank Offered Rate to seven day deposits in sterling ("LIBOR") plus 1 per cent per annum.

Such rate will be determined by the Bank of England by reference to market quotations, on the due date for the relevant payment, for LIBOR obtained from such source or sources as the Bank of England shall consider appropriate.

Default in due payment of any amount in respect of the Stock will render the allotment of such Stock liable to cancellation and any amount previously paid liable to forfeiture.

Letters of allotment may be sent in denominations of multiples of £100 or written request received by the Bank of England, New Issues, Waiting Street, London EC3M 9AA at any time not later than 10th July 1986.

Interest payment in full has been made before the due date, in which case they must be surrendered for registration not later than 14th July 1986.

Tender terms and copies of this prospectus may be obtained at the Bank of England, New Issues, Waiting Street, London EC3M 9AA, or at any of the Branches of the Bank of England, or at the Glasgow Agency of the Bank of England, 15 St Vincent Place, Glasgow G1 2ER, or at the Bank of Ireland, Moyness Buildings, 1st Floor, 20 Colander Street, Belfast BT1 5AN, or at any office of the Stock Exchange in the United Kingdom.

Government statement: Attention is drawn to the statement issued by Her Majesty's Treasury on 22nd May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose tax changes decided on but not yet announced, even where they may specifically affect the terms on which the conditions under which this Stock is issued or sold by or on behalf of the Government or the Bank, that no responsibility can therefore be accepted for any omission to make such disclosure, and that such omission shall neither render any transaction liable to be set aside nor give rise to any claim for compensation.

BANK OF ENGLAND LONDON 18th April 1986

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TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND I/We tender in accordance with the terms of the prospectus dated 18th April 1986 as follows:

Amount of above-mentioned Stock tendered for, being a minimum of £100 and in a multiple as follows:

Table with columns: Amount of Stock tendered for, Multiple, 1. NOMINAL AMOUNT OF STOCK

Amount of deposit enclosed, being £25.00 for every £100 of the NOMINAL amount of Stock tendered for (shown in Box 1 above):

The price tendered per £100 of Stock, being a multiple of 25p and not less than the minimum tender price of £96.00.

I/We hereby engage to pay the instalments as they shall become due on any allotment that may be made in respect of this tender, as provided by the said prospectus.

(I/We request that any letter of allotment in respect of Stock allotted to me/us be sent by post at my/our risk to me/us at the address shown below.)

Form with fields for SIGNATURE, MR/MRS/MISS, FORENAME(S) IN FULL, SURNAME, FULL POSTAL ADDRESS, FT, POST-TOWN, COUNTY, POSTCODE.

A separate cheque must accompany each tender. Cheques should be made payable to "Bank of England" and crossed "New Issues". Cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.

The price tendered must be a multiple of 25p and not less than the minimum tender price. If no price is stated, this tender will be deemed to have been made at the minimum tender price. Each tender must be for one amount and at one price.

Lloyds Bank Base Rate.

Lloyds Bank Plc has reduced its Base Rate from 11 per cent to 10.5 per cent p.a. with effect from Monday, 21 April 1986.

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Lloyds Bank Base Rate will be varied accordingly.

The change in Base Rate will also be applied from the same date by the United Kingdom branch of The National Bank of New Zealand Limited.



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YORKSHIRE BANK Base Rate

Yorkshire Bank announces that with effect from close of business on FRIDAY 18th April 1986 Base Rate is reduced from 11% to 10 1/2%

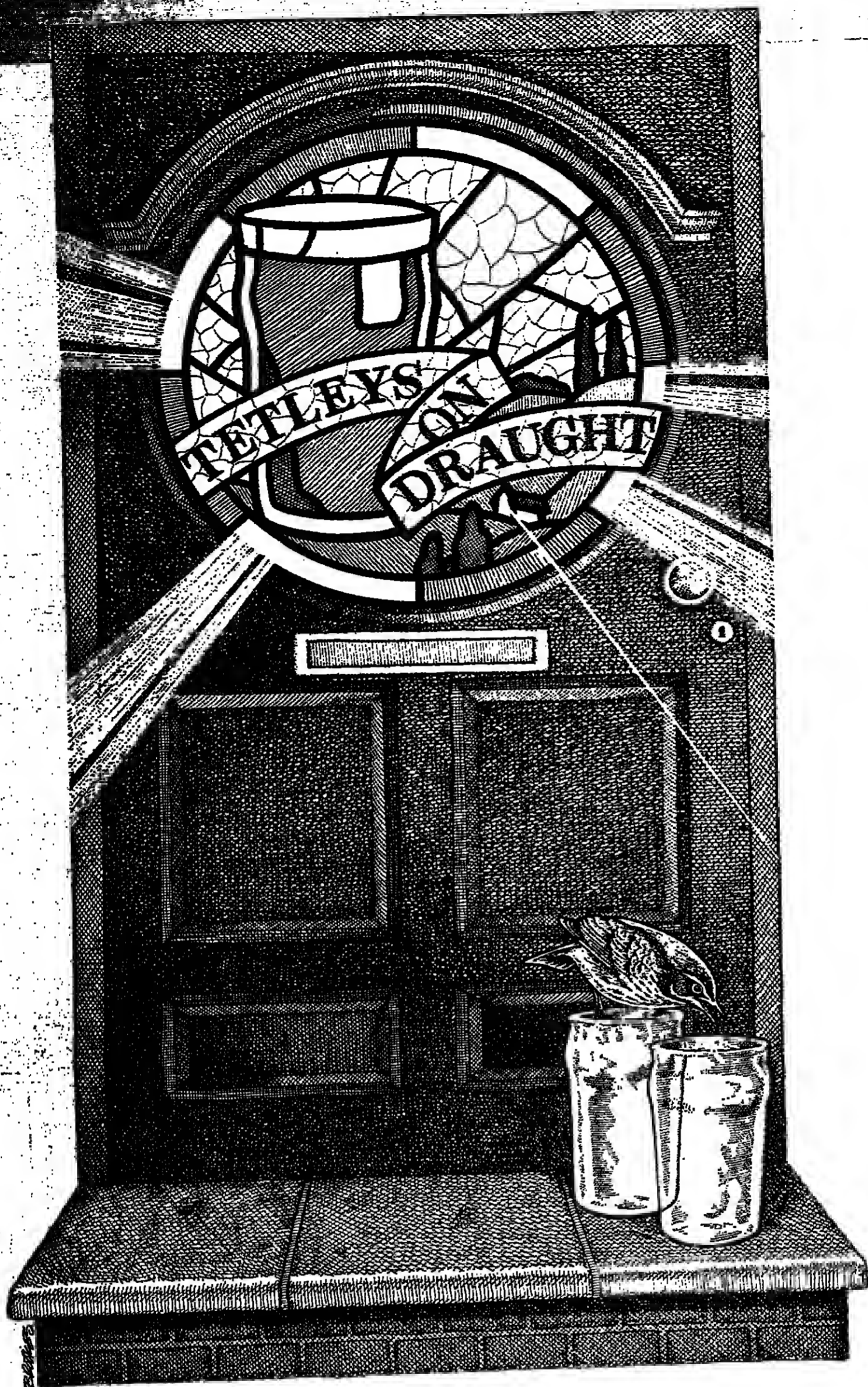
All facilities (including regulated consumer credit agreements) with a rate of interest linked to Yorkshire Bank Base Rate will be varied accordingly.

Yorkshire Bank Base Rate will be varied accordingly.

Head Office 20 Merrion Way, Leeds LS2 8NZ.

Courts & Co. advertisement: Courts & Co. announce that their Base Rate is reduced from 11.00% to 10.50% per annum with effect from the 21st April, 1986 until further notice.

Standard Chartered Bank advertisement: Standard Chartered Bank's Base Rate for lending is being decreased from 11.00% to 10.50%. Deposit Rates are 7 days' notice 6.35% Net Interest 4.75%, 21 days' notice 7.35% Net Interest 5.49%.



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GOING ON GROWING

UK NEWS

Drive to lift performance of high-tech companies

BY ALAN PIKE, INDUSTRIAL CORRESPONDENT

SENIOR EXECUTIVES of leading high-technology companies are being invited to join a drive to improve the performance of key sectors of UK industry in international markets.

The initiative, which has already won a degree of government backing, will be launched at a conference of 30 to 40 selected executives and managers in June.

Sir Peter Parker, chairman of the British Institute of Management, has been invited to chair the launch conference. Others who have been approached about the project include Mr John Butcher, junior Trade and Industry Minister, and Sir Terence Beckett, director general of the Confederation of British Industry (CBI).

One of the industrialists behind the move, Mr Peter van Cuylenburg, UK managing director of Texas Instruments, the largest US semiconductor manufacturer, says that in the UK "too many companies

think they have to fight it out in the local market rather than co-ordinate their efforts in international markets."

Mr van Cuylenburg and his colleagues want to create a framework within which UK companies can reach agreement on international market priorities for the 1990s and then work together to target their resources most efficiently. Their aim is to attract to the initiative senior executives in high-technology companies who have the power to make specific business decisions aimed at achieving the agreed priorities.

A delegation which saw Mr Butcher said they were satisfied that the Government - while unwilling to intervene directly - would support the group's objectives in specific ways. Mr Butcher emphasised the Government's desire to break down structural barriers to competitiveness, such as unnecessary regulation. The Department of

Calls for reform of prison service

By David Brindle, Labour Staff

THE TRADES Union Congress (TUC) is preparing to publish a call for the setting of minimum standards in Britain's penal institutions, highlighting many of the issues in the present prison officers' dispute which may lead to industrial action by prison officers.

The policy statement, drawn up jointly by the TUC-affiliated unions in the prison service and approved by the TUC general council, identifies overcrowding as the main problem facing staff and inmates alike.

It says overcrowding raises fundamental questions about the purpose of imprisonment and the quality of life for prison staff. It is essential, it argues, that the service should be provided with the necessary financial and human resources.

As well as calling for a review of prison standards, the TUC statement proposes a fresh look at sentencing policy in the courts and the need for development of a comprehensive rehabilitation service for ex-prisoners.

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Tory MP will give up seat over Ulster

By Our Political Editor

LORD CRANBORNE is to stand down as Conservative MP for Dorset South at the next general election, largely because of the Government's imposition of the Anglo-Irish agreement.

"In a letter to his constituency chairman, he said the consideration which tipped the balance towards stepping down in the final analysis was the Government's imposition of the Anglo-Irish agreement on the people of Northern Ireland.

I would find it very difficult to stand at the next general election as a candidate of a party which, in my opinion, has contrary to its declared principles, abandoned the union of Great Britain and Northern Ireland."

His stand is in line with the Cecil family tradition since he is a direct descendant of the late 19th century Marquis of Salisbury who, as Conservative leader and Prime Minister, fought Gladstone over Irish home rule and protecting the interests of Ulster.

Lord Cranborne had a 15,098 majority over the SDP/Liberal Alliance at the last general election.

Goldman Sachs sees possible EMS move

BY WALTER ELLIS

MR NIGEL LAWSON, the Chancellor of the Exchequer, may already be operating a policy of "shadowing" the European Monetary System (EMS) as a means of preparing sterling for what he hopes will be its early introduction into the exchange rate mechanism.

This is the conclusion of US securities firm Goldman Sachs, which sees UK interest rate policy thus becoming more dependent than before on the sterling-D-Mark rate.

Commenting on Mr Lawson's speech last week to the Lombard Association, in which the Chancellor of the Exchequer said it made sense to limit "wild" swings in the exchange rate, "particularly against European competitors", Goldman Sachs look to a policy that would stabilise sterling against the D-Mark at a rate of between DM 3.20 and DM 3.50.

This, they say, would hold fluctuations in the rate between the two currencies to around 4 per cent, corresponding to the "notional" range for sterling established in the realignment of the EMS agreed by European Community ministers in The Hague earlier this month.

Mr Lawson and Sir Geoffrey Howe, the Foreign Secretary, are now understood to be strongly in favour of sterling's full entry into the EMS and are reported to be pressing Mrs Margaret Thatcher, the Prime Minister, to abandon her opposition.

Goldman Sachs argue that it was political considerations, relating to the Prime Minister's continued EMS doubts, that prevented Mr Lawson from proclaiming his out-and-out support for early membership.

The likely short-term effect of such a strategy would, according to Goldman Sachs, be a drop from 11 per cent to 10 per cent in UK interest rates followed by a period of greater stability.

Three reasons are advanced for this analysis:

- A rapid fall in rates would endanger the "shadow" range for the sterling-D-Mark rate.
- Such a fall would probably be inconsistent with the Government's cautious policy on inflation.
- Sharply lower rates might encourage a "hot-money" bid in the money supply.

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Copies of the listing and supplementary listing particulars in connection with the issue of the 10 per cent convertible stock are available in the External Statistical Services. Copies may also be obtained during normal business hours on April 22 and April 23, 1986 from the Company Announcements Office of The Stock Exchange (for collection only) and on any weekday (Saturdays and Public Holidays excepted) up to and including May 5, 1986 from:-

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Base Rate
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10 Milk Street LONDON EC2V 8JH
Girobank plc

UK NEWS

JAPANESE TO BE TOLD OF CYCLICAL DOWNTURN IN DEMAND

Car sales likely to slip from peak

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE BRITISH motor industry will today tell Japanese producers that new car sales in the UK are expected to drop back slightly this year from the 1985 record level and fall again in 1987.

An exchange of forecasts is an important part of the annual meeting between the UK Society of Motor Manufacturers and Traders (SMMT) and the Japanese Automobile Manufacturers Association (Jama), the latest of which takes place in London this week.

The Japanese are almost certain to agree to continue for another year the restraints on car shipments to the UK that they first imposed on themselves in 1975 - after diplomatic pressure from the British Government - to help the recovery of the state-owned BL vehicles group.

Mr Harry Hooper, the SMMT's president, will tell the Japanese delegation, headed by Mr Takashi Ishihara, president of Jama, that the UK industry expects new car sales this year to slip from the record 1.82m in 1985 to 1.82m. A cyclical downturn in demand, particularly in the company car sector, should take sales in 1987 down to 1.785m. The informal industry-to-industry agreement also covers the light commercial vehicle market. The SMMT forecasts that 1988 sales of new light commercials will fall from last year's 228,453 to 227,000 but recover to 228,000 in 1987.

The "voluntary" agreement was then expected to last for two or three years at the most but instead has remained in place continuously since 1973 and looks set to become a permanent part of the UK motor industry scene.

In practice, the agreement holds the Japanese share of the UK new car market at around 11 per cent. The sales forecasts help the Japanese decide on how many vehicles to ship.

To win their 11 per cent of the UK new car market - which is becoming increasingly difficult in competitive conditions - the Japanese shipped 185,625 cars to Britain last year against 187,207 in 1984.

● The UK new car market could rise to 2m units a year of its own accord within the next two to three years, according to Mr Guy Bergeaud, managing director of Renault UK.

This could happen without the Government taking any action to remove the 10 per cent special car tax, which had been attacked persistently as an anomaly by the UK motor trade and industry, said Mr Bergeaud.

Despite last year's record 1.82m sales, the UK still had among the lowest car ownership per capita in Europe, but it remained one of Europe's biggest markets in terms of volume. Japanese advantage, Page 11

Labour to sharpen policies

By Peter Riddell, Political Editor

A £100,000 campaign is to be launched tomorrow to present the Labour Party's education, housing and social policies as "up-to-date" and relevant to people's interests.

The campaign, entitled "Freedom and Fairness," will use the slogan "putting people first" to advance the main points of Labour's social programme.

The campaign will use publicity material and leaflets for local campaigns, a series of advertisements in major regional newspapers and co-ordinated themes in speeches and interviews.

The launch in London by Mr Neil Kinnock, the Labour leader, and Dr John Cunningham, the party's Environment Spokesman who will be responsible for the campaign, will be followed by a party political broadcast.

The campaign is based on extensive market and survey research which shows the need for Labour to appear fresh and up-to-date in its policy proposals. The research indicates that while Labour scores highly as the party with the best policies on health, housing and education, many see the SDP-Liberal Alliance as presenting newer ideas and that Labour is in danger of being seen as rooted in the 1960s and 1970s in its approach.

Elders plans to revive fight for Allied-Lyons

BY ALICE RAWSTHORN

ELDERS IXL plans to renew its battle for control of Allied-Lyons in June or July, providing it receives clearance from the Monopolies and Mergers Commission, according to its chairman, Sir John Elliott.

Speaking on independent television yesterday, he defended Elders' decision to take the Monopolies and Mergers Commission to court - the case will be heard in the High Court tomorrow - in order to overthrow its decision to allow Allied-Lyons to have access to details of the financial arrangements for Elders' restructured bid proposals.

"Never in my takeover in the world have I ever known a company to hand over financial proposals and strategy to the opposition," he said.

"To me it is a ludicrous situation." The commission gave Allied-Lyons access to the details of Elders' offer because of the unusually high level of gearing involved. Mr Elliott said that it was the Bank of England rather than the commission which should decide whether the level of gearing is practicable.

"We don't believe that Allied are the proper people to measure our financial soundness," he said. "Part of a takeover battle is to do with tactics and if we are required three or four months in advance to give that data to Allied, we think that is most unfair."

Mr Elliott dismissed suggestions that Allied-Lyons' proposals to acquire Hiram-Walker's drinks division could affect Elders' proposals. "We don't see that as an obstacle," he said.

He did accept that Broken Hill Proprietary's decision to buy options on a 20 per cent stake in Elders would be helpful, however.

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New rules for Brent contracts

By Dominic Lawson

BRITISH PETROLEUM (BP) has launched a new standard contract for spot trading in Brent, the main North Sea crude.

The move is designed to bring liquidity back into the Brent forward market which has been almost dormant since February, when the market collapsed among defaults and litigation.

BP was by far the biggest player in the Brent market and its own standard contract was the most widely used. Its new conditions outlined in today's edition of Petroleum Argus will apply to contracts for cargoes delivered from June onwards.

The main innovation in BP's 30-page new rule book is a provision for sellers of crude oil cargoes to demand early cash payment if the market price subsequently falls.

The chief reason for this year was that some companies who had committed to buy at prices in excess of \$25 a barrel were unable or unwilling to meet their obligations months later by the time actual prices had halved.

BP's new clause stipulates that the seller can call for payment within five days of a sum between the price agreed and the estimated actual market price, less interest.

Unions put jobs plan

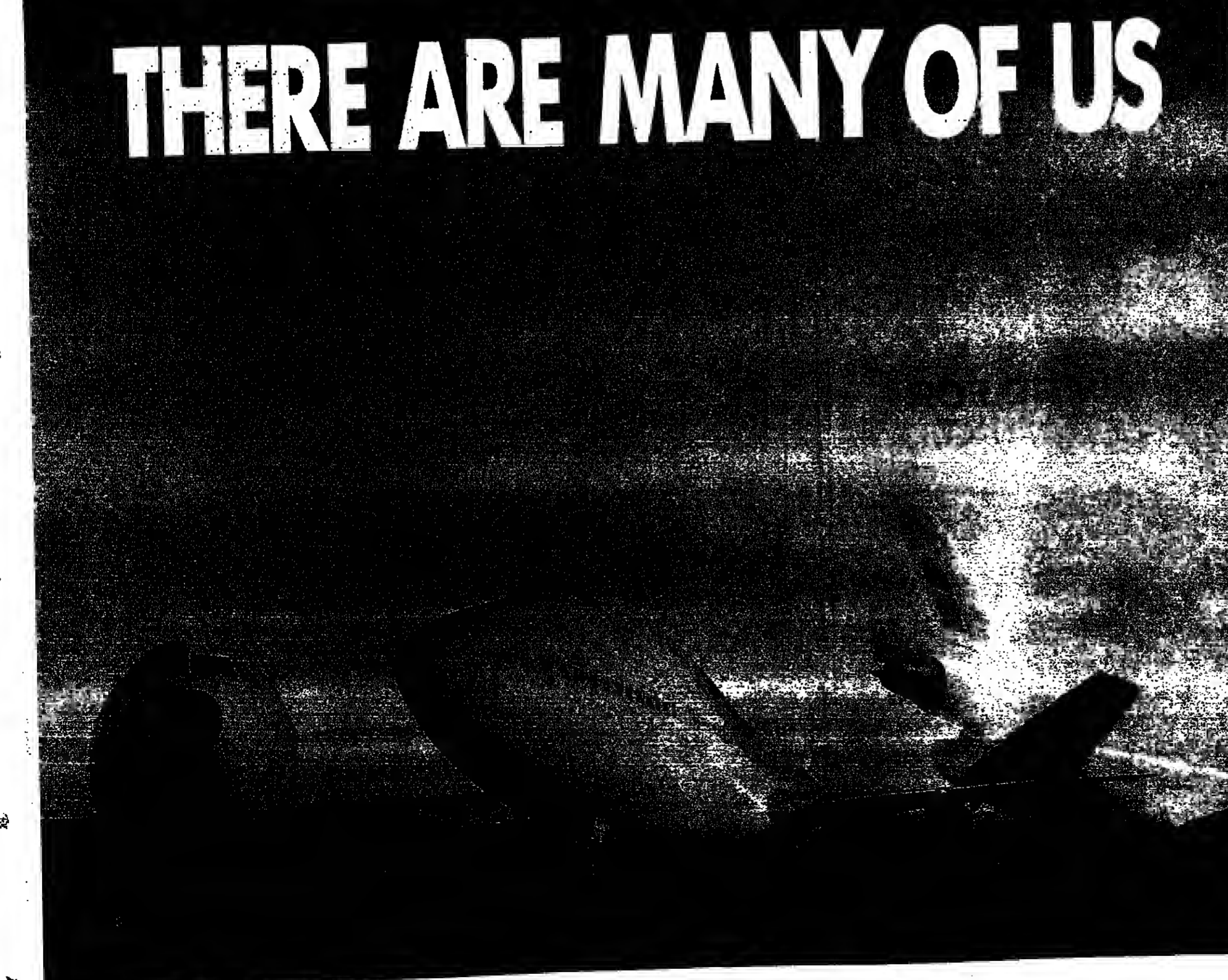
BY PHILIP BASSETT, LABOUR EDITOR

TRADE UNION leaders in Scotland yesterday launched a programme to revitalise Scottish industry. The programme also tries to deal with low unionisation in high-technology companies and the changing nature of employment.

The Scottish Trades Union Congress (STUC) suggested that its dis-

ment amounted to a strategy for the creation of up to half a million new jobs.

It was welcomed by UK union leaders such as Mr Ron Todd, general secretary of the Transport and General Workers' Union, as a blueprint for unions to follow more generally.



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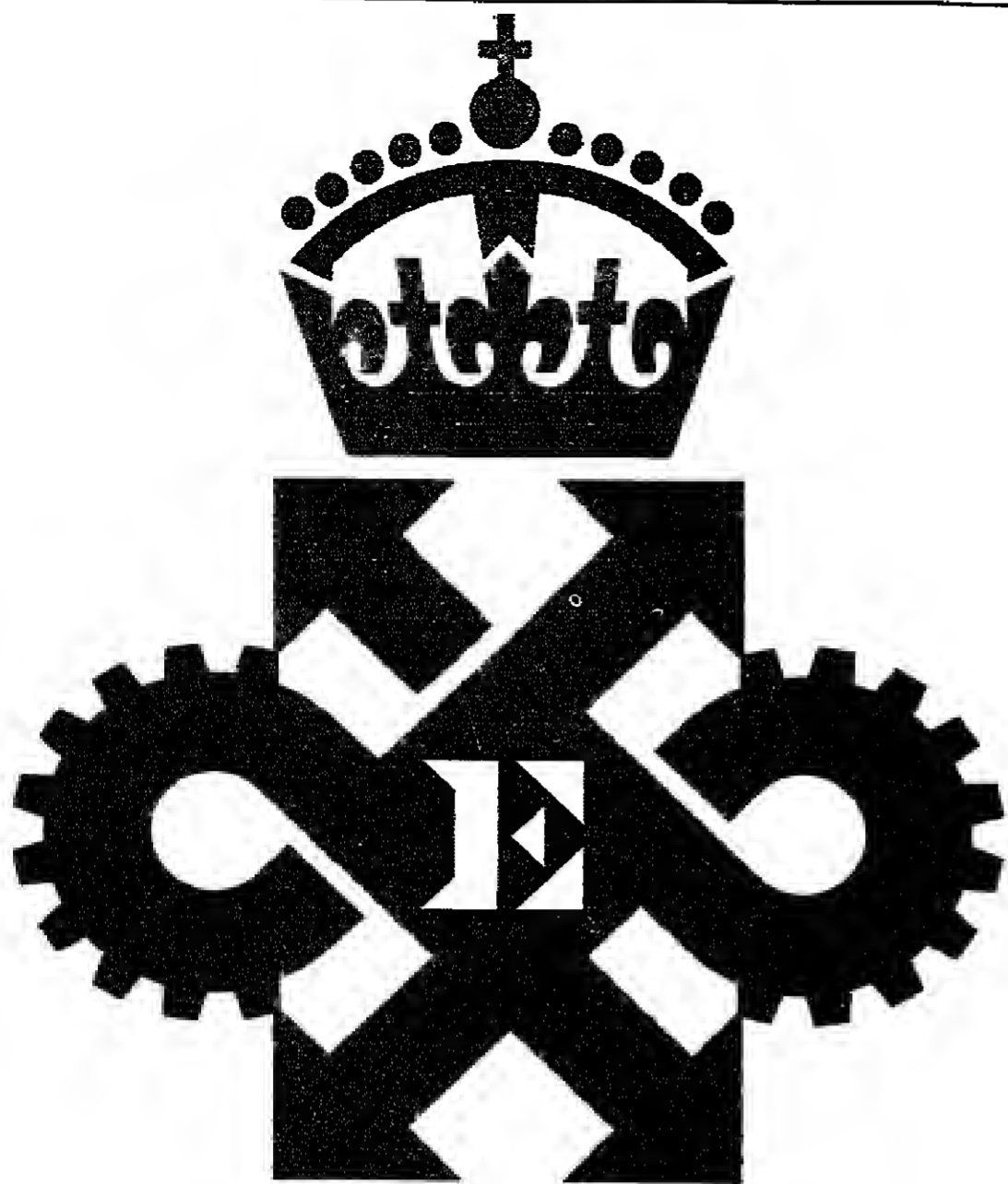
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UK NEWS

Raymond Snoddy on the optimistic mood at Britain's newest newspaper

Today looks forward to tomorrow

More titles planned

MR EDDIE SHAH, the publisher of Today, admits now that launching his revolutionary new colour tabloid newspaper early last month went much worse than he believed possible. Almost everything that could have gone wrong did and two weeks after launch for a short period one evening Mr Shah had had enough.

After a particularly difficult day, Mr Shah asked: "Where's the front page with colour?" Only to get the reply: "What front page?" The front page of Today had temporarily been mislaid on the way to transmission to the three plants where it is printed and vital time had been lost.

"I've heard of 'hold the front page' but never 'what front page'", says Mr Shah, reviewing as if it were already history events of only four weeks ago.

"I blew my cool. I actually cracked. I'd had enough." Mr Shah is disarmingly honest about the quality of his newspaper. "I would not have bought that paper in the first two weeks. It was a bad newspaper with colour out of register. Critics said it was like a provincial free-sheet. It was not as good as a good free newspaper."

He can talk so calmly about the disasters of the launch because he believed Today reached bottom about two weeks ago, and since then had been on the way up.

The lowest point Today ever reached, Mr Shah insists was a circulation of 480,000 and he denies claims by Fleet Street rivals that it went as low as 350,000.

The turning point appeared to come at the beginning of this month and Mr Shah says the paper is now selling between 630,000 and 640,000 copies a day.

The claim receives independent backing from readership research, conducted by AGB cable and Viewdata. Since just before the launch an AGB panel of about 1,000 people have been keeping a record of their newspaper reading habits.

For the first four weeks readership of Today dropped from 9.1 per cent of the panel to 3.9 per cent. It then steadied at 4.1 per cent before rising to 4.6 per cent in the last week.

Mr Shah says the issue covering last week's bombing of Libya sold 800,000 copies, and the story was on the front page of two out of the three editions, produced in London and Birmingham and Manchester.

At the moment Mr Shah is considering whether to launch a sec-

ond large television advertising campaign in May.

With a painful memory of the launch advertising — sunglasses to protect eyes from the dazzle of colour that actually appeared like washout watercolour — and the "We're ready Eddie" slogan when Mr Shah clearly was far from ready, he may well decide on a gradual approach.

Mr Shah is now hoping to build circulation step by step. "If we can build 3,000 or 4,000 a day, by the end of July we will be back at 900,000." A promotional campaign to give away 200,000 free copies a day after 4pm on the day of issue has already begun.

Mr Shah says the cost structure of the newspaper with direct entry of copy by journalists means it can break even with a circulation of

350,000 as well as some advertising.

Even without further commercial improvement in its first year, Mr Shah says Today will still make pre-tax operating profits of £5m.

But he has temporarily dropped plans to site a fourth printing plant in Rotherham, south Yorkshire. Today has done better in the south of England — a readership profit of just under 50 per cent ABCs top social-earning group, under 40 is claimed. The new plant will be set up east of London to serve an area where distribution difficulties have been greatest.

"We have now caught up with ourselves," says Mr Shah and got to where he hoped the paper would have been before launch.

The electrical problem at Today's headquarters in south London's Vauxhall Bridge Road, which

caused computers to fail when someone plugged in an electric kettle prevented any proper assessment of the equipment before the launch date.

It was only the enthusiasm of the staff, Mr Shah says, which stopped him postponing the launch.

Colour was another big disappointment. It was out of register and appeared washed-out when the ink density had to be reduced because of drying problems.

Now, up to 85 per cent of the ideal density is being applied. An extra 40 Ft (12m) of tracking is being added to the printing presses to increase drying time to achieve the full colour density.

Since the launch developments at Today have been fast:

● About 30 new production journalists have been or are about to be taken on. The demands of fully electronic production were underestimated.

● Mr Dennis Hackett, a newspaper consultant noted for turning round publications that have failed to hit their initial target, began work last week as executive editor. Already the front pages have started to look more dramatic.

● The number of pages has been reduced from 44 to 40 after research suggested readers were finding the paper too bulky.

● Advertising rates were cut this month by 20 per cent to reflect the lower than expected circulation. A black and white page now costs £3,600 and a colour page £7,600.

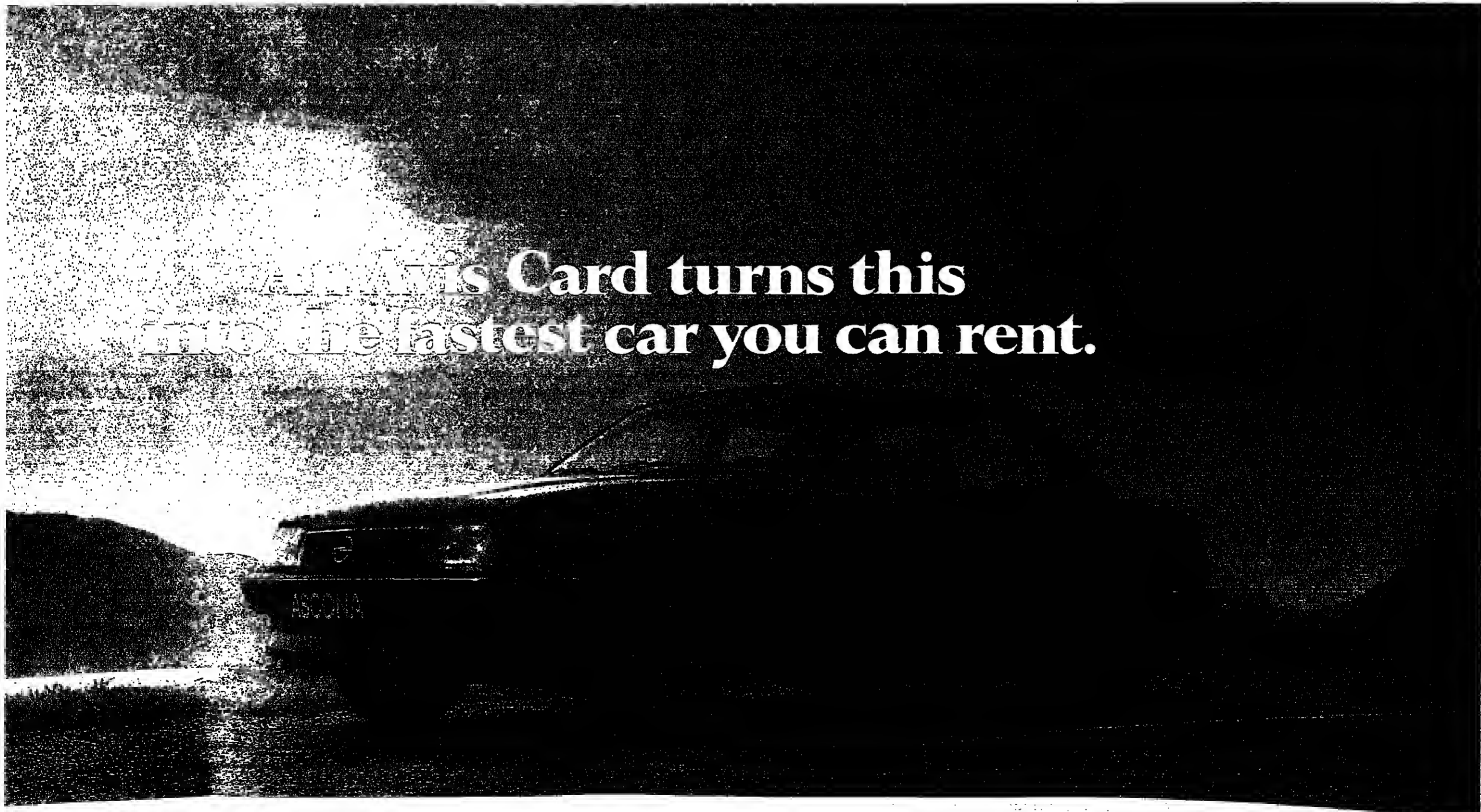
● Distribution in Glasgow and Edinburgh inhas Scotland has begun sooner than originally intended.

Mr Mark Pritchett, Today's advertising director, believes that advertising revenues for the year should top £20m and that the original target of £30m is "not inconceivable."

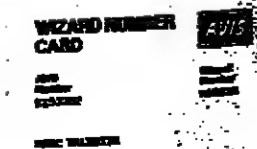
For Mr Brian MacArthur, Editor of Today, who like many of his staff has been working a 15 hour day, there have been "moments of depression and despair." But he says he is proud of the way the staff have taken the strain.

Journalists on the paper complain most about early deadlines — most stories for the first edition have to be completed by mid-afternoon.

Because later breaking news has to be covered for the later editions, staff say they are working as if they were producing an evening and a daily newspaper, seven days a week.



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UK NEWS

Three years of growth forecast for building

Financial Times Reporter
THREE YEARS of growth in the construction industry has been predicted by the National Council of Building Material Producers.
 The outlook for the UK looked good, with inflation having fallen and with interest rates set to fall significantly, the council's forecast said.
 It was likely that demand in the construction industry would switch from consumer spending towards industry. Lower oil prices would have an important influence on industry.
 The council said that the most positive performance was expected from the private sector and from repair, maintenance and improvement.
 Private housebuilding was expected to be stable, benefiting from continuing growth in consumers' spending power, but subject to considerable regional variation. "Better conditions will be reflected in a move up-market rather than an increase in housing starts," the council said.
 The council predicted a total of 185,000 housing starts this year compared with 194,800 last year. Next year housing starts would remain at the same level as this year and in 1988 would fall to 180,000.
 There would be no increase in public sector housing starts, with 23,000 predicted this year.

Japanese car makers 'likely to retain marketing advantage'

BY JOHN GRIFFITHS
THE RISE in the yen has meant that a new Japanese car sold for £5,000 is earning about £400 profit for its manufacturer in the UK, is sold at break-even in West Germany and is yielding less than \$1,000 profit in the US, according to a study from the Motor Industry Research Unit.
 UK and other Western producers might also be hoping that the competitive advantages of the Japanese will be lost as they began to produce vehicles in Europe and the US, and that any level of efficiency they achieve could be reproduced by domestic companies.
 "If recent history is taken as a model for the future, the Japanese will remain one step ahead of western vehicle makers in terms of cost-effective production and aggressive marketing. Their sales will continue to increase as will their presence in new market areas such as car-derived vans and light/medium commercials," says the report.
 Many industry participants and observers appeared to believe that the Japanese "problem" had gone away not least because of the co-ordinated rise of the yen. But the Japanese motor manufacturers had both the need and the ability to take their expansion of sales and manufacturing interests in Europe

and the US into a new phase over the next decade.
 Even though they might appear to have reached the limits of acceptable export growth in many major markets without falling foul of protectionist action, their next phase would involve increased overseas investment, collaboration with western manufacturers and re-orientation of product ranges.
 Western vulnerability to continued Japanese incursions were apparent in many areas.
 Areas in which European producers could traditionally regard themselves as superior, such as design and performance engineering, were also being successfully encroached upon by the Japanese.
 European and US producers were learning from the Japanese and getting tough with their suppliers. But this would require painful adjustments in the Western components industry. If it could not compete, Western vehicle makers could well switch to Japanese component suppliers in order to remain competitive.
Japanese Automotive Strategies: A Europe and US Perspective. The Motor Industry Research Unit, School of Information Systems, University of East Anglia, Norwich NR4 7TJ, EN30.

Unionists expected to step up campaign

By Our Belfast Correspondent
ULSTER Unionist leaders may this week call for a campaign of civil disobedience, including the withholding of rates by loyalists to intensify their protest against the recent Anglo-Irish agreement. Withholding rates and other payments such as road tax have been considered by the joint working party formed by the two main Unionist parties, the Democratic Unionist Party (DUP) and the Official Unionist Party.
 The detailed plans for stepping up the campaign will be announced at a special sitting of the Northern Ireland Assembly on Wednesday.
 The Rev Ian Paisley, MP leader of the DUP, said at its annual conference on Saturday there could be no compromise of the Unionist position that negotiations with Mrs Thatcher, the British Prime Minister, could not take place until the Anglo-Irish accord, which gives Dublin a say in the affairs of the province, "ceases to be implemented."
 He said a proper framework for negotiations "entirely outside the agreement" would have to be devised and until then there could be no easing of the protest.

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Tax on ADRs not yet applied

By Alexander Nicoll
THE controversial 5 per cent charge announced in last month's UK budget on conversion of UK shares into American Depository Receipts (ADRs) is not yet being applied.
 Brokers seeking to convert shares are finding that a 1 per cent rent tax is being imposed as before the budget. The remaining 4 per cent will be charged after the Finance Bill, which receives royal assent.
 Inland Revenue officials denied that this was an indication that the tax would be amended or dropped, as has been demanded by many leading British companies with shares outstanding in ADR form.

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Mr Hardy compares the qualities of his tailor with those of his Merlin phone system.

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Hardy continued. "I need to be able to see at a glance which extensions are busy, I need a telephone conferencing system..."

Hardy continued. "I need to be able to see at a glance which extensions are busy, I need a telephone conferencing system..."

CREATIVE COMMUNICATIONS

"There is no doubt", began Hardy, "that Merlin phone systems from British Telecom are perfect for my requirements." The consultant nodded sagely. "Just as a suit is the perfect attire for work." The consultant stopped in mid-nod. "Come," announced Hardy, "between us we will tailor a Merlin system to our exact size and structure which will save time, temper and money by being uniquely fashioned to our every foible."



KEEPING AHEAD OF THE TIMES

The consultant waited for Hardy to come to a halt before speaking. "Mr Hardy, you mentioned the range of Merlin phone systems from British Telecom. I suggest that a Merlin Octara will accommodate your rich and diverse requirements." "Doubtless, Mr Hardy, there'll be additions for your system in the future," said the consultant. "A Merlin Call Management system would give you all the information you need to make adjustments to your phone system to ensure peak performance at all times." Hardy was stunned. Here was a man of formidable intellect, a certain vision and perhaps... Hardy turned to the consultant, "Tell me, where do you have your suits made?"

HARDY'S FANTASY

Hardy came to an abrupt halt. "Take the sales department." The consultant took a step back at such unprecedented pertinence. "Here," continued Hardy, "we need the phones to be grouped, so that an unattended phone can be answered from any other extension." The consultant made a note in his book. "We need certain frequently used numbers to be accessed quickly and easily with short codes." The consultant made another note. Craning over his

'Abbreviated Dialling'. Hardy was secretly impressed.

A quick-witted consultant, like an affordable tailor, was a rare and valuable commodity. It was time to put him through his paces.

"That phone", ordained Hardy "must never receive an outside call, they must always go through this extension. And these phones should not have access to international lines." The consultant scribbled 'Call Diversion' and 'Call Barring' on his list, and underlined 'Merlin Octara'.

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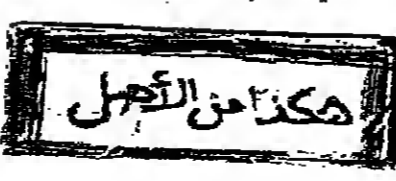
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February, 1986

UK NEWS

INSURANCE
US shows recovery
but elsewhere
decline continues

BY ERIC SHORT

UK insurance companies at the beginning of last year were predicting that 1985 would see the nadir of the misfortunes on their worldwide general insurance business.

After years of declining profitability, resulting in overall operating losses in 1984 on this business, they saw recovery beginning in 1985 as the companies put their business in order in the US, the UK and the other significant operating territories.

All the main insurance companies have now reported their 1985 results and it is possible to see whether they have indeed turned the corner.

The table shows the aggregate results of the five quoted composites Commercial Union (CU), General Accident, Guardian Royal Exchange, Royal Insurance and Sun Alliance, plus Legal and General, Prudential Corporation and Pearl Assurance - mainly life companies with a substantial general insurance business - and Eagle Star Holdings, now a member of BAT Industries.

In starting terms the aggregate results do not look promising, but sterling showed a strong recovery against the US dollar and many other currencies in 1985, which had a detrimental effect on results.

The basis of the projected recovery was the strong premium rate increases, particularly in commercial lines, in the US, UK and Canada. The growth looks minimal in the table, but this was held back by the strength of sterling and the cut in its US business by CU. In local terms, premium growth of more than 20 per cent was recorded by some insurance groups.

The table shows that, as far as underwriting is concerned, the recovery has indeed started in the

US. Underwriting losses started to drop last year from their terrifying levels in 1984. The higher premium rates, cuts in operations and a drive to control expenses were paying off for companies, particularly Royal Insurance, with its heavy commercial involvement.

However, the picture in the rest of the territories is quite different. Overall results continued to deteriorate last year in the UK, despite higher premium rates. Personal line business was hit by the bad weather early in the year and in the last week of the year. Motor insurance business has gone sour, with a significant rise in the number of claims which the industry cannot really explain.

Business in Canada has been affected not only by severe weather and keen competition, but by court awards that have been heavily weighted against insurance companies. Business in Australia has turned down rapidly, hit by a series of natural disasters and the authorities taking over workers' compensation business. Companies operating in Europe just cannot seem to get back on to a recovery cycle.

The improvement in the results for the rest of these companies' business in the rest of the world arises primarily from the recovery in their reinsurance operations, going hand-in-hand with the recovery in the mainstream insurance business.

Companies rely heavily on their investment income to cover underwriting losses. The fall shown in the table generally reflects the strength of sterling. But some companies recorded an underlying fall - CU from its reduced cash flow and Sun Alliance from the cash-based takeover of Phoenix assurance.

GENERAL INSURANCE RESULTS OF LEADING COMPANIES

	1985	1984	Change
	£bn	£bn	%
Premium income	11.30	10.73	+4
Underwriting losses			
US	567	725	-22
UK	322	503	+4
Canada	163	137	+19
Australia	70	42	+483
Europe	199	72	+48
Rest of the World (inc reinsurance)	199	248	-20
Total underwriting losses	1,528	1,698	-4
Investment income	1,513	1,570	-4
Life profits	399	375	+6
Pre-tax profits	154	256	-24
Net profits	118	115	+3
Dividends		average	+11

Source: Wood Mackenzie

Miboc to issue policy statement on marketing

BY ERIC SHORT

A POLICY statement on the marketing of life assurance and unit trusts will be made today by Mr Mark Weinberg, chairman of the Marketing of Investments Board Organising Committee (Miboc). It will attempt to reconcile the disclosure requirements of MPs with the life assurance industry's worries about the consequences of meeting that need.

Miboc is responsible for the marketing aspect of financial services and last December it published a consultative document on its proposals for classification of life assurance salesmen and on disclosure of commission.

It proposed that salesmen should be "policed" into either completely independent or full-time company representatives of just one life company or unit trust.

The proposal has been accepted by the Association of British Insurers and the British Insurance Broker's Association.

On commission Miboc proposed that independent intermediaries would be required to disclose commission payments unless they were operating under an industry-wide commissions agreement when they need only disclose this fact. In contrast, company representatives would not be required to make any disclosure.

MPs on the standing committee dealing with the Financial Services Bill demanded that there should be full disclosure by all salesmen not only on commission but on charges and early cash-in values. Mr Michael Howard, Minister for Corporate and Consumer Affairs, referred the matter back to Miboc to deal with these points.

This afternoon's document will set out Miboc's response in dealing with these points. In particular, it will be seen whether Miboc has accepted the MPs' demands, or whether it has produced a compromise that Mr Howard can get MPs to accept without arousing the opposition of the life assurance industry.

In effect, the actions of MPs has forced the pace of Miboc in producing its detailed proposals for the marketing of investments. It has had to accelerate an already very tight timetable to produce proposals in time for the report stage of the Bill.

Miboc will say something on its views for giving projections of benefits on maturity and illustrations of early cash-in values to potential investors as part of product details required by MPs. On this subject Miboc, as yet, has not set out its views for discussion.

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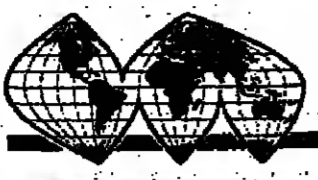
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**BANKING:
THE NEW FRONTIERS**



Alexandre Lamfalussy (left), Gerald Corrigan and Peter Cooke

The battle to keep tabs in the face of rapid change

By David Lascelles

A GLOBAL capital market where billions of dollars can instantly hunt out the best yield in any longitude at any time of the day or night must, as the history books say, be a good thing, at least for efficiency. But while this prospect has enticed bankers all the way from Chesapeake to Chiyoda-Ku to set up elaborate worldwide securities operations, their excitement is not wholly shared by those who are supposed to keep the world financial system in order, the central bankers.

Mr Alexandre Lamfalussy, director-general of the Basle-based Bank for International Settlements, the central bankers' central bank, confesses to "a sense of unease" at what he sees. A study last winter by the Federal Reserve Board in Washington concluded that while the world stood to gain from greater competition and better capital deployment, "these benefits have not been costless."

Central bankers have not kept quiet about their concerns. In many speeches in recent months they have said that the move by banks out of old-fashioned lending and into securities could make the banking system less stable and affect monetary controls. Today the BIS will be publishing a major study on these questions prepared by officials from the Group of Ten countries headed by Mr Sam Cross, executive vice-president in charge of international markets at the New York Fed.

Banking officials are supposed to err on the side of caution, of course. And having taken their share of criticism for falling to head off the Third World debt crisis, they want to pre-empt whatever trouble banks are heading into next.

But what sharpens their concerns is the suspicion that the size and speed of change in world finance are now so great that few people really even understand what is going on. One central banker, who has tried harder than most to get to grips with it, describes the intellectual exercise as akin "to trying to get your hands around a piece of jelly." The real fear is that the world banking system may now have grown beyond the ability of national authorities to control it.

Mr Gerald Corrigan, the president of the New York Fed, summed up his worries recently in these words: "Events have undercut the effectiveness of many elements of the supervisory and regulatory apparatus historically surrounding banking and finance. If it can't be done offshore, it's done offshore; if it can't be done on the balance sheet, and if it can't be done with a traditional instrument, it's done with a new one." Mr Corrigan said this was not wholly bad; it was a sign of the vitality of banking. But it dictated caution.

Another official has put it more bluntly: "What worries me is that I don't know where the next explosion is going to come from."

It would help if there was greater confidence that the banks themselves had well-calculated profit expectations and a proper understanding of the market. While many banks clearly have done their homework, their tendency to rush ahead and create problems for themselves is well documented.

"Don't forget that this is not a brand new business with rising profits. It's a mature business with thin spreads," says a US banker who believes many banks are in for some unpleasant surprises (though his own bank expects the major portion of new profits to come from investment banking by 1990).

Some bankers' motives for entering these riskier markets do not bear particularly close examination in spite of the enormous costs they are shouldering to get established. Privately many agree that the need to match the competition is crucial. But "you're damned if you do, you're damned if you don't," says a New York banker. Fortunately, all these changes are taking place against a background of buoyant markets and economic optimism. But that has only made some officials worry about what happens when

the inevitable downturn comes and hits the banks through their much enlarged exposure to the securities markets—or all their commitments to lend money to corporations through the new-fangled Note Issuance Facilities (NIFs) materialise in a rush.

Mr Corrigan of the Fed notes that the volume of corporate debt is much higher than usual for this stage of the economic cycle (partly because of all the debt-financed buy-outs that have been going on), so there is a relatively smaller cushion of equity to absorb any shocks.

Ideally, the globalisation of the banking markets should be accompanied by a parallel globalisation of banking supervision. The task of bringing this about has fallen to Mr Peter Cooke, the associate director of the Bank of England, who is chairman of the Basle committee of international bank supervisors. He wants a system, he says, "which can cope with the ebbs and flows."

Last month his committee took its first big step with a detailed paper pointing up the risks behind one of the phenomena of the new global market: the rapid growth of off-balance sheet business. Although the document fell short of proposing international regulatory standards, it was the first time supervisors from the lead-

ing banking countries had launched such a co-ordinated initiative.

Supervisors must also keep up with banks as they become altered creatures with one foot in the securities markets. "Banking has lost its simple coherence," says Mr Cooke. This is even true in Japan, where the division between banking and securities is rigidly enforced, but seepage between the two is nevertheless happening. Mr Shijuro Ogata, Deputy Governor of the Bank of Japan for International Relations, says: "The trend towards securitisation makes the old-fashioned type of supervision obsolete. We have to take a broad new look at supervision. There is more need to co-operate with other regulatory bodies."

But bank supervisors' ability to command prudence is limited. For one thing, the banking market is now so innovative that it can elude the letter of the law with ease—and increasingly the spirit as well, a trend deplored by Mr Robin Leigh-Pemberton, the Governor of the Bank of England last year.

For another, until banking regulations on matters like capital requirements which affect the cost of doing business are harmonised for all countries, banks will tend to migrate to the cheapest centres. With the tide of deregulation now running so strongly,

Ideally, the globalisation of banking markets should be accompanied by a parallel globalisation of banking supervision

are sound. There is even a case for saying that officials should keep bankers in a perpetual state of suspense about their intentions, rather than lay down a rule which merely becomes a challenge to inventive minds.

The changing role of banks is affecting central bankers' responsibilities for monetary policy in a different way.

As they become more involved in financing customers by finding investors to buy their securities rather than by advancing them loans, the banks' usefulness as transmission belts for monetary policy has slackened. Less of the money supply ends up in banks, so it becomes less easy to control. This also makes it harder for central banks to regulate the flow of credit.

Mr Lamfalussy says this "sounds the knell" for monetary policies based on quantity measures like the money supply (though he does not expect it to be abandoned altogether). Instead, authorities will have to rely more on controlling the cost rather than the quantity of money in the system, reinforcing a shift that has already taken place in many countries.

The banks' much enlarged exposure to rate-sensitive securities markets could, however, inhibit monetary policy by making sharp increases in interest rates rather risky, however necessary they may be for wider economic reasons. The globalisation of the markets has also limited the authorities' room for manoeuvre in another way: by making it virtually impossible for any government to re-impose effective capital or foreign exchange controls.

By the same token, though, these trends are making individual countries much more sensitive to each other's actions on the monetary front. This is even to some extent true in the US, usually the source rather than the recipient of international shock waves. The newly released annual report of the New York Fed contains these apt words: "The prospect of having an independent national financial policy—of allowing a national financial system to evolve along lines compatible with the cultural and historic traditions of a country, once a desirable and practical goal for public policy—is rapidly fading."

Markets always lead their regulators. And the official world is doing its best to keep up with the global bankers. But the gap seems to be growing, judging by the slight note of helplessness that creeps into most officials' analysis of the task before them. Closer international co-ordination of supervision and economic policies will obviously help, and it is happening. But until jelly gels, it tends to wobble.

This is the final article in a series. Previous articles appeared on April 2, 7, 9 and 11.

Letter from Bonn
A capital without a cenotaph

By Rupert Cornwell

JUST how should West Germany remember its war dead? Less than a year after the controversy and anguish aroused by President Reagan's visit to the military cemetery at Bitburg, the issue has returned to haunt and divide the country's politicians.

It is now nearly 41 years since the last German soldier died in battle: yet the modern federal republic, virtually alone of European nations, has no cenotaph, no central monument where the millions who lost their lives in two world wars can be commemorated. Every effort to fill the gap has foundered on the problems of Germany's recent history.

Today the official visitor to the capital of West Germany must make an unobtrusive trip to an unprepossessing northern suburb of Bonn in order to lay his obligatory wreath. There, in a cemetery opposite a supermarket on the old road to Cologne, is the present memorial, an austere blackened bronze plaque with a simple metal cross behind it, dedicated to the victims of war and tyranny.

Like Helmut Schmidt before him, Chancellor Helmut Kohl, with the backing in principle of all parties except the Greens, thinks his country should have something more imposing. There, however, the agreement ends. For the arguments, delving deep into the treacherous waters of German identity and German guilt, raise the questions of not just how to remember, but who to remember, and why.

Mr Kohl himself, aged only 15 at war's end, often talks of "the mercy of a late birth." He does not bide his belief that it is time to put the past aside, and allow Germans to honour, as do other nations, their countrymen who fell victim—whether in battle, or as refugees, civilians, or prisoners of war.

Broadly the parties of his centre-right government feel the same, as does most emphatically the 400,000-strong National League for the Care of German War Graves around the world, which has submitted a plan for a grandiose national monument in a park by the Rhine, close to the chancellery and the present Bundestag buildings.

Were that matters were so simple, though. This week the affair was due to be examined in

parliament. Every sign now is that it has been quietly shelved, amid the failure of the ruling Christian Democrat/Christian Socialist alliance and the opposition Social Democrats (SPD) to come up with an agreed motion for debate, that would have smoothly ridden out protests from the Greens, opposed to a memorial of any kind.

Ironically, the proximate cause for the trouble has been the event which was supposed more than any other to have helped exorcise the past: the moving address by President Richard von Weizsäcker on May 8 1985, to mark the 40th anniversary of German surrender.

The idea was that a memorial should draw explicit inspiration from that speech, and its unflinching mention of all victims: not only the 9m German soldiers, civilians and expellees who perished, but also the Poles, Russians, Jews, Gypsies and other who lost their lives because of Hitler.

Subtly but effectively, however, this was resisted by the right-wing of Mr Kohl's party. It was not simply the unedifying prospect of three separate motions and an unseemly, painful argument on the floor of the Bundestag, which counselled caution. The dispute over the wording masks far greater dilemmas.

For were not the German soldiers who died as much perpetrators, as victims of the miseries of the last war? And many—not just on the Left—instinctively the sort of nationalism that the underlying preference of the Right for a specifically "German" memorial might be said to betray.

Nor are the Greens alone in maintaining that the best way of commemorating is to draw on the lessons of history, and act—for example in opposing nuclear weapons—to make sure that war does not happen again.

Plainly there is no easy way out of the dilemma, and nobody is keen to prolong the dispute with a general election little far that reason, it will probably be some while before interested architects are asked to tender proposals—and world leaders who come to Bonn will be paying their setting visits up the old road to Cologne for many years yet.

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The Queen's Awards FOR EXPORTS AND TECHNOLOGY

Plaudits for bankers, builders and the Bard of Avon's players

BY JAMES McDONALD

THE QUEEN celebrates her 60th birthday today by making a record number of awards to British companies for export achievements.

Pepper mills and rolling mills, high-performance cars, electronics and merchant banking services all feature in the awards. There seems no end to the range of British exports. The export awards total this year is 114, compared with 80 in 1985. Applications for awards also increased, totalling 1,015 for export awards, compared with 789 last year. The peak number was 1,601 in 1978.

In merchant banking, Morgan Grenfell and Co repeats an award won in 1982. It has clients in many countries and such bodies as the World Bank and the European Community.

In engineering, Davy McKee (Poole), part of the Davy Corporation, has pulled off a double with awards for export and technology. Another Davy Corporation subsidiary, Davy Forge, a small Hartlepool company, wins an award. It makes ferrous and non-ferrous forgings.

In electronics, AMS Industries gains an award. A relatively small company based at Burnley, Lancashire, it designs and makes digital audio-processing systems, based on micro-processors, for professional use in broadcasting and recording studios.

In heavy engineering, Babcock Power, producing steam plant and associated equipment for the power and process industries, wins an award.

So does Bovis International, part of the P & O group and the international arm of Bovis. Its foreign earnings come mainly from management contracting and construction management. Recent contracts include the Riyadh International Sports Stadium in Saudi Arabia.

The Army Weapons Division of British Aerospace wins an award. As manufacturer of tactical guided weapons systems, with high-technology industrial products, its exports go to an extensive range of overseas markets.

Two more awards are given to British Aerospace. The

Hatfield unit of the Civil Aircraft Division produces the BAe 146 feeder jet airliner, designed mainly for overseas markets. North America is the main sales area.

The Prestwick unit of the Civil Aircraft Division of British Aerospace, already with an export award from last year, gains another for its exports of commuter and corporate versions of the Jetstream 31 aircraft. Many of these go to North America.

Jaguar Cars claims to be Britain's biggest dollar earner in the US and wins this year its third consecutive award. Of the company's output, 78 per cent goes abroad and more than half of these exports go to the US. A second and growing market is continental western Europe, with West Germany the most important area.

Drink in one form or another is never absent from the awards list. This year Guinness Exports wins recognition for sales abroad of bottled and canned Guinness, and of Harp Lager.

Lipton Export wins an award for its tea exports. More than 90 per cent of the company's exports are in teahags, with favours adapted to various ethnic tastes.

Northern Ireland distilling enters the list with the Old Bushmills Distillery in County Antrim winning an award for exports to 106 countries—mainly in North America and the Far East as well as on the Continent.

Two companies in the Racal Electronics Group wins awards. Racal Communications Systems and Racal Safety, Plessey Semiconductors, part of the Plessey Group and producing silicon integrated circuits.

Leisure and pleasure industries' successes include an award to the Royal Shakespeare Theatre, Stratford-upon-Avon. Apart from bringing many foreign visitors to Britain and indirectly contributing to foreign earnings, the company has made successful tours abroad.

Hamish Cathie Travel Scotland, a small company of tour operators, designs programmes for buyers of incentive travel. The House of Hardy, known

to elderly anglers as Hardy of Alnwick, gains an award for its exports of high-quality game fishing tackle—including rods, reels, spoons and accessories. The company, part of the Harris and Sheldon Group, has 22 important overseas markets.

HTV, the independent television programme contractor for Wales and part of the west of England wins an award for exports of feature films and film series. The company's main overseas market is the US.

Kodak, part of Eastman Kodak Company of the US, receives another award. Its last was in 1982. Exports from the British company go mainly to Western Europe but the organisation is expanding into Eastern Europe.

British subsidiaries of Mars, of the US have often appeared in the awards list. This year, Thomas's Division of Mars GB,

enters with its pet foods and accessories exported to about 40 countries.

Among clothing manufacturers, Barberrys, a member of the Great Universal Stores group and known for its quality raincoats, is a winner. Another is Smith and Telford, of Hawick, maker of cashmere and lambs-wool knitwear. It is a small company, established in 1980, but has outlets in the US, Japan,

Sweden, France, Germany, Canada and Bermuda.

In the consultancy field, Yard, of Glasgow (a subsidiary of Yarrow) wins an award for export of engineering knowhow. It specialises in marine engineering, naval architecture and systems engineering.

In publishing, awards go to Harvester Press Microform Publications, at Brighton, and to Euromony Publications,

part of Associated Newspapers Holdings.

Agriculture and the livestock industry receive awards. Produce Studies, claiming to be the largest marketing consultancy and research company in Europe that specialises in agriculture and horticulture, is a winner.

Greenfields Experts, of Droitwich in Worcestershire, was set up in 1980 by three farmers

to export pedigree breeding livestock, Friesian beef and dairy cattle, and ovine and bovine semen.

In the safety field, an award goes to the flame-retardant unit of Albright and Wilson. It markets chemicals used mainly for the treatment of textiles under the Proban system. It licences the technology for the system and supplies the chemicals and equipment to apply it.

AWARDS FOR EXPORT ACHIEVEMENTS

A & B Microelectronics	Electronic components	Draks and Scull Holdings	Electrical and mechanical engineers	Monotype International Division of the Monotype Corporation	Typewriting equipment
A M 3 Industries	Computer based audio processors	Dulmison (UK)	Transmission line fittings	Morgan, Grenfell and Co	Merchant bankers
AVX	Multi layer ceramic and chip capacitors	Edwards of Enfield	Automatic handling equipment	Mount Charlton Investments	Hotel and restaurant services
Adtrak	Advertising monitoring	Euromony Publications	Publishers	National Video Corporation	TV and video films
Flame Retardants Business of Albright and Wilson	Flame retardant chemicals	Fairline Boats	Motor boats	The "Old Bushmills" Distillery Co	Irish Whiskey
Amek Systems and Controls	Audio mixing consoles	Fenner International	Conveyer belt products	Oxford Analytical Instruments	Analytical instruments
Annmed (Importers and Exporters)	Timber furniture and furnishings	Fibre Technology	Stainless steel fibres	Park Air Electronics (1985)	Communication equipment
Aspray	Jewellery and leather goods	Fortron	Extruded metal components	Plenary of Scotland	Smoked salmon
Babcock Power	Steam power plants	Fort Vale Engineering	Container tank equipment	Plenary Engineering	Metal forming transfer presses
Circuit Division of Baker Perkins RCS	Circuit production equipment	Fortronic	Computer terminals	Proton Semiconductors	Silicon integrated circuits
Baker Perkins PWC	Printing machinery	Gibbsair Precision Industries trading as Allbook and Hashfield	Industrial sewing machines	Proton Studios	Agricultural market research
Machinery Division of Barwell Machine and Rubber Group	Rubber processing machinery	Glass Crete	Blankets and rugs	Racal Communications Systems	Communications equipment
Beecon Publications	Publishers	Greenfields Exports	Livestock and bovine semen	Racal Safety	Industrial safety products
BIB Audio/Video Products	Audio and video products	Guinness Exports	Grain products and equipment	Richardson Standard	Kitchen knives and blades
Alcomar Electronics	Electronic sub-assemblies	HTV	Films and other programmes	Ridgeway Tea and Coffee Merchants, a Division of Tate and Lyle Industries	Tea
Edwards High Vacuum Division of the HOC Group plc	Vacuum pumps	Binley Systems Division of Harris Graphics	Bookbinding equipment	Riser-Geragis	Textile machinery
Bonded Laminates	Wood veneer and laminates	Harvester Press Microform Publications	Microfilms and microfiches	Royal Shakespeare Theatre	Theatre productions
Bovis International	Construction and civil engineering	Hayward and Green	Aircraft navigation aids	J. J. Shaw (Hull) trading as Shaw Multistore Meters	Security meters
Erico Engineering	Automotive engine components	Henri-Lloyd	Clothing	Sherman Trainers	Fine marking equipment
Army Weapons Division of British Aerospace	Guided weapons systems	Hodge Separators	Willy water separators	Albright Division of Short Brothers	Alaract
Hatfield Unit of the Civil Aircraft Division of British Aerospace	Civil aircraft	House of Hardy	Fishing tackle	Silbertine	Aluminium pigments
Prestwick Unit of the Civil Aircraft Division of British Aerospace	Civil and military training aircraft	William Hoyland & Co	Umbrella frames	Smith and Telford	Cashmere and lambswool knitwear
British Hartford-Fairmont	Glass container making equipment	Hycol Grail	Carbon fibre	Southern Ocean Shipping	Ocean going yachts
Manufacturing and Export Division of Burbury's	Clothing	IAD (UK)	Design and tooling engineers	Sharing Freight Services trading as Sharing Gulf Services	Airfreight forwarders
Caledonian Airservice	Refrubishment of aviation engines	IBM United Kingdom Holdings	Information handling equipment	TI Dastard Tubes	Showerhead and tubes
Hamish Cathie Travel Scotland	Tour operators	Ipeco Europe Ltd	Aircraft crewsets	Yanah Tubes	Showerhead and tubes
Calltech	R&D of biological processes	Isagrove	Furniture, furnishings, and mosaics	Bridgport Machine Division of Tectra	Mechanical tools
Carlum Chemical Co	Abrasive and compounds	Jaguar Cars	Cars	Thor Ceramics	Engineering ceramics
Chemical Services and Distribution	Herbicides	Rare Earth Products Division of Johnson Matthey Chemicals	Rare earth compounds	Turbine Services	Service of engine components
Cole and Mason	Tableware and kitchen accessories	Klark-Teknik	Audio equipment	VG Analytical	Scientific instruments
Coopers (Swindon)	Recycled scrap metal	Kodak	Photographic materials	Hiram Walker and Sons (Scotland)	Scotch Whisky
Cosworth Engineering	Racing car engines	J & S Lees	Steel strip	Whitely Fish Processors	Frozen white fish
Crossfield Electronics	Printing industry electronic equipment	Lingard Industrial Holdings	Hospital equipment	George M Whitley	Hot press stamping tools
DRG Transcrip Division of DRG UK	Carbonless copy paper	Lipton Export	Tea	Woodgate Automobiles	Automotive spare parts
Davy Forge	Forgings	London and Scandinavian Metallurgical Co	Non-ferrous metals	Xenotron Holdings	Video composition equipment
Davy McKee (Poole)	Rolling mills and process lines	Keneth Mackenzie Holdings	Harris Tweed	Yard	Medical engineering services
Decorpart	Aluminium pressings	Thomas's Division of Mars GB	Petfoods and accessories	Young Austin and Young (Automotive-Building services engineers)	Automotive engineering
		Martin-Baker Aircraft Co	Aircraft ejection seats	Yusse Battery (UK)	Last acid batteries
		Massey Ferguson (United Kingdom)	Tractors		

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Her Majesty the Queen on her 60th birthday, has made 114 awards to British companies for export achievement this year and 27 for technological achievement.

Oral antibiotic system and Giotto spacecraft given recognition

BY DAVID FISHLICK, SCIENCE EDITOR

AN ORAL antibiotic system which beats the problem of bacterial resistance to antibiotics has earned one of 27 Queen's Awards for technological achievement this year.

The research division of Beecham Pharmaceuticals gains its prize—its fifth Queen's Award—for its discovery of potassium clavulanate, a chemical produced by a mould, which inactivates beta-lactamase, the enzyme responsible for destroying the antibacterial powers of penicillin.

Beecham scientists developed the biotechnology for mass-producing potassium clavulanate, and for blending it with the company's semi-synthetic penicillins to produce powerful new broad-spectrum antibiotics such as Augmentin, and its sister products, Timentin (for life-threatening infections) and Synulac (for veterinary surgeons).

The company is investing £40m in a new plant at Irvine in Scotland — its biggest current investment — to make potassium clavulanate.

Wellcome Research Laboratories have won their second technology award for a new drug, sharing it this time with Strathclyde University for the discovery of Tracium, a muscle relaxant used to prepare patients for surgery.

Scientists at the Darmstadt space centre hung a "do-not panic" sign for the re-assurance of visitors, matching the celebrated encounter of the award-winning Giotto spacecraft with Halley's comet last month.

Giotto earned its prize for the space and communications division of British Aerospace, as designers and main contractor for the research-satellite for the European Space Agency. It penetrated to within 500km of the comet — much closer than any of four other spacecraft investigating the comet — before being blasted to death by the dust.



Production of Augmentin tablets at Beecham's Worthing factory

sonar for seabed surveillance at long ranges of several kilometres, has won the award for the Institute of Oceanographic Sciences, a government laboratory under the aegis of the Natural Environment Research Council.

The US Geological Survey has hired Gloria to help produce the equivalent of ordnance survey maps for 3.5m square miles of US territorial seabed over the next five years. It produces contour maps of the ocean bed, similar to radar maps of the ground made by space surveillance. Gloria is a very cheap way of getting a preliminary look. "It doesn't tell us the answer — it just shows us the possibilities," one scientist says.

Awards for manufacturing technology go to Black and Decker for a unique way of assembling the series-wound motors in some of its power tools; and to the engineering research and development division of Metal Box for "spinning," a more economic and efficient way of forming the neck of beverage cans.

The Cosworth process for casting aluminium alloys for engine parts such as cylinder heads, avoiding problems with alloy integrity which normally beset high-volume production. The Cosworth process permits design of high-performance and fuel-efficient engines, requiring thin-wall sections and commensurately close tolerances.

Ruston Gas Turbines, the GEC subsidiary, adds a technology award to that of 1982 for exports, for innovation in making its Turbomec turbine, including the use of computer-aided manufacture and assembly.

Marconi Radar Systems, another GEC company, has won it for Martello, its highly portable 3-D radar for air defence.

Three companies — Vickers (as inventors), Brews and Root UK (as contractors) and Cosco (as users) — share the award for the novel tension leg concept for anchoring a floating oil platform, used by the Hutton Field, where Cosco is lead operator, since 1984.

The tension leg platform was conceived for seabed depths normally beyond reach of a rigid offshore structure. The floating platform is anchored to tubular steel legs set in templates in the sea bed. Vickers' design of anchor connectors is a key feature.

Bernard McCarty of Stockport, Cheshire, smallest of the recipients this year with only six employees, wins it for his

invention of a design of a steel wheel that minimises refuse taker and more finely for disposal in landfill sites. Four austenitic steel wheels with double-helical faces, screwing in opposite directions, reduce refuse to a fine duff.

An advanced material has won an award for Lucas Aerospace, whose electric actuator group has pioneered the use of cobalt-samarium alloys as exceptionally strong permanent magnets in defence and aerospace systems, some of which are bought by the Pentagon. Another advanced material has earned the award for both the space department of the Royal Aircraft Establishment and Pilkington's space technology department. This is a lightweight glass used to shield solar cells on spacecraft.

York Technology, 90-strong, at Chandler's Ford, Hants, has won it for automating inspection of optical fibre, in an instrument it claims can be placed in the hands of a "relatively unskilled operator." This instrument automatically aligns the test fibre with its own light source—usually a laser—then runs through a sequence of tests to characterise the fibre in about 30 minutes.

Finally, we have ZED Instruments of West Molesey, Surrey, whose minuscule team of only 30 earned the award for its high-precision control of tunnelling machinery through electro-optic technology entirely of our own development," says Dr Peter Zailman, managing director. It continuously corrects for any deviation between the machine and a predetermined path, in 3-D.

ZED's instruments, 85 per cent exported, can be found in Geneva, where it is helping to bore a new circular tunnel for physicists; in Frankfurt, Lyon and Singapore, helping to excavate new metro; and in collieries in Britain and West Germany.



Refurbishing aircraft engines has won an award for Caledonian Airmotives and right, John Egan, chairman of Jaguar, whose company has made important strides on the export road



AWARDS FOR TECHNOLOGICAL ACHIEVEMENT

The Beecham Pharmaceuticals Research Division of The Beecham Group	Antibiotic development	The Metal Box Engineering, Research & Development Divisions of Metal Box	Can-making equipment
Black & Decker	Automatic motor assembly	Institute of Oceanographic Sciences	Geological instruments
The Space & Communications Division of British Aerospace	Giotto spacecraft	Offshore Marine Engineering	Diving equipment
Brews & Root (UK)	Oil industry design	Petrobras Gull Thomson	Undersea pipeline equipment
Cosco (UK)	Oil production platform	The Space Technology Department of Pilkington PE	Solar cell coverglasses
Cosworth Research and Development	Alloy casting process	Polymer Laboratories	Thermal analysers
Dewar Metals (Preston)	Control system	Ruston Gas Turbines	Gas turbines
The Space Department of the Royal Aircraft Establishment, Ministry of Defence	Solar cell coverglasses	Saxcil International	Mill inspection system
ECS Energy Conservation Systems	Automatic lighting control	Department of Pharmacy of The University of Strathclyde	Drug development
Information Technology Group	Compu-Jera	The Design and Projects Division of Oil production equipment Vickers	Oil production equipment
Link Systems	X-ray spectrometers	The Wellcome Research Laboratories of The Wellcome Foundation	Drug development
The Electric Actuator Group of Lucas Aerospace	Aerospace/defence systems	York Technology	Optical fibre measurement
Marconi Radar Systems	Surveillance radar systems	ZED Instruments	Tunnel construction system
Bernard McCarty	Compressor wheels/conversion kits		

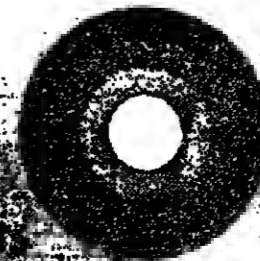
Only one painkiller you can buy is entitled to this.

Ibuprofen has received The Queen's Award for Technological Achievement. And, launched three years ago as Nurofen, a breakthrough in pain relief, it is the first alternative painkiller for 25 years.

As you'd expect from a really effective painkiller, Nurofen gently relieves even migraine headache. And it provides relief from period pain, back pain and dental pain. It's easy to swallow and fast-acting. Ask your pharmacist for Nurofen. And break through pain, gently and effectively.

NUROFEN

A BREAKTHROUGH IN PAIN RELIEF



For the gentle relief of locked-in pain.



APPOINTMENTS

Chairman for British Property Federation

The General Council of the BRITISH PROPERTY FEDERATION has elected Mr John Brown, managing director of Peachey Property Corporation, as the next BPF President. He will succeed Mr Harry Axton on May 22. Also elected were Mr Geoffrey Carter, deputy chairman of Trafalgar House Property, as vice president, and Mr Kenneth Rubens, chairman of Property & Reversionary Investments, as honorary treasurer.

Mr John Ewan has joined SPACE PLANNING SERVICES as finance director. He was formerly finance director at publishers Middle East Economic Digest and before that director of finance and administration at Coca-Cola Southern Bottlers.

WILLIAM DAWSON (HOLDINGS) announce the appointment of Mr Bryan Ingleby as group technical director. Mr

Ingleby remains computing services director of Wm Dawson & Sons, director of McGregor Subscription Service Inc. and managing director of Seals Management Services.

Mr Derek Wolstenholme becomes senior partner and chairman of FREEMAN FOX (HOLDINGS) from May 1 on the retirement of Mr Jack Edwards. He is joined by two new executive directors from within the firm. Mr Jerry Stray and Mr Keith Simms, and by Mr Eric Bridgen (chief executive and managing director of International Military Services) as a non-executive director. Sir Trevor Hughes (formerly Permanent Secretary, Welsh Office and vice-president, Institution of Civil Engineers) becomes a consultant.

PAINT RESEARCH ASSOCIATION announce the appointment

of Mr John Bernie as managing director. For the past three years he has been head of the National Corrosion Service with responsibility for maintaining this Government advisory service to industry and for the development of major collaborative research programmes.

Mr Leslie Young, chairman of the British Waterways Board and a director of the Bank of England, has been appointed a director of NATIONAL WESTMINSTER BANK and chairman of its north regional board, both from May 1. He is also a director of Flosser Mutual Insurance Co and was recently appointed chairman of the trustees responsible for national museums and galleries on Merseyside. Mr John Lightfoot Boyce retires as chairman of NatWest's north regional board, but remains a director on the main board.

Changes at Brown Shipley Holdings

At BROWN SHIPLEY HOLDINGS Mr Peter Thurbin has decided to take early retirement. He will be retiring as a director of the company and its subsidiaries on April 30. Mr R. M. Mansell-Jones, a joint managing director of Brown, Shipley and Co, will succeed him as deputy chairman. Mr Geoffrey Bell will be appointed a joint managing director of the bank and will also join the board of Brown Shipley Holdings.

GOAL PETROLEUM has appointed Mr Kenneth Gould and Mr Jack Jones as non-executive directors. Dr Richard Stables has been made an associate director.

Mr Christopher R. Siben, head of Secretariat at the European Investment Bank in Luxembourg, will join the INTERNATIONAL PRIMARY MARKET ASSOCIATION as secretary-general in July.

Mr Ian Hopkins has been appointed a director of BARING BROTHERS & CO. He was a director of Charterhouse Japhet. Mr Nicholas R. Gold has been appointed an assistant director.

Mr Peter Bassnett, formerly executive director—field operations with Abbey Life, has been appointed agency director of AETNA LIFE.

Mr Alan Bewick has been appointed managing director of UNIQUEAIR, the mobile communications subsidiary of Unipart Group. He was purchasing director and commercial director at Unipart.

IBA director of engineering

Dr J. R. Forrest has been appointed to succeed Mr Tom Robson, as director of engineering, INDEPENDENT BROADCASTING AUTHORITY, from August 1986. Dr Forrest left academic life in 1984 to join Marconi Defence Systems, as technical director.

THE MONEY MANAGEMENT COUNCIL, the new education and information resource centre for personal finance management, has appointed Mr Jeremy Leighton as its first director. Mr Leighton was previously with the Institute of Directors, where he was responsible for all liaison between the IOD in London and its branches in the UK and overseas.

TRAFALGAR HOUSE COMPANY WINS QUEEN'S AWARD.

YAY INTERNATIONAL: EXPORTING BUILDING SERVICES FOR BRITAIN.



Young Austen & Young (International) has extensive interests in overseas construction projects, particularly in the Middle East and S.E. Asia.

Part of the Mechanical & Electrical Division of the Trafalgar House Group, YAY (International) has the expertise to handle building services contracts of any size and is currently engaged in the Oman on the £45 million J.V. project at the Sultan Qaboos University and the £20m 500-bed University Hospital.



YAY INTERNATIONAL

Mechanical & Electrical Engineering Construction Denham Way, Maple Cross, Rickmansworth, Herts. WD3 2SW, UK Tel 0223 776656 Telex: 922102 CEMRIC G FAX: GRP III Also in Oman, Cayman Islands, Hong Kong. A member of the Trafalgar House Group

Celltech commercial director

CELLTECH and BOOTS-CELLTECH DIAGNOSTICS have further strengthened their senior management. Mr David Gratton has been appointed commercial director of Celltech. He joined the company in 1982 and was the former chief executive of its 50/50 joint venture with The Boots Company, Boots-Celltech Diagnostics. In 1983 Mr Gratton was appointed to the board of Celltech. He now returns full-time to Celltech, but retains his connection with Boots-Celltech as a board member and will shortly become non-executive chairman. His successor as chief executive of Boots-Celltech is Mr Clive Haines, formerly managing director of American Hospital Supply (UK).

Dr Phillip Forshaw has become sales and marketing director of SIMON-CARVES, the process plant contracting subsidiary of Simon Engineering. He joined Simon-Carves in 1984 as business development director and also sits on the board of Simon-Masawber.

LEE VALLEY WATER COMPANY has appointed Mr Peter Darby as financial controller. Mr Darby has been the company's revenue manager since 1984, responsible for running the billing operation for its 400,000 customers.

Sir Michael Butler has been appointed a director of HAMBROS BANK in an executive role and has joined the board of HAMBROS PLC. Previously Sir Michael was British Permanent Representative to the European Community in Brussels, where one of his main tasks was to advise the Government in the long and ultimately successful budget negotiations.

CANNON STREET INVESTMENTS has announced two head office appointments: Mr Stephen Cutler, joins from auditors Ernst & Whinney to become company secretary and group treasurer; Mr Gordon Carruth, joins from Cannon Street subsidiary Gift Hampers, where he is currently financial controller.

Mr Graham Picken, director, operations of Forward Trust Group, has been appointed to the board of FIAT FINANCE, replacing Mr Geoffrey Wilkinson who has retired.

A. & M. GROUP has appointed Mr Colin Millward a non-executive director. Mr Millward was

to become group financial controller.

Dr Phillip Forshaw has become sales and marketing director of SIMON-CARVES, the process plant contracting subsidiary of Simon Engineering. He joined Simon-Carves in 1984 as business development director and also sits on the board of Simon-Masawber.

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SOLAGLAS announce the appointments of Mr Peter Kaye and Mr John Mason to its main board. Mr Kaye joins as managing director, home improvements division, from Roomsets, a division within the BET Group. Mr Mason has joined the main board as Managing Director, automotive division from Solaglas specialist windscreen fitting business, Antoglass Windshields.

Mr Graham Picken, director, operations of Forward Trust Group, has been appointed to the board of FIAT FINANCE, replacing Mr Geoffrey Wilkinson who has retired.

A. & M. GROUP has appointed Mr Colin Millward a non-executive director. Mr Millward was

a co-founder in 1960 of the advertising agency Collett Dickinson Pearce and Partners.

THE LESSER GROUP has appointed Mr John E. Key managing director of Lesser Building Systems. From 1963 he has been employed by Delta as managing director of Sperry.

A. QUILGOTT & CO has appointed Mr David Jackson group financial director.

NORTH ATLANTIC SECURITIES CORPORATION has appointed Mr T. S. B. Fallop to the board.

Mr Graham McDonald (general manager) and Mr Robert Hinch (company secretary) have been appointed directors of NATIONAL HOLIDAYS by the parent National Bus Co.

Mr Kenneth Sinclair has been appointed a deputy chairman designate of BARCLAYS DE ZOEITE WEDD. He is currently a managing partner of stockbrokers de Zoete & Beran.

Mr Chul-Hoon Jang, general manager of CHO HUNG BANK, London branch, is leaving soon to become general manager, international division at head office. Mr Tai Mok Kwun, general manager of one of Seoul branches who served in London branch three years ago as deputy general manager will succeed Mr Chul-Hoon Jang as general manager of the London branch.



Johnson Matthey Chemicals Rare Earth Products Division specialists in rare earth chemicals, pure metals, alloys and organometallics, marketed worldwide under the REacton trademark have won

THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT 1986

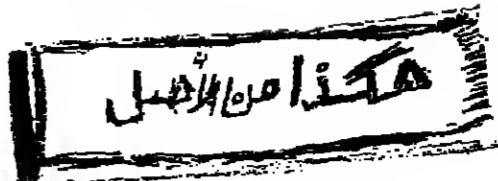
Materials manufactured by Rare Earth Products, one of the high technology businesses of Johnson Matthey PLC, are exported to some 30 countries for use in industrial and R & D applications including electronics, metallurgy, nuclear engineering, lighting and fibre optics.



Johnson Matthey Public Limited Company New Garden House, 78 Hatton Garden, London EC1N 8JP

Advertisement for Drake & Scull Engineering Company. Features a large illustration of a modern building complex. Text includes: 'Drake & Scull A Simon Engineering Company', 'We are grateful for the support of our clients and suppliers and for the efforts of our employees who have made this prestigious award possible.', and contact information for Drake & Scull Holdings plc: Highgate Hill, Hamlyn House, London N19 5PS, Tel 01-272 0233, Tlx 27265.

THE ARTS



Off-Broadway opera

Andrew Porter

New York has many little opera companies, each pursuing its independent existence...

went through their roles with a certain relish...

Bel Canto is one of the leaders. It plays in the Joan Arc Junior High School auditorium on West 30th Street...

The piece—in which the principal role is a baritone in drag playing a formidable Scapa...

Strictly speaking, the Juilliard School and the Manhattan School are both on Broadway...

Many other little companies have not been mentioned...

Christodoulos Georgiades

Andrew Clements

Recently the Detroit Quartet introduced a new album...

It is obvious that the quartet's repertoire is another triumph...

The collection was put together over several years and completed in 1983...

Georgiades played both works with bright tone and alert attention to detail...

Brian Rix appointment

The Piano Sonata uses the same musical means as considerably greater length...

Brian Rix has been appointed chairman of the Arts Council's advisory panel on drama...



The Circus, Bath—how safe are our historic towns?

Architecture/Colin Amery

Place of new buildings in historic towns

It is certainly refreshing to have an occupant of the chairman's seat at the Royal Fine Art Commission who is neither anxious about giving that body a higher profile nor remotely afraid of expressing his opinions...

There are sites where there should be no more buildings—cities, he felt, could be likened to old houses...

and Leon Krier spanned the range of thought and achievement. None of them prescribed a total panacea...

splendid opportunity to see some of the fruits of the collecting enthusiasm of Charles Brooking...

He was speaking at a one-day seminar organised by the Georgian Group and the Bath Preservation Trust...

The seminar itself was certainly dealing with what the chief architect and planner described as 'the most timely and important subject of the moment'...

Planners came in for a predictable bashing, being described by one architect as 'butchers'...

At the Town Hall in Haverstock Hill, opposite Belsize Park station, is another impressive example of the work of architectural enthusiasts...

Opus 20/St. John's, Smith Square

Dominic Gill

On paper at least Thursday's concert at St John's, Smith Square, looked promising: a new string ensemble of 14 young players dedicated to the performance of the 20th-century repertoire...

performer/composer of jazz" and it is clear from Earth Song that he should definitely stick with something for which he is well known...

Verdi/Barbican Hall

Richard Fairman

No aura of sacred mystery was anything unduly ladylike. This was apparently the first performance of Verdi's Requiem at the Barbican...

In the interpretation there was nothing unduly ladylike. Miss Glover pulls herself into some extraordinary contortions on the podium...

There are nine movements in Lou Harrison's Suite for Symphonic Strings (Harrison was a pupil of Schoenberg and Cowell)...

This was the choir's fault. Of the groups that I have heard here, the London Choral Society at their concert on Saturday fared as well as any in trying to get a good blend of sound...

The soloists were less suited. The firm mezzo of Anne-Marie Owens came across most successfully. Teresa Cahill, the soprano, seemed to be pushed near to her limits...

Since his South Bank debut two years ago, the Italian pianist Michele Campanella has impressed London audiences on a number of occasions with his own peculiar brand of tough, outspoken grand-romantic bravura...

Uchida's Mozart/Elizabeth Hall

David Murray

On Saturday at the Elizabeth Hall Mitsuko Uchida and the English Chamber Orchestra reached the third-last concert in their Mozart concerto series...

innate than amiably domestic. Lucid as always, Mr Uchida's tone sang quietly, receding gracefully when the orchestra had the principal voice...

Not for the first time in this series, one suspected that Miss Uchida's views of the two concerti were for this particular concert—coloured by each other, defined deliberately (if not necessarily consciously) by contrasts...

handled like sacred objects—intoned, framed, halcyon—or else flung out in desperate effusions. For a long time the music hangs upon an unchanging major triad—Stockhausen's Stimmung, the obvious model, by comparison teams with episodes—and then becomes a matter of opaque choral textures with solo outbursts set against them...

BBC Singers/St. John's

David Murray

Conducted by John Alldis, the BBC Singers on Friday sounded polished and confident in the freely acoustic of St John's. Their programme was well-filled but concise, and for once the St John's concert interval was decently short...

Bayan Northcott's new Hymn to Cybele—well, faintly new, it has been a casualty of two JSCA festivals—proved to be strictly musical, much shorter and proportionately more incisive...

Messiaen's early O sacrum convivium—mellifluous and insidious at once—floated beautifully in the hall. His Glinz records, earlier and bolder, were almost too smoothly expert...

In Emmanuel Nunes' Missa, the piece most of the declaimed and chanted text (from the mystic Jakob Boehme) was distinct enough. Nunes treats the text with such the firmness as well as elegantly shaped, and its pungent harmonies are remarkable...

Michele Campanella

Dominic Gill

Since his South Bank debut two years ago, the Italian pianist Michele Campanella has impressed London audiences on a number of occasions with his own peculiar brand of tough, outspoken grand-romantic bravura...

He opened with an A minor Fantasia BWV922, that has been attributed—stylistically surely without the remotest justification—to J. S. Bach...

There was certainly no lack of technical fireworks: the fingers go precisely where Campanella wants them to and with as much speed and fury as any pianist could wish...

Campanella's second half was all Liszt-Wagner. Neither Walhoff from Rheingold nor Elsa's Bridal Procession from Lohengrin is a particularly remarkable performance...

Saleroom/Antony Thorncroft

Marbles in the big time

For most people contact with marbles ended in the school playground but this week they feature prominently in the major London salerooms...

Rysbrack and Sotheby's hopes for bids around £80,000. An important writing desk, made for the Prince of Wales' use at Carlton House around 1785 and considered to be the prototype for the many 'Carlton House' desks that were subsequently produced...

The top price should be paid at Christie's on Thursday with a marble bust by one of the highest names in the world of the antique and which are now being appreciated for their artistry as portraits.

It was given by the Prince to his private secretary 'Honest Jack' Payne as a 'thank-you' for escorting his bride-to-be, the Princess Caroline, from Germany to London. In view of the dismal fate of the marriage the 'accidents of fate' in being able to sell it, and to expect a price approaching £80,000.

WILL YOU BE A FRIEND?

Old age is inevitable. But a poor and lonely one is something different—something that many people face with growing fear...



MOISTURE METERS

Bradford-England. Honoured by the granting of the Queen's Award for Export Achievement 1986. Manufacturers of electronic instruments for water vapour measurement in 'dry' air and gases...

Arts Guide

Table with columns for Music, Theatre, and Ballet/Dance, listing various events and venues across different cities like Paris, London, Amsterdam, Vienna, and Tokyo.

DASSAULT-BREGUET AFTER THE DEATH OF ITS FOUNDER

A company that may no longer fly alone

By David Marsh in Paris



Marcel Dassault: one of the last photographs

Far too many prisoners

A NEW dispute may be about British prisons that they become a breeding ground for criminality, not a cure. If you put people in prisons in overcrowded conditions and without basic sanitation, it is not surprising that they come out unrepentant, especially if their first offence has been relatively minor.

THE PERMANENT tri-colour vapour trail blazed across the sky by Mr Marcel Dassault is tailing off with a plume of question marks. The death at 94 of the aerospace industrialist who gave France the Mirage leaves Dassault-Breguet, Europe's main manufacturer of combat aircraft, without its founder and guiding influence at a time when the company is facing its greatest challenge.

Put simply, the policies which served the company well during the Gaullist era no longer look like a winning formula for the 1990s and beyond. During the 1950s and 1960s, Mr Dassault's own technical genius, his ability to motivate a team of gifted and dedicated engineers and his skillful lobbying of government and public opinion combined to create a uniquely favourable set of circumstances.

This made almost inevitable the decision by the Bonn Government last August— which nonetheless came as a considerable political shock to the Elysée Palace—to join Britain and Italy (later joined by Spain) in building their own fighter.

Democracy in the Philippines

THE CRITICAL situation in which the Philippines found itself when President Corason Aquino came to power required urgent and radical solutions. Nobody, least of all those who were partly responsible for creating that situation, should be surprised when Mrs Aquino began to govern with 'old, decisive strokes. Rescuing the Philippines from a decade of economic decline and political corruption is a formidable challenge, which requires firm action.



Dassault's Rafale: prototype of a supersonic combat jet

Penthouse fights moral majority

Bob Guccione, the multimillionaire publisher of Penthouse magazine, has over the years proved a vigorous defender of the right to publish. But he is gearing up at the moment for what promises to be his toughest-ever battle for his concept of a free press—a legal contest with Ed Meese, US Attorney General, and a forceful ally of the Christian fundamentalist moral majority.

Men and Matters

speculation about a Lorient takeover at the weekend — is already one of the leading houses in Euro-sterling issues; and Keswick has now recruited a new executive director whose background knowledge, he says, should make him "an effective negotiator and mandate-winner" for the merchant bank.

Advertisement for WARRINGTON-RUNCORN featuring various services like 'Do you have an available, skilled workforce?', 'Will you be eligible for the maximum available Capital Grant?', and 'Are you moving into the heart of the country's communications network?'.

FOREIGN AFFAIRS

Throwing bricks at a wasps' nest

By Ian Davidson

LAST TUESDAY, Mrs Thatcher was loudly proclaiming how right she had been to support President Reagan's bombing attack on Libya...

can attack was unnecessary, gratuitous, inhumane. Mrs Thatcher was warned; she could foresee the likely consequences; she had every reason to fear that the attack would be counter-productive...



Lebanese demonstrate outside the former US embassy in Beirut. The next day, the bodies of three hostages were found

Moreover, the full costs of that one short night are still as far from being counted. The killing of three hostages was easy; the planning and mounting of other attacks may take more time...

Perhaps the explanations fall into three broad categories: personal gut instinct for standing shoulder-to-shoulder with America; if at all possible, personal responsibility for the endless tergiversations...

Some people seem to think that Mrs Thatcher had a debt to repay to President Reagan for the help he unflinchingly provided in the Falklands campaign four years ago...

Americans have strong evidence that a terrorist attack which killed one American and wounded many more, is directly linked to Col Gaddafi's murderous regime...

Sergeant Kenneth Ford, the American killed in the Berlin disco bombing that precipitated the attack on Libya, was stationed in Europe to serve an extraordinary 40-year American commitment...

"If a partner in that community pleads for help in distress, an ally's duty is not merely to weigh the request against other interests but to recognise the common interest in helping as much as conscience allows."

The words betray themselves. The US is not a damsel in distress, fearful and terrified; it is a mighty superpower...

As many people have pointed out, it was bound to be a very difficult choice. Mrs Thatcher claimed in the House last Tuesday that the US action was in the British interest...

On the other hand, it was bound to be difficult to refuse a categorical American request. A categorical British veto could raise serious misgivings in America...

Nevertheless, the result so far looks like the worst of all possible worlds. Washington has gone out of its way to create the conditions for a European-American quarrel...

support for Col Gaddafi and precipitated an immediate wave of terrorist attacks. It has also weakened the alliance. Is that really what President Reagan and Mrs Thatcher had in mind?

It goes without saying that Britain's European partners bear a heavier burden of responsibility for letting things get to this pass. If they had been prepared to take more vigorous, co-operative non-military action to thwart the terrorist threat...

And so finally to Mrs Thatcher's ministers. Sir Geoffrey Howe has said that he did not know about the US attack until after he returned from the ministerial meeting in the Hague last Monday evening...

On Tuesday, Sir Geoffrey said the US attack was not merely justifiable, it was essential. But on Wednesday evening, he gave a glimpse of a rather different judgement. At their meeting in The Hague, he said, the 12 foreign ministers had agreed on a useful framework of curbs on the Libyan People's Bureau...

Lombard

Investment for the long term

By Richard Lambert

SHAREHOLDERS in Cincinnati Milacron, the leading US machine tool company, will vote tomorrow on an ingenious scheme to insist a degree of stability into the ownership of the business...

The board's motives sound admirable. It argues that in recent years speculative investors have exercised undue influence over the management of many publicly traded companies...

Family control

Milacron says it is not aware of any potential takeover threat. But as a world leader in a highly cyclical industry, it obviously feels vulnerable to a surprise attack during a lean period for profits...

So far, so unobjectionable. But there is another important consideration. Milacron, like other US companies which have introduced a differential voting structure, has an important family shareholding...

well as giving the management the chance to think about grand long-term strategy, the scheme is also likely significantly to increase family control over the company at no cost.

There are checks and balances to prevent the plan being taken too far. If shares whose holders are entitled to vote 10 votes a share fall to less than 15 per cent of the outstanding capital...

Shareholder loyalty

Yet a two-class voting structure, even one as well designed as this, always has the same drawback. The threat that the market might make trivial judgments about the future of the business is replaced by the possibility that hidebound management will stifle future development without any discipline from the market place.

Might there be a better way to encourage long-term shareholders? One thought would be to offer a dividend bonus to investors of more than three years standing. But this would be very difficult to administer...

In the end, artful dodges to encourage shareholder loyalty are never very satisfactory. A company's best approach is to keep shareholders fully informed about its forward thinking and not just at moments of crisis when a predator is beating at the door...

Why must it be jam tomorrow?

From the Director General, Chemical Industries Association.

Sir, I strongly endorse the view that Government should no longer stand in the way of the electricity supply industry's efforts to obtain fuel supplies at internationally competitive prices (Leader, April 14), and reflecting this in substantial electricity price reductions. The need for action is especially urgent in the case of supply to large industrial users with a high share of their total business in export markets...

In this country many large industrial users face electricity price increases as high as 84 per cent in the present tariff year which began on April 1. So far we have not obtained any adequate explanation for such exorbitant increases except the comment that the increasing rate of return and financial "take" by the State, as demanded by government, are partly responsible...

Meanwhile, monitoring the movement of electricity prices in the five other leading EC countries shows that these are in many cases being frozen or substantially reduced because utilities there are allowed to have access to much cheaper world price coal and oil...

It is a fearful indictment of government energy price practices in this country that, despite our uniquely favourable energy supply position in comparison with EC competitors, consumers here still fare the worst even in a situation of collapsing world fuel prices...

Energy prices to industry

From the Managing Director, Tunnel Refractories. Sir, With reference to your Editorial 'Energy prices' April...

Letters to the Editor

I am sure many people will be in sympathy with the views expressed. In the article, however, little mention is made of the impact upon hard pressed UK manufacturers by current Government policy...

The result of such a free market strategy for electricity, in fact, for major UK manufacturers to generate more of their own electricity, leaving local electricity boards void of valuable income and the Central Electricity Generating Board with surplus capacity that will increase generating costs.

The responsibility for UK manufacturers is to remain competitive within an international context, especially Europe, to ensure future investment and employment within the UK. It is imperative that we are not handicapped by government policies that do not recognise the very virtues that it wishes to impose upon those companies.

From the Managing Director, Sporting Life

Sir, James Buchan, in his weekend FT report (April 12), describes James Wigan as "one of the best interpreters of a complex industry for outsiders". Mr Wigan is quoted as saying...

that the Sporting Life is widely held to be showing signs of monopoly wear and tear. May one ask on what he bases his opinion? At the Lifo offices, we hold letters from sources as varied as 50 punters and Jockey Club members, complimenting us on how much the paper has improved recently. If a monopoly is bad for a racing newspaper then surely we should be equally concerned about the emergence of the near-monopoly for the bookmakers in the bloodstock industry...

Complaints against barristers

Sir, I was astonished to read the statement of your Legal Correspondent (April 17) that "The Bar has no complaint procedure whatsoever". This is simply not true. Any complaint against a barrister, including any allegation of negligence or malpractice, is dealt with scrupulously under a well established procedure. It is first referred to the professional conduct committee (PCC) which carries out a full investigation to establish whether or not there is any evidence of professional misconduct or of a breach of professional standards. The PCC includes two lay representatives nominated by the Lord Chancellor. The PCC then has three basic courses open to it.

It can refer the matter to a disciplinary tribunal which is presided over by a judge and also includes an independent lay representative nominated by the Lord Chancellor. If any charge is found proved, the barrister can be disbarred, suspended from practice, ordered to forgo or repay his fees or be reprimanded. Less serious cases can be dealt with summarily by the PCC itself acting in a quasi-judicial role. The PCC has power to reject a complaint, but it may do so if both the independent lay representatives on the committee consider that that is the correct course. Full details of the procedure are available on request from the senate and I am surprised that your Legal Correspondent did not choose to enquire about this before making his assertion.

The procedure for dealing with complaints against barristers reflects our determination to maintain high standards at the Bar, and I believe that its existence contributes to the high regard in which the integrity and skill of the Bar is held by the general public. Peter Scott QC, (Chairman of the Professional Conduct Committee of the Bar Council).

Let accountants beg in vain

From Mr J. Butcher. Sir, Hazel Duffy's report (April 14) on the spectre of litigation that haunts the professions touched on an issue that raises fundamental principles of business. In a free enterprise capitalist system, people put at risk money mainly because there are safeguards. The Financial Services Bill is designed to improve the safeguards available to investors.

For over 100 years one of the main safeguards has been the audit. If, as a result of a negligent audit, shareholders suffer loss, the company can sue its auditors whose liability is unlimited. Because of the high level of claims, there is insufficient capacity in the insurance market to cover accountants against the risks of being sued for professional negligence.

So the accountancy profession has asked the government to limit the liability of auditors of investment business as covered by the Bill. In his submission to the Minister, the President of the Institute of Chartered Accountants England tries to justify his plea by arguing that the auditor needs to be protected if he is to be required to report to the new supervisory body. There may be a case for exempting the auditor from liability for so reporting his clients, but there can be no case for a blanket limitation. Don't investors deserve the protection of an auditor whom they can sue if he does his job negligently?

The solutions to the serious problems of professional liability lie in improved standards, higher fees, the willingness to pay insurers the going rate for the cover needed and better legal procedures for settling claims. The Government should be very wary about reducing the full protection of a professional audit, lest investors suffer losses and confidence in the capitalist system be undermined. J. V. C. Butcher, 18 Bromley Rise, Cobham, Surrey.



PROFIT FROM A WIDER VIEWPOINT.

Sadly, it isn't possible to read the future. Which is why you should read The Wall Street Journal/Europe. You'll find it strikes a balance between the expected and the unexpected. Between the hot news you'd expect in Europe's leading daily business publication, and the cool judgement and analysis

you wouldn't. And between its predictably unrivalled coverage of US business and economic stories, and its surprisingly European outlook. But it's no surprise that as a whole, The Journal's readers are more successful in business than the readers of any other daily publication. Could it be that they've found a way to read the future?



GO STRAIGHT TO THE TOP

هَذَا مَقَامٌ

SECTION III
FINANCIAL TIMES SURVEY

Saudi Arabia

Despite the severe effects on the country's economy of the fall in world oil prices, Saudi businessmen are in some ways more optimistic than they were late last year and they take heart from the way their Government is approaching its problems

Weathering the storm

IN THE last six months, the Saudi Arabian Government has made a more direct impact on the world economy than at any other time since it began exporting oil at the end of World War Two.

By MICHAEL FIELD

At the end of last summer, after months of making threats, it decided to abandon its role as the country that would absorb any decline in demand for oil for the sake of maintaining the prices agreed by the Organisation of Petroleum Exporting Countries, Opec. It quickly trebled its exports, from a level of little more than 1m barrels a day, and at the end of the year led the Opec campaign to recapture the oil market share that the Organisation had enjoyed in the 1970s.

With a third of the non-Communist world's oil reserves below its territory, Saudi Arabia has a strong interest in maintaining world demand for oil in the long term.

This year, as a result of Saudi policies, oil prices have fallen by more than half, from some \$26-28 a barrel to \$12-14. This has led to the biggest change in the fortunes of the industrialised countries since the radicals in Opec, dragging a rather reluctant Saudi Arabia with them, quadrupled the price of oil in 1973. It seems likely to ruin some of the Kingdom's poorer fellows in Opec.

Saudi Arabia itself may not be too badly affected by the fall in prices. Its increase in output partly compensates for the drop in price. Last year its

oil revenues were \$23bn, this year they might be \$16-18bn. King Fahd, who has sound political instincts, has opted to maintain salaries, subsidies and operating and maintenance expenditure for the benefit of the ordinary people of the Kingdom.

Last month on television he announced to his people, with tears in his eyes, that his Government could produce no Budget for 1986-87. The unpredictability of oil price and production levels would have made the exercise futile.

It emerged from ministers' statements afterwards that the Government was envisaging spending the equivalent of about \$40bn, of which more than half would be drawn from domestic sources and income from the foreign assets of the Saudi Arabian Monetary Agency, (Sama). Apart from maintaining current spending this would allow the completion of construction programmes under way and might make possible a few new projects.

Spending level

The estimate may understate the true level of Government spending because there are many big state agencies, including the Saudi Industrial Development Fund, which are now wholly or partly self-financing. Clearly the brunt of the spending cuts is to be borne by the business community, which is already rich.

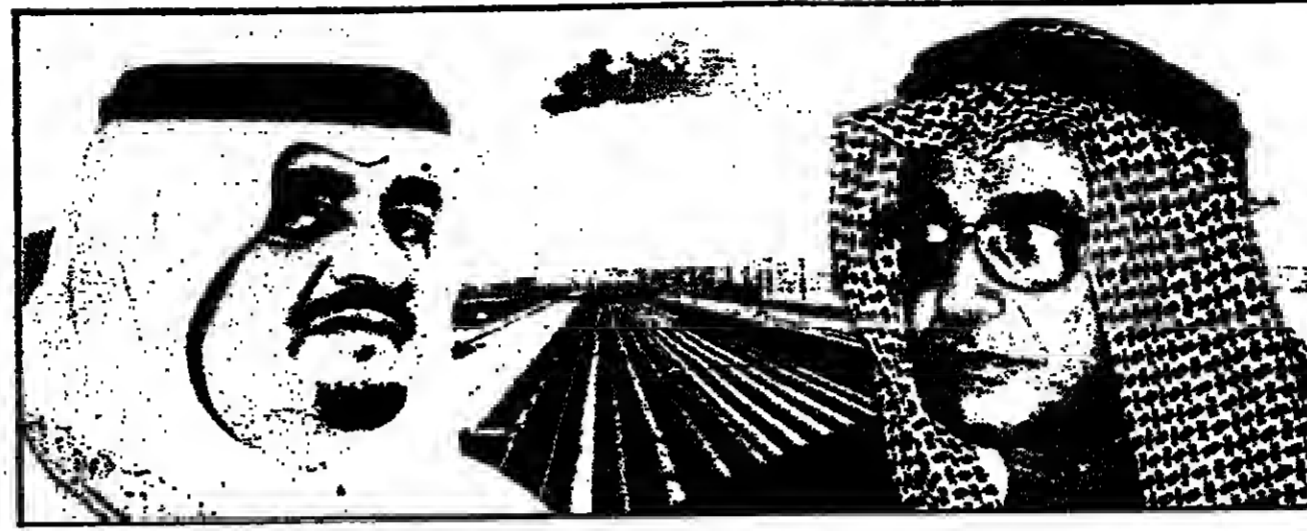
Both Saudi and foreign businessmen in the Kingdom are uncertain about the prospects that face them. Many say that there is still a surprising amount of business to be won, even though competition is tougher and there are no longer any great projects priced in hundreds of millions of riyals.

In some respects businessmen are more optimistic than they were six months ago. They are encouraged by the fact that the Government is at last admitting its problems.

They are also heartened by the news that Sama seems to have been able to maintain the value of its liquid foreign assets during the past year at about \$70bn—a healthy figure indeed for a nation that has no state foreign or domestic debt.

Sama vigorously denies that it ran down its investment last year by \$15bn. And it now seems to be accepted by even cynical foreigners in the Kingdom that it must have compensated for the Government's drawings by earning capital gains.

The banks came through 1985 with greatly reduced profits but no disastrous losses. It is still difficult for them to obtain payment of loans from defaulters, and the courts will still not acknowledge the legitimacy of any interest charge, but there is a prospect that it may soon be possible to build provisions for the arbitration of disputes into new loan agreements.



● KING FAHD (left) and his Finance Minister, Mohammad Aba al Khail: worried by uncertain oil revenues.

losses were made by bankers with the sole intention of forcing the Government to devise a system to secure their lending.

In the past six months only one more big corporate debt problem has been added to the list of seven or eight crises in major companies that have occurred since the recession began in 1982.

The company affected is Redco, the trading, contracting and real-estate group owned by Ghaiith Pharaon, and its difficulties have been expected by the banks for several months. A handful of foreign contractors have left the Kingdom, the most recent important case being the British partnership of Laing and Wimpey. Most in progress have reduced their staffs to 10 or 20 but are staying on so that they will be in a stronger position to bid when the flow of contracts is resumed—they hope in two or three years.

Apart from the possibility of a further fall in the oil price to below \$10 a barrel, the main concern of Saudi businessmen is that there seem to be few

opportunities for profitable investment in the Kingdom. They cannot see how they will make money in new enterprises unless the Government can increase its spending again.

Private investors, who hold tens of billions of dollars in the Kingdom, have recently been transferring huge sums abroad. Early in March it was thought that the flow might have peaked at over \$1bn a day.

It is difficult to find anyone in the Kingdom who claims that any of these developments has made the country a jot less stable. The Saudis are an extraordinarily conformist people, possibly because of the strength of Islam and the family unit in the Kingdom. They all tend to talk about their society in the same way, normally echoing the thinking of the royal family and Government.

Where one might expect them to take for granted the progress they have made in the past 12 years, one finds that they are still impressed by their new telecommunications, hospitals, schools, roads, airline and airports.

The popular belief is that big infrastructural projects could not have continued to be built even if the money had been there—which partly ignores the broader effects of spending cuts on an economy which was driven by construction expenditure.

Many Saudis say they should be grateful for the past boom and should now learn to live in a normal economy. The slow-down will give families an opportunity to adjust to the revolution that has occurred in their lives since 1973. They can curb extravagant habits, about which most of them feel slightly guilty, and think more of their original values.

Exodus
They are delighted to see that well over 1m foreigners, out of an expatriate population that reached 3m at its highest, have left the Kingdom in the past 18 months. An interesting side-effect of this foreign exodus and the more austere mood of the Kingdom is that young Saudis are now taking clerical and technical jobs. The Juffal group,

probably the Kingdom's biggest private-sector trading and industrial enterprise, found three or four years ago that it had to enrol some non-Saudis to fill its vocational training centre. Now it has 10 times more Saudi applicants than places.

It seems that some of the young are beginning to feel that being a mechanic, electrician or clerk may offer a more secure future than working as a minor contractor or as a messenger, driver or go-between for a wheeling and dealing entrepreneur.

The Government's chief political worry this year has been external. The success of the Iranians' attack on the old Iraqi oil port of Fao and their insistence on propaganda broadcasts, claiming that the Kingdom is not fit to protect the holy places in Mecca and Medina and urging the Shia population of the Eastern Province to rise against its government, worried the Saudis more than at any time since the war began in 1980.

The fear was not so much that the Iranians would break

through the Iraqi lines and sweep down on Kuwait, which would be beyond their present military capacity, but that they would launch commando raids on Saudi or Kuwaiti desalination plants, or other installations, on the Gulf coast.

After the attack on Fao the foreign ministers of the Gulf Co-operation Council, which is composed of Saudi Arabia, Kuwait, Bahrain, Qatar, Oman and the United Arab Emirates, met and issued an unusually robust statement condemning Iran for refusing Iraqi offers to end the war.

The Saudis lobbied Western governments to ask for statements of support. The most substantial response came in the form of a visit by the US Vice President, Mr George Bush, to the Kingdom earlier this month.

As it happens, in the past few weeks Saudi fears have been allayed by the Gulf war lapsing once again into stalemate, while the consensus among Western diplomats and military officers in the Kingdom is that the Saudis worried too much about the Iranian threat.

IN THIS SURVEY

The Economy: problem of oil revenues	2
Finance: the budget that never was	2
Construction: serious delays in payment	4
Banking: more competition	4
Oil strategy: international poker game	5
Aramco: lean times ahead	5
Provinces: business holds up in south west	6
Religion and politics: Godliness before riches	8

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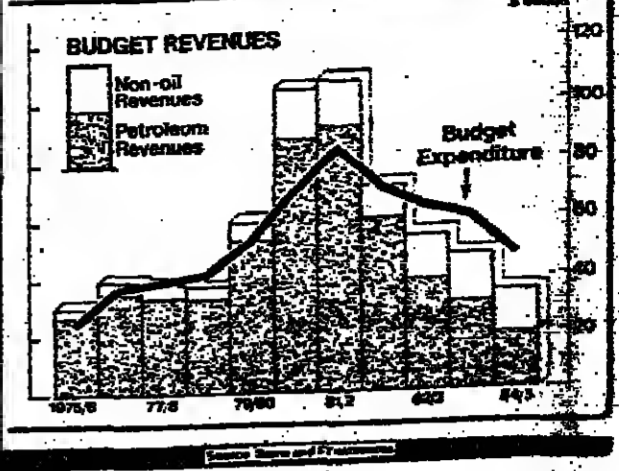
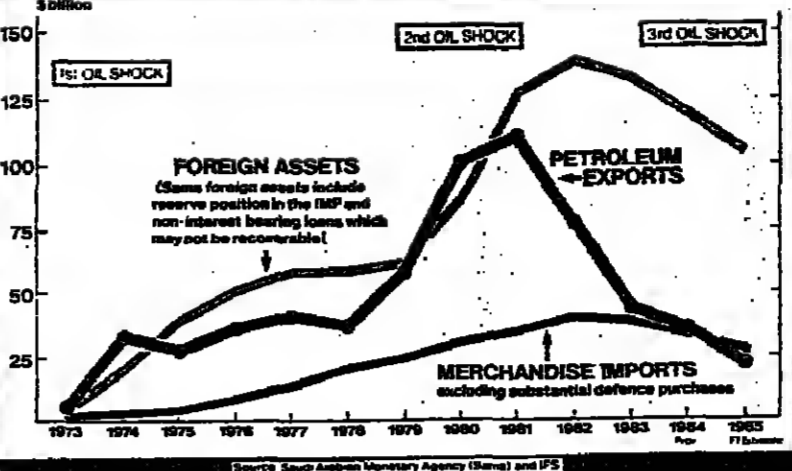
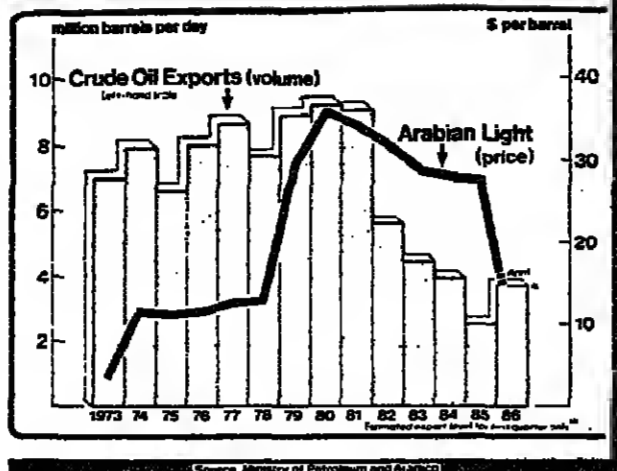
SAUDI ARABIA 2

Dependence on oil becomes major problem

The Economy RICHARD COWPER

THE PROBLEM with a one-bourse economy is that when the estimated thousand or so that have gone bankrupt or ceased trading; and the crisis in the banking system which has recently discovered that as much as 25 per cent of its lending might have to be put down as bad debts will be no closer to being resolved. Last year Saudi Arabia's oil export earnings fell to \$22bn, their lowest level for 12 years and around a fifth of their peak in 1981 when the country was exporting 9m barrels of oil per day...

BENEFITS AND RISKS OF BEING A MAJOR EXPORTER OF ONE OF THE WORLD'S MOST VITAL COMMODITIES



engine of the Saudi economy, has fallen by well over 50 per cent in the past five years if defence expenditure is taken into account, while revenues have declined even more dramatically from \$108bn in 1981-82 to an estimated \$34bn last year. The combined deficit for the past three years was probably more than \$25bn. By drawing heavily on its large foreign and domestic reserves the government has sought to soften the blow caused by the falling price and demand for oil. But Riyadh is coming to realise that the country cannot forever go on living beyond its income. If the price of oil does not recover and the government were to continue running a balance of payments deficit at this year's level the Kingdom's official foreign reserves would all but have disappeared by 1989.

ness shake-out has just about been contained. But the country's 11 commercial banks (nine of them foreign joint ventures) are estimated to have \$5.5bn of bad loans on their books and the bankruptcy of one or two major Saudi companies could tip the balance. Many Saudi ventures financed their rapid expansion in the boom years with large overdrafts or undersecured short term loans. The banks are now paying for their lack of conservative practices and some foreign partners would clearly like to pack up their bags or at least reduce their exposure in case the going gets a lot tougher. Not a few companies are using Islamic principles in an attempt to renegotiate their loans on more advantageous terms or to avoid paying interest altogether. Others have effectively defaulted even though they might have assets salted away abroad. The whole affair is severely complicated by the fact that Saudi Arabia, the guardian of Islam's two holiest shrines, relies on Muslim Sharia law and has no banking legislation suited to modern commercial industrial and investment practices.

companies for work they claim to have been completed or for goods delivered, currently totals between \$10 to \$50m. Workers from poor Third World countries like Pakistan, Sri Lanka, Bangladesh and India, have been leaving the country in droves. In the next five years the government says it expects around 500,000 of them to have departed. The current downturn, however, does not mean that Saudi Arabia has been catapulted right back to the starting gates. Extravagant though Riyadh may have been during the years when its star performer was out front, the government did use its windfall oil profits to lay the basis for the transformation of a poor, essentially desert trading society into a modern, well-educated and healthy nation which should carry it well in to the 21st century.

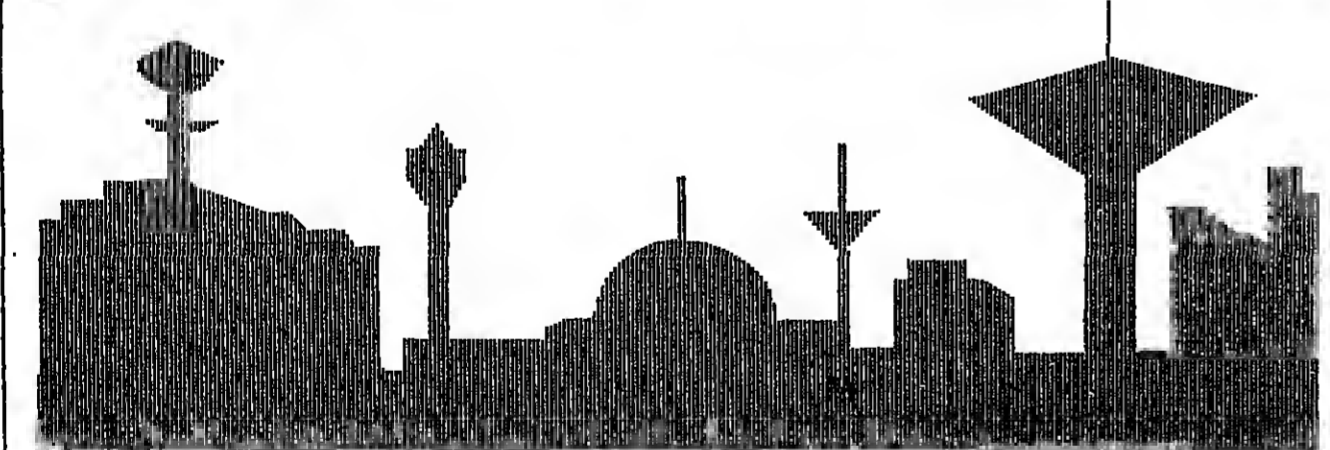
(the bottled product is more expensive than petrol) from just 50m gallons in 1980 to over 400m now. Since 1976 the number of pupils and students in some form of full-time education or vocational training has doubled to over 2.1m, and in the past six years alone the government has built more than 30 hospitals and tripled the number of doctors to over 15,000 now. Saudi embassies abroad no longer look like hospital waiting rooms. Nor has the recession been all bad news. Growth took place last year in petrochemicals, perfume, palace construction and defence. The nation's newly-built world-scale petrochemicals complex moved into higher gear, contributing perhaps as much as \$500m to the country's export earnings, while the government placed a £5bn order with the UK for Tornado jet aircraft. Leaner and fitter. The shake-out has also brought with it a welcome breath of respectability, pushing down prices and bringing another year of zero inflation. Many Saudis argue that when the recession ends the economy will be leaner, fitter and better able to sustain itself in the longer term. Lastly it should not be forgotten that Saudi Arabia, with its small population of less than 10m into one of the world's wealthiest nations in per capita terms. Try as they did the government and the people were unable to spend all the oil riches that poured their way. In addition to the government's estimated \$30bn to \$70bn of reserves, relatively liquid, foreign reserves Saudi individuals have an estimated \$40bn salted away abroad. Provided the government moves a little faster to adjust to new economic realities the fact that Saudi Arabia has no foreign debt and a quarter of the globe's proven oil reserves means that it should be better placed than any other single oil exporting country to weather a lengthy period of lower petroleum prices.



Sheikh Yamani—his most momentous year as Oil Minister since Opec declared its oil embargo in 1972

Capital costs cut A sharper cutback in government expenditures seems inevitable and this can only add to the difficulties being faced elsewhere in the economy. Aramco: The nation's state-owned oil company and the single largest employer outside the civil service is continuing to cut its workforce and reduce expenditures. The company's budget for 1986 shows capital spending falling from \$2.2bn last year to less than \$1bn this year. The Eastern Province, the centre of Aramco's operations, will be particularly badly hit by the company's austerity measures. Construction: Next to oil the biggest single sector in the economy, the industry is likely to shrink to even lower levels in 1986. Government expenditures on projects fell to \$19bn last year according to Mr Mohammad Abu al-Khalil, the Minister of Finance and National Economy, down from a high of \$50bn in 1981. Last year Riyadh awarded just \$4bn of new projects and the Minister of Finance says the government will award any major new civil construction contracts at all in 1986. Real estate: Over 150,000 flats and houses and scores of office buildings remain empty, with little hope of finding occupants. In the past two years the value of property has fallen dramatically and this has been reflected in a 50 per cent decline in rents. According to one banker who follows the real estate sector, there is a 50 per cent surplus of office space in the capital with large surpluses also in Jeddah and Dharran, the Kingdom's two other main cities. Private sector: The shake-out caused by the recession continues. In the past few years more than 1,000 small companies, many in construction and trading, have ceased their activities, while many medium size and large businesses have been brought to the verge of bankruptcy. Hitherto highly esteemed local companies like the Ali and Fahd Shobokshi group and the Saudi Research and Development Corporation (Redec) of Mr Ghailth Pharaon have fallen on hard times. These two companies alone are finding it difficult to meet bank debts totalling around \$700m. Banking: The near-crisis in this sector caused by the busi-

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The Budget that never was

The Budget RICHARD COWPER

Impact of various Oil prices on 1986-87 Budget Revenues

Table with 5 columns: Year, Average earning price per barrel, Revenue-crude exports, Government petroleum revenues, Non-oil revenues, Total revenues. Rows for 1985-86, 1986-87, and 1986-87 with different price assumptions.

FOR THE first time in the modern economic history of Saudi Arabia the government simply failed to announce a budget at all this year. The decision to postpone it, possibly for as long as five months, was announced by King Fahd on March 19, just a day before the new financial year was due to start. The postponement reflects the high degree of uncertainty over the outlook for government revenues in 1986-87 arising out of the sharp downward pressure on oil prices resulting from the world oil glut. For much of the past decade petroleum has accounted for well over two-thirds of government revenues, and although it has declined steadily as a proportion of total receipts over the past three years it remains Riyadh's single most important source of income. The Saudi budget has traditionally been fairly elastic—more a statement of broad intent than a precise forecast of actual revenues. In a country where government activities account for perhaps 60 per cent of gross domestic product and public spending still provides the main engine of growth in the economy the decision not to announce a budget at all this year was a shock, particularly to domestic and foreign businessmen. Most Cabinet ministers had already prepared their budget projections for the 1986-87 financial year starting March 11, 1986, and the last-minute postponement caught even some of them by surprise. Speculation that the Saudi rival was to be devalued—already rife because of the dramatic fall in oil prices—intensified and an unusually large amount of private capital leaving the country. At the time some argued that the decision was a failure of nerve by the government reflecting Saudi dislike of facing up to unpleasant realities. Others suggested it was simply delayed to prevent oil exporters and importers from deducing the country's oil strategy in the run-up to the Opec meeting in Geneva in late March. They maintained that secrecy was a valuable card on the sleeve of Sheikh Zayed Yamani, the Oil Minister, in his bid to recapture a larger slice of the world oil market, and that a budget revenue projection figure would have given away his price per barrel assumption for the coming year. The Saudi Arabian Monetary Agency (Sama)—the equivalent to the country's central bank—moved quickly to assure the public that there would be no devaluation and called in representatives of the major banks to read that several of them say was tantamount to the "riot

act." At the same time Mr Mohammad Abu Al-Khalil, Minister of Finance and National Economy, went on television to explain that monthly government expenditures on essential items such as salaries and subsidies would continue at the same average monthly rate as in the 1985-86 financial year. Neither move was designed to detract from the underlying message of the need for increased oil prices, but they did at least give an impression that the government knew what it was doing. Opec's subsequent failure at Geneva to agree on a formula for a share-out of decreased output meant that many Saudis came to accept that it might have been foolhardy to attempt to predict at what price oil might stabilise, if at all, and therefore what Saudi government revenues might be for 1986-87. Even before the sharp fall in the oil price between December and March, however, the government was suffering from a growing imbalance between revenues and expenditures which, rather than resorting to borrowing (deficit financing), it felt forced to make up by substantial drawdowns from Sama, Aramco and Petromin reserves. It was the prospect of this gap growing to unmanageable size that may well have provided the biggest impetus for the government's decision, made in the middle of last year, to end its role as Opec swing producer and claim a share of the world export market that reflected more closely its official Opec quota of 4.3m b/d. The government has yet to announce actual revenues and expenditures for last year but few analysts expect the budget deficit for 1985-86 to have been less than \$10bn and some argue that it may have been over \$15bn. A detailed look at the sums suggests expenditures of around

SR 170bn (\$46.6bn) in 1985-86 and revenues of about SR 123bn (\$33.7bn), leaving a deficit of SR 47bn (\$12.9bn). At least part of this deficit may have been paid for by raids on the reserves of the country's national petroleum companies, Aramco and Petromin. Though no-one is publicly admitting the fact, the raids may have netted as much as SR 20bn (\$5.5bn). Of immediate concern to Riyadh, however, is the possibility that the outturn for the current financial year might be worse. Exports of crude this year could end up as much as 50 per cent higher than in 1985 if current output levels continue. But this increase in volume has already been wiped out by the sharp fall in oil prices. In the first three months of this calendar year, when average realised prices for Saudi crude exports fell to less than \$17 a barrel at the end of March, government revenues from Aramco sales of crude, natural gas liquids and crude were \$3.1bn—roughly equivalent on an annual basis to last year's total of \$19bn. Because of time lags between sales and receipts, however, these revenues came from oil sold at a price of well over \$20 a barrel. Moreover, since the end of February prices for Saudi crude exports fell even further to around \$15 in early April. If spot prices turn out to be an accurate indication, prices received for Saudi crude will fall yet further. As the hypothetical table (above) on the impact of various oil prices on the government revenues shows, Saudi Arabia may soon be forced to take a much tougher approach to protect its reserves. For example, if prices average out for the year at \$13 a barrel, government petroleum revenues would fall to about \$14bn—down about \$5bn since last year. If expenditures continue to run at last year's level of about \$17bn, the Government has worked hard to convey—the budget deficit for 1986-87 would be approaching \$20bn. Saudi Arabia is in the highly enviable position of still maintaining a substantial cushion of official useable liquid reserves. The less than conservative Saudi financial planners, however, are aware that this should not be used as an excuse for failing to put the books in order. The Government has already made efforts to increase revenues and cut expenditures. Last year civil servants' take-home pay was cut by as much as 30 per cent, while subsidies on water and electricity were reduced. Payments to foreign contractors continued to be delayed and few major new projects were given the go-ahead. Import revenues were raised from 2.4 per cent to between 7 and 25 per cent and charges on a whole range of government services were increased. But there is still much economic fat that could be cut and the government may at least consider taking policy measures in these areas: Subsidies on electricity and water totalled around \$1.5bn last year, while subsidised loans for housing, business start-ups and industrial projects totalled \$2.5bn. Defence expenditures continue to make up what many believe to be the single largest budget item, accounting for perhaps 30 per cent of spending in 1985-86. Most Saudi companies and individuals pay no income tax at all. They are merely obliged to meet their religious obligation of contributing 2.5 per cent of their income (zakat). Since 1958, when the IMF had to bail the country out, there has been no official foreign borrowing whatever. King Fahd is wary of taking any measures that might possibly give rise to political dissent. Many subsidies are therefore likely to remain, while religious objections to direct taxation might make this a dangerous pill to swallow. Foreign borrowing by the central Government would appear to be regarded as imprudent and humiliating. The Government may, however, be prepared to consider some form of indirect taxation such as VAT on non-essential items and perhaps encourage state corporations to go to the markets on their own behalf. For the moment, at least publicly, it would seem that the government is holding tight in the hope that Opec "comes to its senses" and that the oil price begins to recover later this year. If prayers are not answered a vast array of Saudi civil servants may well be obliged to bring some heavy red pens into action.

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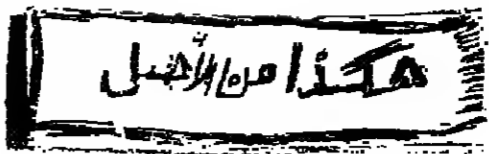
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Riyadh's multi-billion dollar poker game

Oil Strategy

RICHARD COWPER

WHEN THE Saudi Arabian Supreme Petroleum Council, chaired by King Fahd, decided last June to alter radically its traditional international oil policy by abandoning its former role as swing producer, the Kingdom set the scene for what has turned into multi-billion dollar poker game in which Saudi Arabia still believes it holds most of the ace.

The decision, which followed a growing slide in oil prices on the international market, heavy pressure from the country's four Arabian American Oil Company (Aramco) partners and a looming budget and balance of payments crisis at home, was perhaps less a gesture of annoyance with the country's "cheating" Opec partners than an acceptance of economic reality.

In a world where supply was in excess of demand by over 2m barrels a day (about 10 per cent of internationally traded crude), it had become clear to Riyadh that it could not forever continue defending an official price of \$28 unless it was prepared to see its exports disappear altogether.

Market share

In July most of the world, including members of the Organisation of Petroleum Exporting Countries (Opec), ignored the increasing number of signals coming out of Saudi Arabia that the cartel's hitherto dominant partner was no longer content to sit passively on the sidelines watching its share of the world market wither away.

In August, as Saudi production sank to 2m b/d, its lowest level for 20 years, the Kingdom entered into negotiations with its four Aramco partners — Mobil, Chevron, Exxon and Texaco — to work out a market-related formula that would raise the price of oil to a level that would enable it to push exports back up to about 3.5m b/d and production to around its notional 4.5m b/d Opec quota.

The result, as announced last September by Sheikh Ahmed Zaki Yamani, the Saudi Oil Minister, was the so-called "netback" deal. As explained by Mr P. F. Holmes, Group Managing Director of Shell, this was a determined mix of products in the market place, according to published statistics 40 or 50 days after the crude is lifted and aggregated on a weighted basis to give a value for that crude. From that value is deducted first the tanker transportation cost; and second the refiners fee.

The first netback deals for 850,000 b/d, negotiated to start last October for an initial period of six months, coupled Opec's leading producer and refiners together in a way that had not been the case for over a decade.

The deals were highly attractive to customers for three main reasons. First they guaranteed market-related price for Saudi crude. Second they guaranteed supply for at least half a year. Lastly, and perhaps most enticing of all, they offered refiners a guaranteed margin of profit at the end of the day regardless of changing market circumstances.

Needless to say there was an unspoken rush to Saudi Arabia's door and the outcome was a whole string of additional netback arrangements, the first of which have now been renegotiated for a further six months.

Saudi Arabia's decision to place an extra 1.5m b/d of crude on an already saturated world market and the manner in which it achieved it was an open declaration of war aimed not so much at low-cost Gulf exporters but high-cost producers in the North Sea and the US, which would now have to compete with guaranteed supplies of oil from a country whose costs of production were less than \$3 a barrel.

The initial impact of the dozen or so netback deals signed by Saudi Arabia was limited because of the 40- to 50-day lag and the fact that the move coincided with peak winter demand. By December Saudi netback prices were still hovering in the \$28 to \$27 range.

But when the world fully woke up to what was happening at the beginning of the year (cargoes of North Sea crude were circling around without a buyer) and the rest of Opec showed no sign of reining in production to accommodate the Kingdom's increased output, the market began to go into free fall.

In the space of less than three months spot prices of Brent and West Texas Intermediate fell by over 65 per cent to a low of under \$10 per barrel in early April after the Geneva Opec meeting broke up in absence.

In September Sheikh Yamani had publicly declared that he was willing to see prices fall to between \$18 and \$15 to ensure that Saudi Arabia achieved its main policy objectives. These are:

- To recapture for itself a sizeable share of the world market and to ensure its own short and long term economic goals. Saudi Arabia's share of internationally traded crude fell from 25 per cent in 1979 to about 10 per cent last year.
- To force Opec and at least some non-Opec exporters to limit production during the current period of oversupply in order to enable producers, not consumers, to remain in the driving seat. This would ensure that the oil producers continued to make extraordinary profits by comparison with other industries or commodities.
- To revive world oil demand by ensuring a more "reasonable" price for which has fallen by almost 15 per cent in the last six years.

It is doubtful, however, whether even Sheikh Yamani could have predicted just how far and how fast oil prices would plummet when the country's change of strategy was agreed last June. Be this as it may, few doubt the country's capacity or determination to see the poker game to its disturbing and enthralling finish.

Around the table are placed an array of players whose vital interests and capacity for staying in the game to the bitter end are at considerable variance.

Small stakes

Highly indebted oil-exporting nations like Nigeria, Indonesia and Mexico have hands so poor and stakes so small that they run the danger of being knocked out in the early rounds as their capacity to repay their debts disappears together.

Others like Iran and Libya may hold a couple of wild cards in the form of a dangerous military adventure but in the event

they are likely to be forced to sit on the sidelines as the main players battle it out.

Exporters from the Gulf Co-operation Council (GCC) like Kuwait, Oman, Bahrain and the UAE would seem to have little choice but to follow the lead of Saudi Arabia, their gulf neighbour and dominant partner.

For the moment at least the three players at the centre of the game would appear to be North Sea and US producers, Saudi Arabia and what might be loosely referred to as Market Forces.

Saudi Arabia made the opening move when it dumped 1.5m b/d of extra oil on an already saturated market towards the end of last year. Market Forces took the second round when it pushed the price of oil to a third of its previous value, collecting for the non-oil producing industrialised countries more than \$100bn in extra resources.

US and North Sea producers have seen their stakes sinking to ever lower levels as they are pushed ever closer to marginal

costs of production, but have little choice but to try and stay in the game.

Saudi Arabia, with over \$70bn in liquid foreign assets, a quarter of the world's proven oil reserves and a production capacity of 12m b/d to play with has not been stung as hard as some might think. The 50 per cent or so increase in Saudi exports has gone some way towards offsetting the fall in the price of oil, and there is no sign that Riyadh is willing to call it a day.

Indeed it is still hoping that Opec and other oil producers will see sense and decide that it is better to run an effective cartel which in the past guaranteed prices at up to 10 times the cost of production, than allow market forces to dictate a price for oil more closely related to the cost of getting it out of the ground.

For the immediate future therefore the multi-billion dollar poker game, in which he who blinks first loses, continues and no-one can be certain of the outcome.

Aramco faces up to lean times

WHEN ARAMCO, the world's largest and perhaps most secretive oil production company, sneezes the rest of Saudi Arabia catches a cold.

Today however, Aramco is suffering from something more akin to bronchitis and this has propelled the country into recession — hardly surprising given Aramco's predominant role in a nation still largely dependent on petroleum for its economic health.

Aramco produces over 90 per cent of Saudi Arabia's crude oil, currently running at about 4.5m b/d if the neutral zone is included) and almost all its useable natural gas while it operates about one-third of the country's 1.4m b/d refining capacity.

The company also markets most of the country's crude and natural gas liquids (NGL) exports, and operates a gas collection system, the largest of its kind in the world, to provide the gas feedstock for Saudi Arabia's newly built world-scale petrochemical industry.

It is Aramco which is charged with operating the 1,200 km long East-West crude pipeline that runs from Abqaiq on the Gulf

of Yanbu on the Red Sea. The company also holds over 90 per cent of Saudi Arabia's gas (127 trillion (million million) cu ft) reserves most of which are in the form of gas fields in Riyadh with between 90 and 70 per cent of its budgetary revenues and the nation with 95 per cent of its exports.

Aramco's books therefore read remarkably like the national accounts, and for the moment at least these make depressing reading. The company's sales, which include crude oil, natural gas liquids, refined products, and dry gas, have slumped from a peak of \$110bn in 1981 to just \$26bn last year.

Like any well-managed multi-billion dollar company Aramco has been quick to attempt to cut out the fat. It has sharply reduced expenditures by laying off staff, cancelling major projects and reducing exploration and development to the minimum.

Between 1983 and 1985 Aramco trimmed operating costs by 17 per cent to \$3.8bn. To do this it cut its workforce by 10 per cent to 51,991 and replaced over 1,000 high-salary

Americans with Saudis and cheaper expatriate experts from elsewhere, notably the UK.

It also moved to cut back on "social expenditure" such as free house loans, schools and health — all of which have come to account for a sizeable proportion of recurrent expenditure.

Last year the company sank just eight exploratory wells, down from 13, in 1984, while seismic activity was cut to "a token presence." For perhaps the first time in 40 years the company may have discovered less oil than it produced last year.

Capital costs cut

Capital costs have been reduced even more sharply than current expenditures. Since 1983 these have been cut by almost 35 per cent to under \$2.2bn last year. This was achieved by the cancellation of ambitious new social spending schemes and the axing last year of two new refineries which together would have cost up to \$6bn to build.

The third phase of the Master Gas collection scheme is being slowed down.

Many had argued, even at the proposal stage, that neither of the refineries made economic sense. But the decision to cancel the one at Qassim to the north of the country took considerable courage. Bechtel had already done most of the design work, the foundations had been laid and a lot of equipment was already on site.

The cost to Aramco in the form of payment for work done, equipment ordered, contracted staff sent home and penalty payments was well over \$1bn. Many less brave and astute developing countries might have balked at the embarrassment.

The greatest savings from the cancellation of these two projects will come this year, however. As the company's December forecast prepared in December shows, capital expenditure is set to fall 56 per cent in 1986 to \$963m. A further reduction in staff will help to cut operating expenditures by 12 per cent to \$3.3bn.

One oil executive who has a close relationship with Aramco says operating cost savings coupled with an expected 1.5m b/d increase in output

Aramco Trims its Sales

	1982	1984	1985	*1986
	\$m	\$m	\$m	\$m
Gross revenuest	43,351	35,290	25,908	22,240
Operating costs	4,578	4,297	3,781	3,315
Gross profit	38,773	30,993	22,127	18,926
Government obligations (tax)	35,340	27,466	18,500	17,900
Income	3,433	3,527	3,527	1,025
Capital expenditures	3,341	2,813	2,185	965

* Budget projection approved in December 1985 before the sharp fall in oil prices, though this appears to have been at least partly taken into account by the company's forecasters. † Gross sales include earnings from sales of crude, natural gas liquids, refined products and dry gas. ‡ This does not take into account interest earned from sizeable company reserves, or sale of company assets if any; nor does it take into account depreciation. Source: Aramco

Reductions in Aramco Manpower

	1982	1983	1984	1985	*1986
Saudis	33,067	34,256	34,822	33,382	32,533
Expatriates	24,010	21,493	23,333	18,209	16,248
Total	57,077	55,659	58,155	51,591	48,781

Man-hours on project work: 2.75m 2.75m 1m 250,000
* Budget projection for 1986, made in December 1985. Source: Aramco

Aramco Production

	1982	1984	1985	1986
Crude oil (m b/d)	3.3	4.4	5.0	6.8
NGL (000 h/d)*	316	356	339	430
Dry gas (m btu a day)	1,901	1,623	1,445	1,582

* Crude production includes crude used by Aramco for own purposes. It does not include Saudi Arabia's half-share of production of the neutral zone, the Saudi side of which is worked by Getty Oil and the Arabian Oil Company (AOC). † These comprise propane, butane and natural gas liquids. Over 95 per cent of NGL output is exported. Source: Aramco

should help to bring down Aramco's cost of producing a barrel of oil from \$2.53 last year to almost \$2 in 1986.

These savings may not be enough to prevent the company from recording a book loss this year, however. In December the company was forecasting income of just over \$1bn (without allowing for depreciation) on sales of \$22bn for 1986, but this was before the sharp price slide which has seen returns on which Aramco craves sales fall by 50 per cent in the past three months.

As a result Aramco may well be forced to dip into its much depleted reserves to finance planned capital expenditures of \$965m this year.

Just how much Aramco has left in its coffers is a closely kept secret, but insiders say the large reserves accumulated during the boom years after the second oil shock of 1979 have largely gone.

This is because of the high cost of building the Master Gas System (estimated at about \$20bn) and last year's raid by the government (put by some at \$5.5bn) to help to finance its budget deficit.

Already this year the Minister of Finance, has again attempted to relieve Aramco of some of its remaining reserves, but arguments that this would not leave "enough to keep the company running safely" seem to have won the day.

Meanwhile, the Arabian American Oil Company (Aramco), much of whose day-to-day management is still in the hands of expatriates employed by Aramco Delaware (a US-incorporated company owned by Mobil, Exxon, Texaco and Chevron) is, like the rest of Saudi Arabia, keeping its fingers crossed that some time within the next 12 months or so crude prices will be back to \$20 or more.

Richard Cowper

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These fields are accompanied with the construction, acquisition and operation of factories, supplying the scientific and practical capabilities for the production of human and veterinary medicines,

extracts, drugs, bottling and packing requirements in addition to the marketing of such products as well as the acquisition and registration of trademarks, and establishing a large fleet of transportation vehicles. It also includes getting into agreements, and concessions for fulfilling the aspired purposes, with due concentration on training the appropriate technical personnel for the company's scope of work.

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SAUDI ARABIA 6

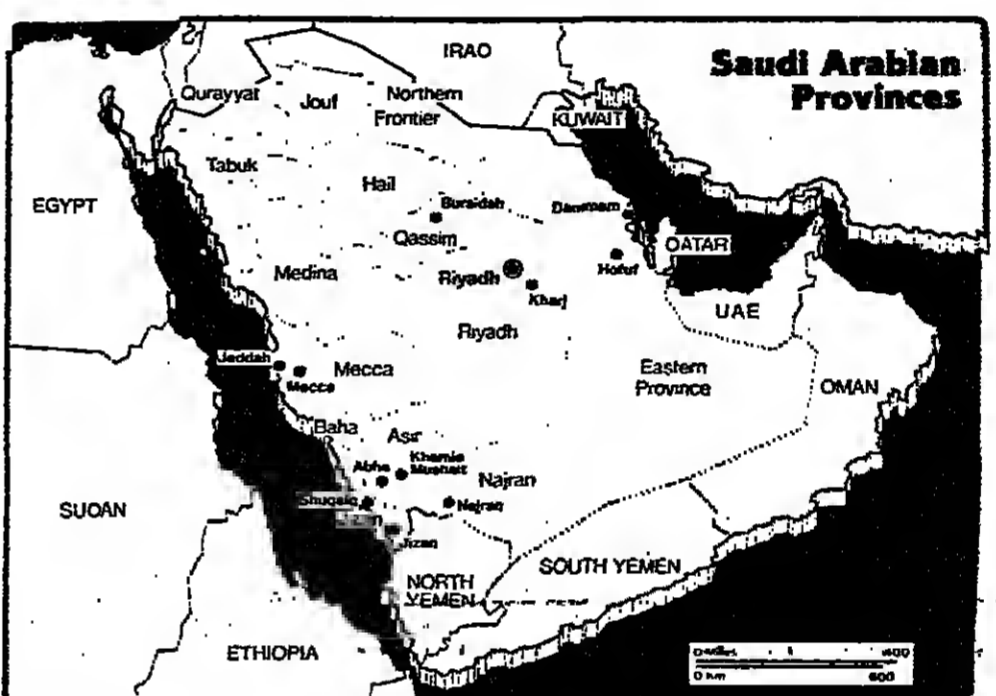
Michael Field describes how the south-western provinces are suffering less from the recession and how irrigation and desalination schemes are helping agriculture

Business holds up in south-west

THE SOUTH-WESTERN provinces are suffering less from the recession than the big towns. Like the other provinces they have relatively unsophisticated, partly tribal populations which are important constituents of the royal family. Moreover, the development boom began in the provinces in about 1981—six years later than in Jeddah, Riyadh and Dammam areas. Many big construction projects are still under way. The electrification programme for the many villages of Asir has not been completed. It is to be finished until next year. One purpose of this project, which involves pumping water to a plateau 3,000 meters high, is to supply Abha and Khamis Mushait (as well as Jizan) with desalinated water so as to make more local wells available for agriculture. The south-west has a reputation in the Kingdom for being green and fertile, but in reality it is much drier than the glossy picture books suggest. Jizan and Asir receive two periods of rainfall, in the spring and late summer, but the amounts and

Table with financial data for ASIR, NAJRAN, and JIZAN, including Governor, Chamber of Commerce, and Hotels information.

southern provinces as markets is that they have about one-third of the Kingdom's population. Najran has nearly about 250,000 people, but Asir is thought to have nearly 2m and Jizan nearly 1m. This region is a good market for foodstuffs, consumer goods and construction materials. In the towns and villages there is still much house-building. Bankers in the area have far fewer loans than those in the big centres and estimate that they have five years' growth of business ahead of them. To some extent the region's trade is being stimulated by the new port at Jizan, completed in 1983. So far the port has not been busy. It is capable of handling 13 ships simultaneously but at present it is receiving no more than five or six a month. But it has encouraged businessmen in Khamis Mushait to begin importing directly from Europe, while the big Jeddah and Riyadh-based car importers are using Jizan to send supplies to their south-western distributors. What the port has not yet done is to encourage the merchants of Jizan to begin importing to sell in Asir and Najran. They prefer to do business only with their own province and with north Yemen. The main attraction of the



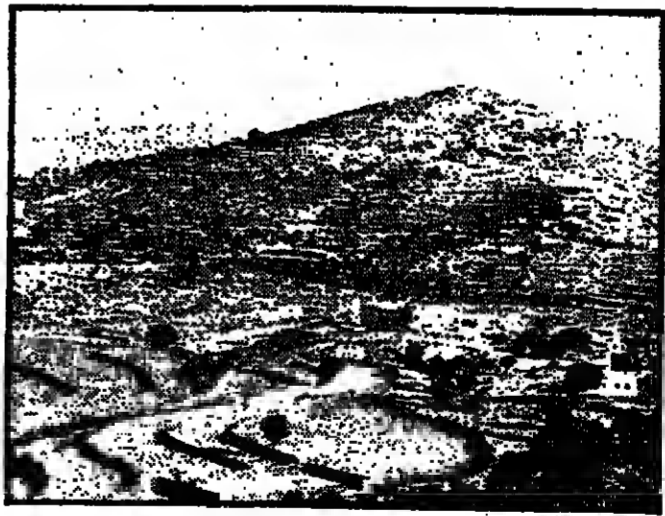
Jizan

JIZAN is the most surprising part of Saudi Arabia. The province is flat, sandy and gravelly terrain along the coast of the Red Sea. It is more like part of Eritrea or Somalia than of the rest of Saudi Arabia. The people are black and, until they began moving into modern dwellings, they lived in huts. The plain, covered with thorn bushes and acacia trees, hung with the nests of yellow weaver birds, stretches to the foot of the Asir escarpment. From near the coast there is a beautiful view of pinkish scrubland dominated by distant blue mountains. Like Najran, Jizan is frontier country. Yemenis visiting the governor's offices have to leave their daggers in the entrance hall. Their guns they leave in Yemen. As in Najran, the local merchants conduct a lucrative trade with Yemen, while Yemenis are allowed into the province, without passports, to buy domestic supplies. The most obvious development potential of the area is in tropical agriculture. The small farmers grow maize, sorghum, millet (in small quantities) and sesame. Experimental farms in the Wadi Jizan are growing tropical fruits, including pineapples, bananas, mangoes, papayas and guavas. It is hoped that when cultivation begins on a large scale processing and canning factories will be started. Both the farming and industrial parts of the project may come under the auspices of the new Agricultural Development Company, a public concern established with the support of the provincial governor. Traditional agriculture in Jizan relies on flooding, for a shaft watering of the fields provides enough irrigation for three cuttings of fodder crops. Fifteen years ago the Jizan dam was built to regulate the waters in part of the flood area. The dam, the second biggest in the Kingdom, has much the same purpose as the dam in Najran except that it releases water not just into the wadi but into a network of irrigation canals. Some of the major civil and industrial projects of Jizan—the port, airport, cement plant and eleven hospitals—are completed. Still being built are two major roads, a SR200m sports stadium, a village electrification programme and a major desalination plant at Shuqaiq. A project to move the entire town, which is built on salt domes, was abandoned two years ago. Now the municipality is buying houses that are showing signs of collapsing and giving the occupants land to the north or south of the town. So far some 370 families have moved.

Asir

THE PROVINCE of Asir, a high, populous plateau broken by hills, is a provincial business centre on a scale almost comparable to Qassim, the big agricultural region 125 miles north of Riyadh. The provincial capital is Abha, which has the Governor's offices, the regional headquarters of the banks and ministries and the chamber of commerce. It is probably the cleanest and most attractive town in the Kingdom, with flowerbeds of geraniums and nasturtiums and a backdrop of mountains. Just outside the town is the Asir National Park, the brainchild of the province's energetic governor, Prince Khaled al Faisal. The view over the edge of the escarpment towards the south-west, which is the principal feature of the park, is the most spectacular in Saudi Arabia. In summer Abha attracts many Saudi tourists. A few of them own houses in the town, though most stay in apartments and hotels. Despite the recent opening of an Intercontinental hotel accommodation is still rather undeveloped. Twelve miles inland from Abha is the larger town of Khamis Mushait, which, like Tabuk in the north of the Kingdom, was created by the Saudi army. On the eastern edge of the town is one of the biggest military cantonments in the Kingdom. Khamis, which is not a particularly attractive town, is the business and light industrial centre of the province. Most of the big Asiri trading houses are based there. The main economic activities

in the province are construction and agriculture—fruit and vegetables and poultry and dairy farming. A few farms are leased to Saudi-foreign commercial farming companies and more such joint-ventures would be welcome in the area. Asiri merchants have bigger businesses and are more sophisticated than those in any other provincial area except Qassim. The leading local firms, Yahya (in Abha), Mobty, Ghunim, Ghambi and Mushait (the family that provides the town governors of Khamis Mushait), do much of their business directly with manufacturers outside the Kingdom. The Mobty company, which is mainly in contracting, and one or two other concerns have agency arrangements with foreign companies. In the past three or four years many more small industries have set up in Asir and there is a plan for the construction of an industrial estate of the type that exists outside the main cities and on a smaller scale near Hofuf, Buraiqah and Mecca. Land has been allocated to the estate and a construction plan has been drafted, but work is not expected to start until later this year. Meanwhile, the chamber of commerce is encouraging businessmen who have industrial licences to wait until space on the estate is available and not build their factories in the workshop areas outside the towns or on land they have purchased themselves.



Terraced hillsides in Asir, a centre of traditional small-scale agriculture

Najran

TWENTY YEARS AGO, during the Yemen civil war, a British diplomat was sent from Jeddah to Najran to report on the effects of the recent Egyptian bombing of the town. He went to the majlis (council chamber) of the governor, the mighty Khaled bin Ahmed Sudairi, to inquire. "Bah!" scowled the amir. "The bombs were of inferior Russian manufacture and half of them did not go off." At this point the amir made a signal and four sweating servants staggered in carrying an unexploded 500 lb bomb. They dropped it at his feet and to show his contempt the amir kicked it. "The diplomat, whose attitude to bombs was less casual than

that of the Najranis, recommended that they dig a big hole around the bomb in it. When he got back to Jeddah he told the Saudi security service to send a team to blow it up. Since this episode Najran has become quieter, though it is still very much a frontier province. The present governor, Khaled's son Fahd, says that he had to be "quite severe" in the early years of his governorship. There is still much smuggling of consumer goods into Yemen and a certain amount of arms and alcohol comes north. The smugglers' routes cross either the Empty Quarter "Sea of sand" or the wild mountainous area in the west of the province, where the land rises towards the Asir plateau. Yemenis from the frontier areas are allowed into Najran without passports, for medical treatment, and to buy limited amounts of subsidised Saudi petrol and food. Violence and lawlessness have declined greatly with the development of the province over the past four years. Most of the major projects scheduled for the province have been completed. Najran has an excellent hospital, a big new power station, a vocational training centre, dairy farms and mineral water plants and an extensive road network. The Najran dam, the biggest in Saudi Arabia, protects the

and slowly releases the water it stores to allow seepage into the bed of the wadi to recharge the farmers' wells. Wadi Najran, the main oasis between the mountain and sand sea parts of the province, is where the bulk of the population lives. The fertile soils of the wadi—of silt brought down by centuries of floods—grow excellent fruit and vegetables. Farms are family-owned and assisted by a co-operative. The traders of Najran have been less adversely affected than one might expect by the completion of work on the major projects. From a third to a half of their business depends on exporting goods—legally and illegally—to Yemen.

البنك الأهلي التجاري THE NATIONAL COMMERCIAL BANK PARTNERSHIP COMPANY - C.R. 1588

BALANCE SHEET AS AT 29TH ZUL HIJAH, 1405H. (14TH SEPTEMBER, 1985)

Balance Sheet table with columns for 1405H S.R., CAPITAL & LIABILITIES S.R., PROPERTY & ASSETS S.R., and S.R. S.R.

AUDITORS' REPORT

We have audited the above Balance Sheet and the General Profit and Loss Account with the Balance Sheet and the General Profit and Loss Account for the year ended 29th Zul Hijah, 1405H (14th September 1985) and the profit of the year ended on the 29th of the same month according to the accounting principles and as shown by the books.

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 29TH ZUL HIJAH, 1405H. (14TH SEPTEMBER, 1985)

Profit and Loss Account table with columns for 1405H S.R., EXPENSES S.R., INCOME S.R., and S.R. S.R.

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to SR.400 million. Its production output rose from 25,000 mt to 45,000 mt. The only copper rod mill in the Middle East with a capacity of 55,000 mt, assures clean copper rod for its cable plant.

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SAUDI ARABIA 7

Tariffs, shipping costs and falling naphtha prices mean that the battle to obtain a market share for Saudi petrochemicals, some of which account for 30 per cent of the world traded market, will not be easy

Dangers of a price war

Petrochemicals

THE GLOVES are not yet off in Saudi Arabia's struggle to secure for its nascent world-scale petrochemical industry a firm foothold on international markets. But with a new mood of aggression on oil policy in Riyadh, and continuing protectionism in Europe and the US, some fear that Saudi Arabia may feel obliged to launch a petrochemical price-war later this year so as to off-load its products on an already saturated world market.

been spent to date in launching an industry capable of producing 4.2m tonnes of ethylene or ethylene-based derivatives and nearly 1.5m tonnes of chemical grade methanol. Around \$5bn went on the new city of Jubail, where all but one of the seven plants are situated. Another \$20bn has been spent on the first two phases of the so-called Master Gas (MGS) collection system, which provides the industry with its gas feedstock, while the plants themselves are estimated to have cost a total of up to \$12bn.

Unlike the Saudi industry, which relies on natural gas for its feedstocks, European plants depend mainly on naphtha, the main ingredient of which is oil. The 60 per cent fall in crude prices since January has halved naphtha prices and when this works through the system over the next few months this should translate into a 15 to 20 per cent reduction in overall costs for European producers. Even before the slide in naphtha prices Saudi Arabia was obliged to reduce its prices to Europe by around 13 per cent

because of tariffs, which the EEC was quick to impose on Saudi chemical products from the very beginning of this year. Add to this the cost of shipping the chemicals to Europe and it becomes clear that the battle to obtain a market share for Saudi petrochemicals, some of which account for as much as 30 per cent of the world traded market, will not be easy. Nor has Saudi Arabia much scope for cutting costs. The gas feedstock is already provided at a rockbottom price of 50 cents per million British Thermal Units (BTU), while the industry's cost structure—almost the exact reverse of that of the EEC—is 70 per cent capital and 30 per cent operating costs.

For technical reasons most Saudi plants have to run at or near to full production (five of them are currently operating at 75-85 per cent of capacity, and two at 100 per cent) and because the only way to cut unit costs is to produce flat out, everyone in the industry agrees that Saudi Arabia is unlikely to limit output.

Perhaps as much as 50 per cent of production is finding a relatively attractive market in Japan and the Far East, where outdated plants have been closed down in anticipation of the Saudi arrival on the market. But this still leaves a vast quantity of products looking for buyers in the EEC, the US and elsewhere.

Saudi Arabia continue to insist publicly that it will not be a "disruptive force" on the world market, but in the secret circumstances many find it difficult to foresee just how the Saudis can sell their products without slashing their prices.

The country has everything to fight for. It has in place the most modern and potentially efficient industry in the world and limitless supplies of cheap feedstock, which in the mid to long term is bound to pay off.

One official in the Saudi Ministry for Industry says: "I think there is going to be a very bloody battle in the world chemicals market. Saudi Arabia cannot afford to shut down, and in the long term it has got a lot to win. It is a battle that could mean heavy losses in the short term."

Not surprisingly, few of the country's seven plants, six of which have foreign joint venture partners, are likely to make a profit this year. Most financial analysts expect five of them to lose money, with perhaps two breaking even or making a tiny profit.

Meanwhile, five second-phase petrochemical plants, estimated to cost about \$700m and producing a total of 1.7m tonnes of chemicals, are now either under construction or in the final stages of tendering. Most of them are expected to come on stream in 1987 and 1988.

In addition, eight other plants, which together would cost up to \$1bn to build, are now under consideration for the third phase of the country's petrochemical programme.

Decisions to go ahead with some of these plants are likely to be reached later this year. Only the most pessimistic could fail to expect that by the time phase two and phase three come on stream the world petrochemicals market will prove a more welcoming place.

Offset Investment

BOEING AIRCRAFT is finding it more difficult to launch the offset investment projects required by Saudi Arabia than introducing the Airborne Warning and Control (AWACS) jets that led to the offset investment programme in the first place.

There is also some confusion about whether any offset programme will spring from the British Tornado jet fighter deal.

Part of the difficulty in getting the ground-based high-technology character. When a consortium led by Boeing won the \$1.2bn contract for Command, Control, Communications and Intelligence (C3I) for the AWACS jets it was required to offset the amount with investment in Saudi joint ventures.

All competitors for the contract were required to submit lists of joint venture project studies along with their bids. Apart from Boeing there were Hughes Aircraft-Rockwell International, and Litton-Bechtel-Western Electric.

The Boeing group consisted of Westinghouse (US), ITI Federal Electric (US), Standard Electric Lorenz AG (West Germany), Computer Science (US), Frank E. Basal Inc (US), BDM Corporation (US), and Saudi Amoudi Group (Saudi Arabia).

The offset investment part of the consortium, known as the Boeing Industrial Technology Group (BITG) included Boeing, Westinghouse, ITI, and SOMC-Basil.

Known as Offset, the investment programme was started by the Saudis to encourage the transfer of advanced technology and to help the modernisation of Saudi industry.

General Electric, of the US, won a \$350m contract to supply radar equipment and is also participating in Offset.

For Boeing and its partners the difficulty lies in establishing viable businesses in Saudi Arabia. The Government refuses to guarantee that it will do business with any venture or give subsidies. Labour and almost all raw materials, excluding basic petrochemicals, must be imported.

Moreover, the market provided by the Kingdom is only about 9m people. The Kingdom, with the other Gulf Co-operation Council States of Bahrain, Kuwait, Qatar, and the United Arab Emirates, comprises a market of about 14m.

The Kingdom's natural Arab trading partners—Jordan, Sudan, and Iraq—comprise about 35m people.

Even more troubling than limited market size is the fall in oil revenue and the consequent recession in the Saudi economy.

Because of these difficulties the strategy followed by the three consortia was to aim for projects that by their nature invited government participation.

The airframe maintenance plant is an example of a project that would lure both the state's airline and the Royal Saudi Air Force (RSAF). Saudi Arabia will reap great savings from avoiding the delay and expense of sending items overseas for repair through the US military supply chain. The same is true of the aircraft engine and

Projects proving slow to get off the ground

aviation maintenance facilities. Because of this careful selection the Offset programmes are moving ahead. Most of them have quasi-military applications and involve high technology.

General Electric's project was announced first. It is the Saudi Propulsion Centre (SPC), an advanced jet engine maintenance and repair facility.

Originally GE joined with Pratt and Whitney, the other major US jet engine manufacturer, to supply technology for the plant. Customers would include RSAF, Saudia Airlines (the national carrier) and possibly neighbouring countries' air forces and airlines as well.

Saudia already operates the largest Rolls-Royce RB-211 maintenance facility in the world.

Cost of \$117m The Saudi Propulsion Centre will cost \$117m by 1989. Ownership on the Saudi side will consist of 30 per cent Saudia, 15 per cent the National Industrialisation Co (NIC) and 5 per

cent Gulf Investment Co (GIC). SPC and three other Offset programme projects will be located at the King Khaled International Airport, according to Prince Fahd bin Abdullah, assistant to the Minister of Defence and Aviation (MODA). Construction should start next year.

The second big project, involving the BITG, is the Aircraft Modification Centre (AMC), a \$130m project in the construction and operation of a major airframe maintenance facility up to and including rebuilding.

Boeing will supply the technology in this joint venture. Ownership will be 30 per cent Saudia, 10 per cent NIC and 10 per cent GIC. Construction will begin next year.

A complement to the AMC will be the Aircraft Accessories Centre (AAC). The \$36m AAC will rebuild landing assemblies and other sub-units of an aircraft. The technology will be supplied by the Dowty Group of the UK. Ownership has not yet been announced.

The Advanced Electronics Center (AEC) is the final unit of the main programme. With it the Saudis will have a complete aircraft maintenance plant. Using Westinghouse technology, it will service advanced avionics and controls. It is expected to cost \$100m and may be the first project in operation. Construction is expected to start later this year.

Other projects in the Offset programme are not nearly as advanced as the aircraft maintenance investments. An advanced biotechnology joint venture with an as yet unspecified international partner would be expected to cost \$10m. It could be floated as a fully public company.

A related high-technology venture is a medical products concern costing an estimated \$10m. No foreign technology supplier has been named. Computer Science Corporation (CSC) was originally expected to supply expertise to the computer software investment programme since it was part of the winning consortium. But Boeing, after it pulled out of BITG, assigned transfer of technology duties to its own Boeing Computer Services. The computer systems centre would cost \$18m.

When the Offset programme was announced Saudi officials said that the ideas presented by even the losing consortia would be so good that the losers would proceed with their ideas nonetheless. This has not happened, but each consortium reports that a few of its proposals are still valid.

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Godliness before riches

Religion and politics

MICHAEL FIELD

THE raison d'être of the Saudi state is not, as many Westerners imagine, the creation of the richest nation on earth, or even the development of a diversified modern economy. It is the creation of a society that is Godly.

That, at least, is the theory, and despite a great many compromises and not a little hypocrisy it conditions most of the Government's policies.

One sees the ideal most clearly in the mass of rules and conventions designed to protect the family, which is of enormous importance in Islam and the core of Saudi society. The preservation of family life is the reason why women are not allowed to work or drive cars or attend cinemas and other places of public entertainment where, if unescorted, they might meet single men.

In more visible forms one sees the Kingdom's ideals in the routing of prayer five times a day, which brings government offices to a halt at midday and causes shops to shut two or three times during the afternoon and evening.

The original Saudi state, from which these ideals arise, was founded in the mid-eighteenth century with the specific purpose of propagating, by persuasion or by force, the reforming views of a preacher in Nejd, central Arabia, named Mohammad bin (son of) Abdul-Wahab.

This man sought to purge society of lax morals, superstitions and the undue reverence that it was giving to saintly figures. He said that people should live ascetic lives and return to the literal tenets of Islam according to which man must worship God alone, not the Prophet Mohammad or his relations and alleged descendants.

Since this time Mohammad bin Abdul-Wahab's followers have been called by Muslims "Muwahhidun" (Unitarians) though Europeans have referred to them as "Wahabites."

The emphasis that the Muwahhidun place on worshipping only God is one of the features that separates them and the rest of the orthodox Sunna Islamic establishment from the un-

orthodox and mystical Shias, who revere the members of the Prophet's family—their original leaders—and honour their brightly decorated shrines.

Mohammad bin Abdul-Wahab found support for his austere views in the person of a small community based on the oasis of Diriyah, just north of modern Riyadh. The chief, and then his sons, embarked on a campaign of conversion which by the early nineteenth century had won them all Arabia.

Although the Saudis' fortunes have risen and fallen several times since then—in the late 18th century they had no state at all and lived in exile in Kuwait—their alliance with the descendants of the preacher has remained.

Married to Saudis

Today the descendants of Mohammad bin Abdul-Wahab (the Al as-Shaikh, the "Family of the Teacher") have three of their members in the Government as ministers. They are leaders of the religious and judicial establishment and they are bound to the Saudis by numerous marriages.

Given these bonds it could never occur to the Saudi royal family to ignore the country's religious leaders in the way that the Shah did in Iran.

The structure of the Saudi religious establishment is based on the teaching and legal professions. The more highly educated ulama (religious scholars) are either judges, of various ranks, or teachers at universities and schools. The curriculum of a 10-year-old Saudi student requires about one-third of his or her time to be spent on religious studies.

The more senior ulama preach in the mosques on Fridays, issue fatwas—legal opinions on day-to-day questions, which often include business matters—and run various institutions for the propagation of Islam.

At a much lower level each mosque has its own muezzin, who issues the call to prayer five times a day, and an imam, who leads the people in prayer. If he does not see a better educated person in his congregation, he will call for one.

Saudis with strong religious views (or simple xenophobic prejudices) but little learning may work for the Committee for the Commendation of Virtue and the Condemnation of Vice, a body that has its headquarters

in Riyadh and branches in every town in the Kingdom.

The mutawa, as the Committee members are called, make it their business to see that shops and ministries shut at prayer times, that no Christian manifestations, such as carol "musik" or Christmas decorations, appear in supermarkets, and that Western women walking about in public are modestly dressed.

The committees are not much respected by most Saudis, but they provide a convenient outlet for the enthusiasms of fundamentalists who might otherwise become dissident.

The religious establishment brings its influence to bear on the Government in several ways. Once a week a delegation of senior ulama has a meeting with the King, though this is a short, formal occasion of limited importance.

If an 'alim (a widely recognised scholar) has something to say he can lobby the King or a senior prince in his majlis (council chamber).

More often the ulama will give vent to their concerns in their sermons. The two most popular themes are the need for good moral behaviour and the evil things, ranging from alcohol to AIDS, that stem from contact with Westerners, who, they believe, are conspiring to undermine Muslim society.

There is some debate in Saudi society as to how important is the political influence of the ulama. Members of the Saud family claim that the ulama hinder them in introducing reforms, such as a free press, which might shock the ulama by debating "immoral subjects," a consultative national assembly (Majlis as Shura) and more freedom for women.

They say that the ulama would preach against such innovations and incite the people to riot, which is what happened when girls' education and television were introduced in the early 1960s.

Saudis who favour reform, both those of relatively liberal views and those of an earnest and idealistic religious persuasion, claim that this is nonsense. They say that these arguments are merely excuses for the Saudis' own conservatism and that the ulama are in the Saudis' pockets.

The reality is somewhere between the two views. The ulama certainly have less direct political influence than they did in the reign of King Faisal (1964-75).

At that time the leading 'alim was the Grand Mufti of Mecca, Shaikh Mohammad bin Ibrahim Al as-Shaikh, often referred to simply as "the Shaikh," who was recently decried by a devout Saudi as having been "by all measures the second king of the country."

King Faisal, who was a man of great religious learning (his mother was a member of the Al as-Shaikh) did not always agree with the Grand Mufti but he respected him. When the Shaikh died the King did not allow anyone else to be appointed to his post, mainly because there was no candidate of Mohammad bin Ibrahim's stature. This has remained the position since then.

The most plausible successor would have been Shaikh Abdul-Aziz bin Baz, who is now the President of the Department for Religious Research, Iftah (the giving of fatwas), Dawa (missionary preaching) and Guidance.

Bin Baz is known as a good and honest man but he is not forward looking or as outspoken on important issues as the Grand Mufti, and he is not of the same intellectual calibre. He once quarrelled with King Faisal over his ruling that the Earth was flat.

Present relations between the ulama and King Fahd, who does not have his brother's religious knowledge, are not marked by vigorous debate. The royal family knows that it must take the views of the ulama into account and make periodic appeasing gestures, or the ulama will become discontented.

It also knows that if the ulama are not to make a nuisance of themselves, through inflammatory preaching and uninhibited interference by the mutawa in people's daily lives, they must be carefully supervised, with a mixture of argument and discipline. If an 'alim gives sermons that are too outspoken he will be prevented from preaching until his views have mellowed.

The way in which the Saud family and the ulama work together seems to satisfy the mass of the Saudi population, including many of the religious bigots.

The categories of people who are not happy with the situation are what might be called the "liberal" intellectuals, who by Western standards are rather conservative, and the educated Muslim idealists.

Among these people the feel-

ing is that the ulama are ignorant and preoccupied with trivia. There is some evidence to support this view. Some time ago members of the ulama wrote a newspaper article which objected to Saudis wearing black shoes on the grounds that the traditional colours for Muslims' sandals were red and yellow.

When the ulama move on to more modern issues—such as banking, television, medical matters and all aspects of Western influence on society—they are quickly out of their depth. The education they receive in the Shariah colleges, religious high schools and the universities of the Kingdom is concerned almost exclusively with religion and the curriculum has changed little in the past 1,000 years.

The liberals and Muslim idealists feel that the ulama should be better educated and that their sermons should address the major issues of the moment—corruption, social injustice, the lack of political freedom and consultation by the rulers of the ruled.

In effect, they say the ulama should be seeking the reasons why Muslim societies as a whole have not become harmonious, economically successful and politically powerful in the past 40 years.

"The ulama are useless," a rich and important Saudi remarked recently. "Our society is not run even 10 per cent on proper Muslim lines. If it were we Muslims would be happy and we would be the strongest people in the world."

The perfect Muslim society aspired to by such critics would have as its leader a man who would be both its political and religious head, as Mohammad was of the first Muslim community at Medina.

It would unite all Muslims, because there is no logic in political divisions among believers, and it would be run strictly on the lines of the Quran, which God dictated to the Prophet as instructions for the creation of a perfect society.

Clearly the alliance of the Sauds and the ulama in Saudi Arabia has produced a society which falls a long way short of this rigorous ideal.

But the religious and intellectual critics of the regime are not men to challenge it. Mostly rich and well intentioned, they are aware that most of the Muslim regimes that surround Saudi Arabia, whether secular or religious, are much less pleasant than the Kingdom.

Easier social regime under new Governor

A FEW months ago some mutawa—members of the Eastern Province branch of the Committee for the Commendation of Virtue and the Condemnation of Vice—patrolling the streets of Dammam, went into a shop which sold expensive glassware.

The bearded zealots' attention had been attracted by some stemmed glasses in the window. These, they believed, might be used for evil drinks of a type known to destroy men's minds and to have been prohibited by God.

"What are these for?" they demanded of the frightened Pakistani shop assistant. They suggested to him that in theory it would not be impossible for the glasses to be used for drinking whisky. To their satisfaction the assistant agreed.

"By God," exclaimed the mutawa. "Then these glasses are not to be sold and must be destroyed. This shop must be closed."

The assistant duly told his employer what had happened and the shopkeeper reported the situation to the new Governor of the province, Prince Mohammad bin Fahd, one of the sons of the King.

A few days later the prince invited the leaders of "the Committee" in Dammam to his office and handed them orange juice in stemmed glasses. To their surprise he asked them what they thought of the glasses and what they had drunk from them.

The mutawa said that they were indeed attracted and that the drink they contained was certainly orange juice. "Well then, do not let your men interfere with the glasses being sold," said the prince. "The sin of the virtue lies in what people do with them after they have been bought."

Whether this story is true in every detail or not it has circulated widely in the Eastern Province.

The enthusiasm of the province's Saudi and expatriate populations for their new governor is boundless. One bears no ill spoken of either Prince Mohammad or his deputy, Prince Fahd bin Salman, the eldest son of the Governor of Riyadh, who is a full brother of the King.

Three or four years ago Prince Mohammad was known as the most controversial and one of the richest of the royal businessmen. He was especially

famous for a vast commission which he took on the Telephone Expansion Project contract in 1978, when he represented the winning consortium of L. M. Ericsson, Philips and Bell Canada.

Now there is a certain amount of revisionism under way. It is pointed out by the prince's friends that when Mohammad started in business towards the end of the reign of King Faisal, his father was only the Minister of the Interior and there was no guarantee that he would ever become king. It is also claimed that the prince never made as much money as was popularly supposed.

Officially the prince has handed his affairs over to one of his cousins, but unofficially he is known still to conduct a certain amount of business and he has not entirely severed his connections with some of his former Lebanese business associates.

None of this is controversial, however. The scope for anyone making large commissions in Saudi Arabia now is greatly reduced and whatever business the prince still may do is accepted by his people.

The main reason why the people of the Eastern Province are so pleased with their governor is that his predecessor, Abdul-Mohsin bin Jibawi, was so ineffective.

Abdul-Mohsin was the third member of his family to have held the post. For half a century from 1913, when the Saud family conquered the region, it had been governed by his father, Abdullah, and elder brother, Saud.

Unlike his relations, who struck terror into the hearts of their subjects, and in particular into the heretical, minority Shia sect, but at least were powerful and energetic personalities, Abdul-Mohsin was weak.

A few years ago he was described by a Dammam businessman as "a silent man who never speaks," which in Saudi terms is a particularly damning criticism. He did not make himself available to his

subjects and he referred any difficult decision to Riyadh. Under his governorship the Eastern Province became a scrubby region. His people felt that among the three big urban centres—the other two being Riyadh and Jeddah—the Dammam - Alkhobar - Dhahran triangle was last in the development queue. Last year Abdul-Mohsin retired on grounds of failing health.

The young prince, Mohammad bin Fahd and Fahd bin Salman, in contrast, are energetic, extremely hard-working and in a position to bring their province's affairs to the attention of the top of the Government.

They make a point of being accessible to all their people, visiting the homes of their subjects, including the Shias, and encouraging them not to feel obliged to prepare enormous meals on these occasions.

Prince Fahd says that he wants the Shias to feel that they are Saudi citizens. But he warns them that if they help Iran or "encourage Khomenei to interfere" they will be punished "with an iron hand."

Quietly the princes seem to be allowing the regime to become more liberal. Under the rule of their predecessor, the local Committee for the Commendation of Virtue and the Condemnation of Vice, led by Abdullah Debalighi, a zealous man of powerful character, imposed a social regime on foreigners which was stricter than that in Riyadh.

Among other measures, it insisted on the prohibition of mixed bathing on the foreigners' favourite beach.

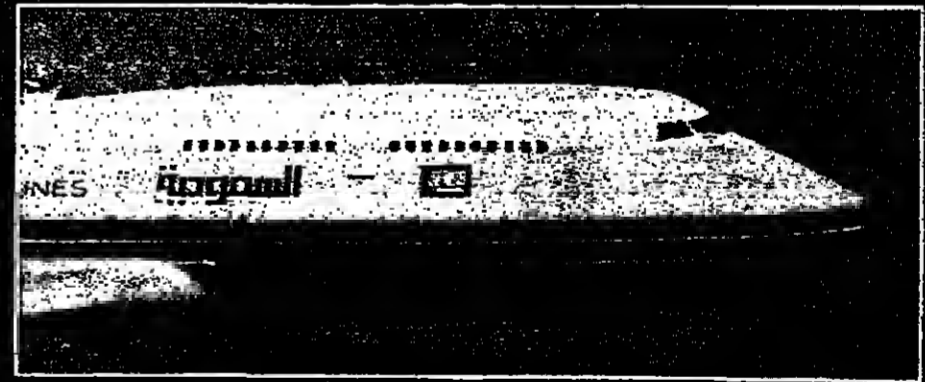
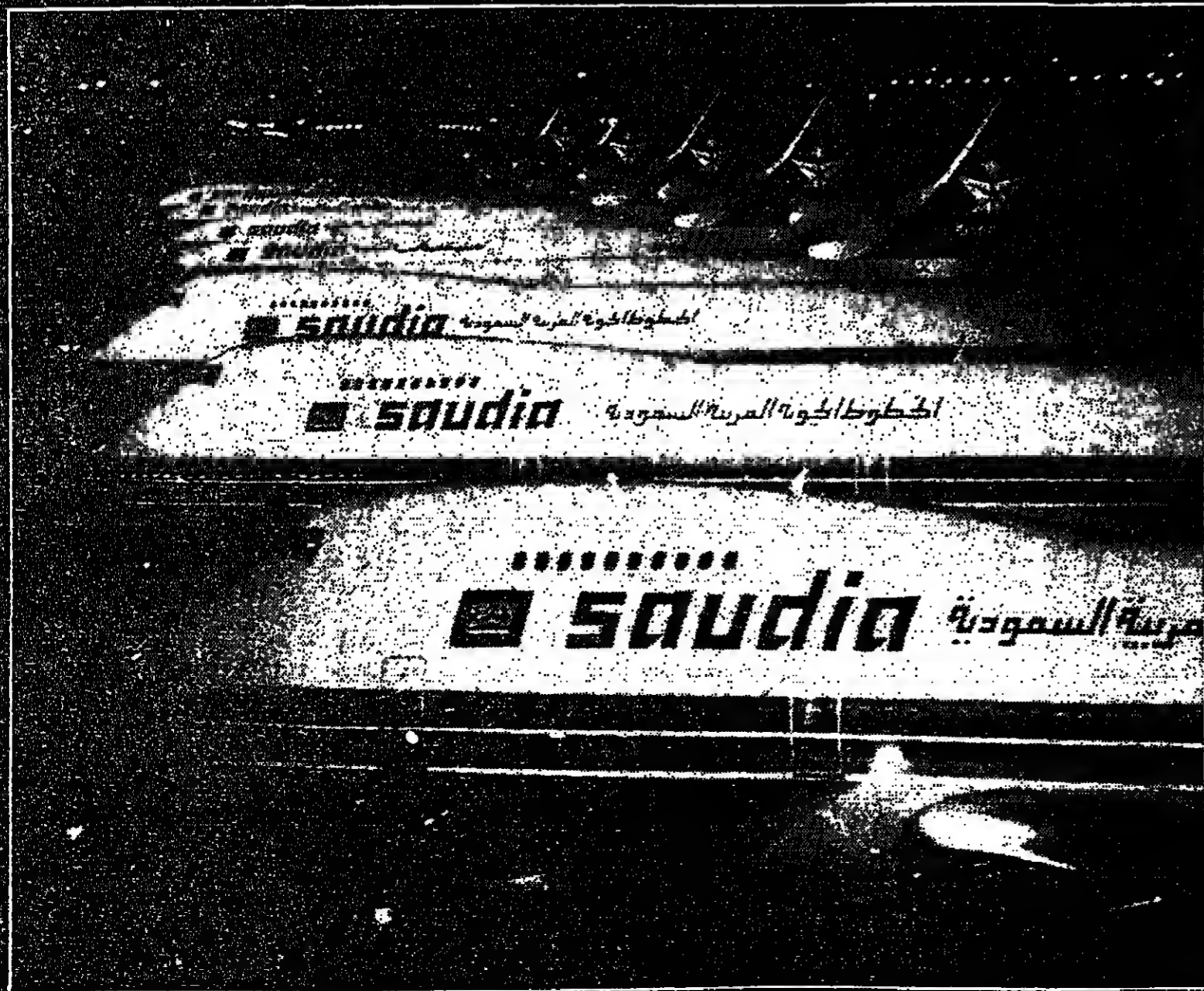
Now, to the relief of all Debalighi has to argue with demand for the more rigid supervision of society with the princes, and he has to control his intolerant subordinates.

The princes are not introducing social reforms. The basic rules and regulations that govern Saudi society were established in the reign of King Abdul-Aziz, who died in 1932, and they are not to be changed. But in the classic manner of rule by the Sand family, the princes are slowly making life easier for their subjects by allowing the rules to be interpreted more leniently.

Eastern province

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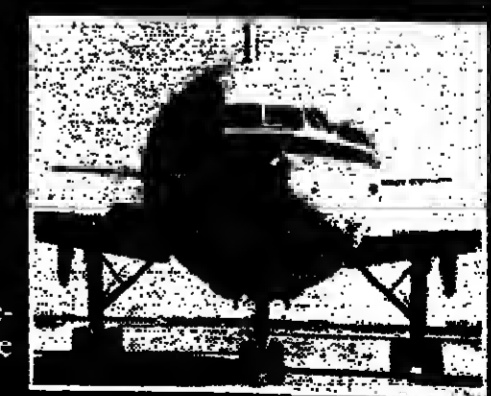
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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

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McDonnell Douglas earnings plunge in first quarter

McDONNELL DOUGLAS, America's largest military contractor, which has enjoyed rapid profit growth over the last five years on the back of the build-up in US military spending, has reported a surprise one-third drop in first-quarter earnings to \$61.1m, or \$1.51 a share, writes William Hall in New York.

The decline primarily reflects "unanticipated" modification costs on its Apache attack helicopters and sharply higher losses on its information business - the area on which the group is concentrating its expansion plans to offset an expected slowdown in US defence spending over the next few years.

The St Louis-based concern says the principal factor in the earnings decline was a pre-tax charge of \$47.9m to provide for the unanticipated cost of modifications to the AH-64 Apache.

The modifications are required by the US Army as a result of continuing production tests and initial operational use of the Apache. The first helicopter was delivered to the US Army in early 1984 shortly after McDonnell completed its \$470m takeover of Hughes Helicopters, one of the world's leading helicopter manufacturers.

A second factor in the earnings decline was a first-quarter 1986 pre-tax loss of \$4.1m in the company's information systems businesses. McDonnell Douglas has made no secret of its wish to reduce its dependence on US defence contracts. However, efforts to expand into the fast growing but highly competitive information business have not so far proved very successful.

The latest loss on information systems compares with a \$17.3m setback in the first quarter of last year. Full-year 1985 losses on this side of the business totalled \$108.3m compared with \$43.3m in 1984.

The 1986 loss resulted primarily from a failure to achieve revenues the company says. First-quarter revenues registered their smallest increase since the formation of the Information System Group (ISG), a result paralleling the continuing slowdown in the whole information systems industry, says McDonnell.

The company says extensive cost-reduction actions aimed at improving results for the remainder of this year were taken towards the end of the first quarter.

While McDonnell's new acquisitions and diversification plans did not perform well in the first quarter, the traditional businesses continued to generate substantial profits and helped to push sales 11 per cent higher to \$3bn in the first quarter.

Transport aircraft earnings for the first quarter of 1986 were approximately double those for the first three months of 1985. This level of improvement is not expected to be sustained throughout 1986.

INTERNATIONAL BONDS

Borrowers rush to lock into yields below 7%

"THE MARKET'S shell-shocked," remarked one syndicate manager wearily on Friday at the end of a shattering week which saw \$4.5bn redeemable volume in dollars and \$3bn equivalent in other currencies, writes Clara Pearson in London.

The Eurobond market is prone to overkill, but this was a record. The enthusiasm of issuing houses for bringing new bonds to the market was not hard to account for, as borrowers locked into yields in dollars and Ecu of below 7 per cent, the lowest since the early 1970s.

With traders' books full to the brim, it is hard to see how a volume of this order can be sustained. Traders had speculated on the

scale of the sell-off that may occur now the expected US and Japanese discount-rate cuts have been announced. The expectation of a full 1 per cent cut in the US rate had been built into prices for some time.

Meanwhile, the party continues. Efforts to be competitive in borrowers' eyes have naturally led to some pricings being over-optimistic at the least. These have included a 7 1/2 per cent 10-year deal for Associates Corporation, launched at a slim 57 basis points over US Treasuries, and a 7 1/2 per cent five-year bond for Nippon Kokan. Exxon's 10-year 4 1/2 per cent deep discount bond looked tight, too.

Investors, spoiled for choice, have

focused on sovereign and state-backed paper. Deals such as the Kingdom of Sweden's two 10-year bonds in sterling and Ecu met a good reception. Deal of the week in dollars, similarly, was probably the 7 1/2 per cent for French state-backed Credit Agricole.

This issue fared noticeably better than did the 20-year dollar bond for Electricite de France, which included a borrower's call-option after 10 years. Bankers note that the increasing selectivity of investors has led to a dislike for call options. Citicorp's recent callable bond, for instance, is now trading at a margin of about 150 basis points over Treasuries, as against 80 at launch.

There was a crop of issues of three years' maturity. These instruments are designed to appeal to professional investors who are prepared to take a punt on the yield curve and who should be attracted by coupons scarcely below those on longer-dated paper.

Traders say, however, that the market is small given the volume of alternative, higher-yielding bonds on offer. IBM's \$100m three-year bond, with a barrier-breaking 6 1/2 per cent coupon, therefore, moved slowly.

The D-Mark market has not seen proportionately the same volume of new issues as have the Ecu and dollar sectors. Many bonds, however,

have missed golden opportunities to take advantage of the market's firm tone because of the tightness of their terms.

The D-Mark sector is manifesting the same fastidious awareness of quality as are other markets. Union Oil of California's issue bore a comparatively generous coupon of 8 1/2 per cent, yet was quoted by the lead-manager at less than 3 1/2 bid on Friday afternoon. In contrast, BMW's 10-year bond, bearing a coupon of only 5 1/2 per cent, was trading near issue price.

In the Swiss franc market, newly trading issues have gone down well with investors, apart from the 10-year deal for News International.

The week has seen a renaissance of issuing activity in the sterling market, which developed a more positive tone with the strength of the currency on the foreign exchange and the base rate cuts. Traders say most of the paper that had been overhanging the market has now been absorbed, so this market may move ahead.

Conspicuous by its absence during the week's excitement has been the European market, which has seen only one small issue, for the City of Gothenburg. This pause may have allowed outstanding paper to be digested, and traders reported increased signs of retail demand.

CREDITS AND EURONOTES

EdF in a quandary over pricing policy

BANKERS in the Euronote market are bracing themselves for a large facility expected in the next few weeks from Electricite de France, writes Peter Montagnon in London.

Quite apart from its size, which could total as much as \$1bn, the deal is bound to attract attention because of the delicate issue of pricing. Still overshadowing borrowing for French state entities is last December's \$700m deal for Gaz de France which is widely regarded as having been difficult to syndicate with its annual facility fee of 5 basis points.

That puts EdF in a quandary. On the one hand, to arrange a deal with a higher commitment fee would involve an embarrassing loss of face; on the other, to risk a deal with a fee of just 5 basis points might be unwisely given the large amounts involved.

SNCF, French state railways, got round this problem two months ago by adopting a completely different structure involving a backstop securitised as a floating-rate note. But that did not go down especially well in the market either. So should EdF

EUROMARKET TURNOVER			
Turnover (\$m)			
Primary Market	Secondary Market	Govt	FRN
US\$ 3,000.1	0.3	411.8	132.0
US\$ 3,729.9	1.4	607.0	318.5
Other	1,827.0	-	1,125.4
FRW	2,403.2	-	21.5
Secondary Market			
US\$ 26,007.8	1,241.2	16,782.7	3,968.6
FRW 24,816.4	1,187.4	8,116.5	4,916.1
Other 13,103.8	214.8	2,036.5	3,883.0
FRW 11,210.7	168.0	1,157.7	3,038.5
Total			
US\$ 15,146.1	38,506.0	54,022.1	42,403.2
FRW 13,948.8	23,464.4	42,403.2	23,120.8
Other 10,500.3	12,870.3	23,120.8	18,270.0
FRW 6,701.6	5,576.4	18,270.0	

Week to April 17 1986 Source: AIBD

up credits as their new financial year starts - such commitments are expected to be included in new capital requirements to be imposed by the authorities in Tokyo. Without a strong Japanese presence, such a large deal as EdF is believed to be seeking might be hard to assemble.

Either way, the deal will bring some relief. Once it is out of the way the Gaz facility will no longer be a benchmark, and the awkward problems it has posed for other borrowers will be out of the way - unless, of course, EdF creates new problems of its own.

Also due to be unveiled this week is the long-awaited standby revolving facility for Eutelsat, the European satellite telecommunications company which last week launched an Ecu 150m bond issue. This bond has reduced the company's demand from the credit market so that its new deal will be for just Ecu 200m.

The 12-year deal is led and arranged by S. G. Warburg and will be lead-managed and underwritten by Banque Internationale à Luxembourg, Banque Paribas, Credito Italiano and Svenska International.

Elsewhere, Bankers Trust is ar-

ranging a \$300m, five-year bullet facility for itself to replace existing standby credit lines. This carries a facility of 1/2 per cent, and the maximum yield on Euronotes or bank advances under the facility will be Libor flat. There is a utilisation fee of up to 15 basis points depending on how much is drawn.

Rio Tinto-Zinc of the UK is to launch a Eurocommercial paper programme totalling up to \$200m with Barclays, Citicorp and Morgan Stanley as dealers. The programme is backed up with \$300m in bank credit lines arranged bilaterally by the company late last year.

Also entering the Eurocommercial paper market is Televet, Sweden's telecommunications authority, which has arranged a \$200m programme through Morgan Stanley and Enskilda Securities. Toshiba of Japan has appointed Citicorp sole dealer on a \$70m programme.

National Westminster Bank is arranging a \$50m multi-option revolving credit for John Mowlem, the British-based construction group which last week offered £100m for SGB, the scaffolding group.

Maison Phenix sells interest in US Home

MAISON Phenix, the big French housebuilder, has sold its 11.2 per cent stake in US Home, one of the biggest US building companies, writes Our New York Staff.

US Home, which has had an erratic earnings record in recent years, says that Maison Phenix sold 4.2m US Home shares between March 10 and April 17 and it has been advised that the French company no longer owns any of its shares. Maison Phenix became involved with the Houston-based US Home in January 1985 when it made a \$17.5m share cash tender offer for 1.5m shares of 15 per cent of the company.

US Home shares, which have moved up from a low of \$5 last year, were trading at \$8 1/2 on Friday. Pacific Realty, a Dallas-based investor group, disclosed earlier this month that it had taken a 6.3 per cent stake in the company.

US Home, which lost money in 1984 and 1985 and is expected to report a small loss in the latest quarter, stopped paying a dividend in 1984. The group ran into problems after it had expanded aggressively

in the housing market and was left with a backlog of properties after the rise in interest rates. Many of these houses were sold to Equity Programmes Investment Corporation (EPIC), the Virginia-based mortgage syndicator which defaulted on \$1.4bn of mortgages last year.

US Home, which has undergone a major management shake-up since the problems surfaced, has been slimming down and reorganising its operations in a bid to restore profitability.

Last year its on-site housing operations delivered 8,000 new units compared with 12,811 units in 1984 and 22,853 units in 1983. Sales had been running at over \$1bn a year in 1983 and 1984 but shrank to \$922m in 1985.

The company has reorganised its mobile home operations and terminated the production of mobile homes at its Salt Lake City facility, reduced the scope of its operations in the south by halting production in a leased factory and completed consolidation of the Texas operations into a single operating facility.

Weaker dollar lifts 3M

MINNESOTA Mining & Manufacturing (3M), the diversified US industrial group, managed to post a 6.8 per cent increase in first-quarter net earnings, mainly reflecting the positive impact of a pension accounting change and the weaker US dollar, writes Paul Taylor in New York.


Net income grew to \$181m, or \$1.58 a share, from \$169m, or \$1.46,

in the corresponding period a year ago on sales which grew by 6.5 per cent to \$2.07bn from \$1.91bn.

Mr Allen Jacobson, chairman and chief executive, said: "Results benefited from a more properly valued US dollar, good cost-control efforts and a slightly firmer tone of our US business in the latter half of the quarter."

All these securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE April 1986



Province of Saskatchewan
 ¥15,000,000,000
 (Issue Amount)
 7 1/4% Dual Currency Yen/U.S. Dollar
 Forex-Linked Notes Due 1991
 Issue Price 101 1/2%

The Nikko Securities Co., (Europe) Ltd. Credit Suisse First Boston Limited
 Mitsui Trust Bank (Europe) S.A. Orion Royal Bank Limited
 Salomon Brothers International Limited Yasuda Trust Europe Limited

Banque Nationale de Paris Deutsche Bank Capital Markets Limited
 Dominion Securities Pitfield Limited Generale Bank
 Mitsubishi Finance International Limited Nomura International Limited
 Sumitomo Trust International Limited Union Bank of Switzerland (Securities) Limited
 S.G. Warburg & Co. Ltd. Wood Gundy Inc.

This announcement appears as a matter of record only. April, 1986



Sparebanken Rogaland
 (A Savings Bank organized under the laws of the Kingdom of Norway)
 U.S. \$100,000,000
 Euro-Certificate of Deposit Issuance Program

Arranged by
Salomon Brothers International Limited

Dealers
Salomon Brothers International Limited

Bank of America International Limited Bank of Tokyo International Limited First Chicago Limited
 Capital Markets Group
 First Interstate Capital Markets Limited Hambros Bank Limited Kansallis Banking Group

Tender Panel Members
 Banco di Santo Spirito, London Branch Continental Illinois Capital Markets Group
 Licensed Deposit Taker
 Security Pacific Hoare Govett Limited Westdeutsche Landesbank Girozentrale Westpac Banking Corporation

Issuing and Paying Agent Tender Panel Agent
The First National Bank of Chicago Hambros Bank Limited



Sparebanken Rogaland
 (A Savings Bank organized under the laws of the Kingdom of Norway)
 U.S. \$50,000,000
 Standby Facility

Arranged by
Salomon Brothers International Limited

Lead Managers
Hambros Bank Limited BankAmerica Capital Markets Group

Bank of Tokyo International Limited First Chicago Limited
 Capital Markets Group
 First Interstate Capital Markets Limited Kansallis Banking Group

Co-Managers
 Banco di Roma SPA Bergen Bank A/S Continental Illinois Capital Markets Group FannoScandia Ltd.
 Forretningsbanken A/S London Interstate Bank Limited Security Pacific National Bank
 Union Bank of Norway Westdeutsche Landesbank Girozentrale Westpac Banking Corporation

Participating Banks
 Banco di Santo Spirito, London Branch Den Danske Provinsbank A/S
 Licensed Deposit Taker
 Facility Agent
Hambros Bank Limited

مركز من النجف

INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Fed move validates rally in bond prices

LATE ON Friday the US Federal Reserve Board finally did what the markets had been anticipating for weeks and cut the discount rate by half a percentage point to 6.5 per cent. The reduction, effective today, brings the key rate down to its lowest level since May 1978.

The move, which is likely to result in an early reduction in the US banks' prime lending rate from the current 9 per cent followed similar action by the French central bank earlier last week and was joined by the Bank of Japan which cut its lending rate by a half a point to 3.5 per cent, also effective today.

The US reduction was the second this year and the fifth since November 1984 when the discount rate stood at a peak of 14 per cent. The Fed's action, although widely anticipated, was significant for a number of reasons. First, unlike the highly publicised internal Fed battle which preceded the last discount rate cut in early March, a battle which eventually led to the resignation of Mr Preston Martin, the vice chairman—the vote this time appears to have been decisive with Mr Paul Volcker, the chairman, clearly back in the driving seat. The

US MONEY MARKET RATES (%) table with columns for instrument, last Friday, 1 week, 4 weeks, 12-month, and low.

US BOND PRICES AND YIELDS (%) table with columns for instrument, last Friday, 1 week, 4 weeks, and yield.

vote in favour of the cut was four-to-one with Mr Emmett Rice casting the only vote against. (Ms Martha Seger and the outgoing Mr Martin were both absent.)

Second, the Fed's action took place against the annual backdrop of a sharply plunging dollar and was clearly not only part of a co-ordinated round of interest rate cuts by the western industrial nations, but an almost unshamed effort to put pressure on a reluctant West Germany to follow suit.

The Fed's statement accompanying the rate cut described the move as "a technical change designed to place the discount rate in more appropriate alignment with the prevailing level of market rates." While that is a standard justification by the Fed, the additional advice that "the change in the discount rate also appears consistent with international rate considerations" is not.

Mr Volcker has on numerous occasions expressed concern about the effects of a sharp plunge in the dollar. The fact therefore that the Fed decided to go ahead at the end of a week in which the dollar had plunged by more than 8 pfg against the D-Mark and to a

record low against the yen, highlights the international and political dimension of the US central bank's latest move. The Fed is likely to watch the market's reactions particularly closely when trading resumes this morning. It will probably take heart from the fact that the announcement late on Friday had virtually no further impact on the dollar and that bond prices, after being marked down by profit-takers, reversed direction trimming earlier losses.

Certainly the Fed's action had been widely discounted by the markets. Short-term interest rates had fallen sharply last week in anticipation of the move which had been clearly signalled by the pronounced decline in the overnight Fed funds rate. Despite a slight backup in rates towards the end of the week, caused by the usual last-minute discount rate cut doubts, most short-term rates were lower by 10 to 30 basis points at the Friday close.

The six-month Treasury bill rate ended the week at 5.88 per cent, down from 5.97 per cent a week ago and 6.43 per cent a month earlier. Virtually all short-term rates continue at 12-month lows.

In the US Treasury market index components such as rates and tobacco, offset by a drop of 0.3 resulting from the April 1 cut in mortgage rates. Even allowing for a good deal of general inflation not specifically anticipated, the overall rise is unlikely to come close to the 2.1 per cent rise between March and April last year.

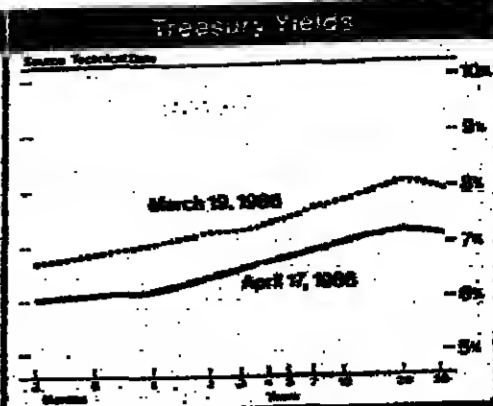
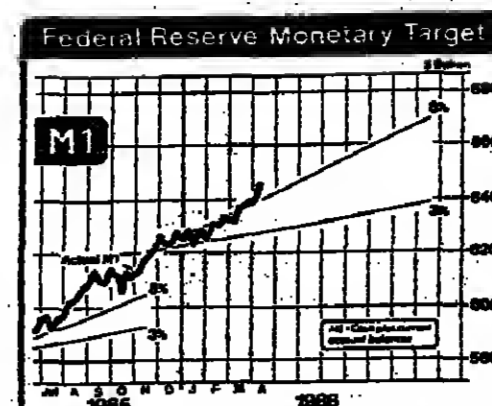
Mr Keith Skeoch, chief economist at stockbroker James Capel and Co, forecasts a rise of 1.1 per cent in April, giving an annual inflation rate of 3.2 per cent. If the next round of mortgage rate cuts expected this week comes into effect in time, the annual rate could drop as low as 2.7 per cent in May.

Whether this rate of inflation can be sustained in the medium term depends in a great extent on wage settlements in the next six months. But with sterling's effective index above 76 there is still room for the pound to weaken significantly and keep an anti-inflationary effect from the exchange rate.

George Graham

investors shrugged off slight fitters caused by the Libya bombing and prices rose sharply despite conflicting economic indicators. On Wednesday the Treasury long bond soared by 31 points—the largest one-day advance since October 1982—as discount rate cut fever took hold. Over the next two sessions the gains were trimmed and prices moved in a fashion but the Treasury prices still closed the week up by between 7 and 31 points. The 30-year long bond ended the Friday session at 125 1/2, up three points and yielding 7.16 per cent compared to a low of 7.12 per cent in midweek.

Last-minute market jitters had been compounded not only by the dollar's decline but also by the stronger than expected 2.1 per cent advance in the estimate of first-quarter gross national product (GNP) announced on Thursday morning. The GNP number provoked a fierce debate among economists, many of whom argued



that it probably overstated the current strength of the economy and was likely to be revised downwards. As Dr Henry Kaufman of Salomon Brothers noted, "the 3.2 per cent reported gain (in GNP) probably overstates the current strength of the economy. Moreover the increase relies importantly on strong inventory growth. Excluding inventory, final sales fell by 0.4 per cent. This unfavourable mix does not bode well for second-quarter economic growth and thus justifies the market's indifference to

the 'unexpectedly strong GNP report.' Indeed while most Fed watchers believe that the Fed will pause before easing further, some economists, like Mr Philip Braverman of Irving Securities, are already looking for another discount rate cut. "The market mistakenly fears that this may be the last Fed easing, and that the profit-taking will continue. However, the various factors that compelled this easing move argue for additional steps. There will be immediate follow-through in the Prime Moreover there is a possibility of another Fed easing in a few weeks, and again this summer." In any event the Fed's latest move validates the recent remarkable run-up in bond prices—a rally that has spurred an unprecedented flood of corporate refinancing and new issue activity. Last week, corporate bond prices rose by between 3 points on medium-term issues and 4 points on long—constrained by the volume of new issues which totalled around \$5.6bn.

Paul Taylor

UK GILTS

Lower base rates help consolidate gains

IT WAS, perhaps, mere coincidence that Barclays Bank announced its cut in UK base rates on Friday only 10 minutes after the publication of better inflation figures than even the Chancellor of the Exchequer gave the impression of hoping for. Yet it was welcome reassurance for investors, some of whom had begun to wonder if the markets had not over-reached themselves.

Lower base rates helped the markets to consolidate gains made earlier in the week on the back of Wall Street's charge, and longer dated stocks ended the week with gains of over a point. Yields fell by 14 basis points over the course of the week, with the FT Actuaries high coupon scries ending at 5.73 per cent for five, 10- and 15-year stocks.

The Bank of England was not willing to cut in base rates, but it acquiesced in the end. It resisted the money markets on Thursday—though less vigorously than it had the previous week, and did not offer

an early round of assistance on Friday, despite a liquidity shortage initially forecast at £1.2bn. The authorities' resistance is less to the level of interest rates than to the pace at which they are dropping. By accepting the half percentage point cut on Friday they may have won themselves enough rope to delay for a few weeks the move to 10 per cent base rates that the money markets are already demanding.

Mr Malcolm Roberts of Salomon Brothers suggests that moving too quickly to the next cut in base rates might take some of the steam out of the gilt market and make it harder for the Government Broker to sell new stock in May, when two issues totalling £1.9bn are to be redeemed.

The lack of urgency in the Government's funding programme was, however, underlined on Friday with the issue by tender of £500m of Treasury 8 per cent 2009. Offered at a minimum of 99, the payments are well spread out, with £23

payable on tender, another £25m on June 9 and the balance on July 14. At an initial 8.99 per cent it is the lowest yielding stock the Bank has issued since 1972, as well as the longest dated new conventional for some time. While the Bank is now winning applause for the prudence with which it is approaching lower interest rates, there are some who feel that the Chancellor is being too cautious.

In his Budget a month ago, Mr Nigel Lawson projected an annual rate of increase in the retail price index of 31 per cent by the fourth quarter. Early last week he shortened his time-scale and suggested 31 per cent might be reached in the next few months.

With mortgage rates, oil prices and index arithmetic on its side, however, there will be cause for disappointment if the RPI for April, to be published next month, does not pierce the 31 per cent barrier. Rises totalling 1.21 percentage points are already known for

index components such as rates and tobacco, offset by a drop of 0.3 resulting from the April 1 cut in mortgage rates. Even allowing for a good deal of general inflation not specifically anticipated, the overall rise is unlikely to come close to the 2.1 per cent rise between March and April last year.

Mr Keith Skeoch, chief economist at stockbroker James Capel and Co, forecasts a rise of 1.1 per cent in April, giving an annual inflation rate of 3.2 per cent. If the next round of mortgage rate cuts expected this week comes into effect in time, the annual rate could drop as low as 2.7 per cent in May.

Whether this rate of inflation can be sustained in the medium term depends in a great extent on wage settlements in the next six months. But with sterling's effective index above 76 there is still room for the pound to weaken significantly and keep an anti-inflationary effect from the exchange rate.

George Graham

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing international bond service details including country, instrument, price, yield, and other financial metrics.

SBSA Finance advertisement featuring a \$50,000,000 offering of 13% Guaranteed Notes due August 1988, with logos for Morgan Guaranty Ltd, Banque Bruxelles Lambert S.A., Orion Royal Bank Limited, Swiss Bank Corporation International Limited, and others.

22nd August 1986. All of these securities have been sold. This announcement appears as a matter of record only.

The Financial Times Ltd., 1986. Closing prices on April 18. Not permitted without written consent. Data supplied by Association of International Bond Dealers.

هكذا من الاميل

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New Issue

12th March, 1986



Associates Corporation of North America

U.S. \$100,000,000
9½% Senior Notes Series A Due 1996

and

U.S. \$8,000,000
10% Note Warrants Due 1996
to Purchase

U.S. \$100,000,000
10½% Senior Notes Series B Due 1996

Issue Price of 9½% Senior Notes Series A Due 1996: 101%
Issue Price of the 10% Note Warrants Due 1996: \$8 (100%)

Union Bank of Switzerland (Securities) Limited

IBJ International Limited	Merrill Lynch Capital Markets
Algemene Bank Nederland N.V.	Bank of Tokyo International Limited
Banque Bruxelles Lambert S.A.	Banque Internationale à Luxembourg S.A.
Banque Nationale de Paris	Crédit Lyonnais
Dresdner Bank Aktiengesellschaft	Kreditbank International Group
Lloyds Merchant Bank Limited	LTCB International Limited
Samuel Montagu & Co. Limited	The Nikko Securities Co., (Europe) Ltd.

Westdeutsche Landesbank Girozentrale

This announcement appears as a matter of record only.

New Issue

1st April, 1986

U.S. \$100,000,000

ICI Finance (Netherlands) N.V.

8 per cent. Guaranteed Bonds due 1996

Unconditionally and irrevocably guaranteed as to
payment of principal and interest by

Imperial Chemical Industries PLC

Issue Price 100% per cent.

Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V.	Banque Paribas Capital Markets Limited
Barclays Merchant Bank Limited	Chase Manhattan Limited
Deutsche Bank Capital Markets Limited	Nomura International Limited

S. G. Warburg & Co. Ltd.

This announcement appears as a matter of record only.

New Issue

26th March, 1986

SCOTIA MORTGAGE CORPORATION

(A Canadian Loan Company)



Unconditionally and irrevocably guaranteed by

THE BANK OF NOVA SCOTIA
(A Canadian Chartered Bank)

Canadian \$100,000,000

10 per cent. Medium Term Notes due 1991

Issue Price 100% per cent.

Union Bank of Switzerland (Securities) Limited

Wood Gundy Inc.	The Bank of Nova Scotia Group
Banque Bruxelles Lambert S.A.	Banque Nationale de Paris
Banque Paribas Capital Markets Limited	Bayerische Landesbank Girozentrale
Commerzbank Aktiengesellschaft	County Bank Limited
Credit Suisse First Boston Limited	Dominion Securities Pitfield Limited
Goldman Sachs International Corp.	Lloyds Merchant Bank Limited
McLeod Young Weir International Limited	Merrill Lynch Capital Markets
Samuel Montagu & Co. Limited	Morgan Grenfell & Co. Limited
Morgan Guaranty Ltd	Morgan Stanley International
Salomon Brothers International Limited	Sanwa International Limited
J. Henry Schroder Wagg & Co. Limited	Westdeutsche Landesbank Girozentrale

This announcement appears as a matter of record only.

New Issue

15th April, 1986



U.S. \$92,000,000

Unilever N.V.

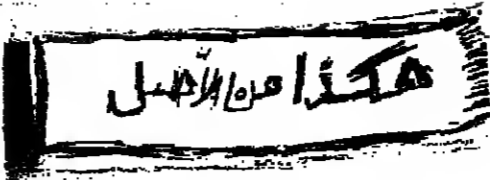
7¾ per cent. Notes due 1993

Issue Price 101 per cent.

Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V.	Bankers Trust International Limited
EBC Amro Bank Limited	Goldman Sachs International Corp.
Morgan Guaranty Ltd	BankAmerica Capital Markets Group
Banque Nationale de Paris	Chase Manhattan Limited
Citicorp Investment Bank Limited	County Bank Limited
Dai-ichi Kangyo International Limited	Daiwa Europe Limited
Deutsche Bank Capital Markets Limited	Merrill Lynch Capital Markets
Salomon Brothers International Limited	Samuel Montagu & Co. Limited

S. G. Warburg & Co. Ltd.



INT'L CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Flick flotation to make winners all round

GOODBYE FLICK, welcome Feldmuehle Nobel. Three key companies of the former Flick industrial group are about to come as a single unit to the bourse in one of the most spectacular events in West Germany's stock market history.

Analysts expect that the issue price for each DM 50 nominal share will be between DM 280 and DM 300. In other words, Deutsche Bank looks likely to raise close to DM 7bn from its total Flick sales—far beyond the figure it agreed to pay.

Another winner from the Feldmuehle Nobel deal is the German stock market. After a long period in which the bourse was rightly judged puny and dull, things have picked up a lot in recent years—not least through a flood of new issues.

Asea sells one-third share in electricity network

BY DAVID BROWN IN STOCKHOLM

ASEA the Swedish electrical engineering and electronics group, has agreed to sell a one-third share in the electricity generating and distribution network held by its subsidiary Skandinaviska Elverk till Sydkraft in a deal worth Skr 1.5bn (\$209.9m).

Rising yen hits TDK earnings

By Yoichi Shibata in Tokyo

THE YEN'S appreciation has cut deeply into earnings of TDK, the world leader in magnetic tapes. First-quarter consolidated net profits plunged by 44.7 per cent to ¥1,280m (\$24.5m) on sales which declined 12 per cent to ¥90,46m.

Poclain reduces loss but foresees difficult year

BY DAVID MARSH IN PARIS

POCLAIN, the French hydraulic excavator company, substantially reduced its group net deficit last year to FFr 65.7m (\$9.3m) from FFr 234m in 1984, but still faces an uphill struggle to break even after years of heavy losses.

Mr David Bigelow, the chairman, made clear that this year would be difficult because of strong competition in a narrowing worldwide excavator market. Although he expected Poclain would continue to make a net improvement, he declined to forecast whether the company would be back in the black in 1986.

Coleco suffers from slide in Cabbage Patch sales

BY OUR NEW YORK STAFF

COLECO INDUSTRIES, the US toy group, has reported a 70 per cent decline in first-quarter net earnings which it blamed on the limited availability of new products and a slide in sales of its Cabbage Patch Kids dolls.

During the first quarter, volume sales of magnetic recording tapes grew satisfactorily, although prices have tended to stabilise at a lower level than the average registered in the same period in the previous year.

BHP lifts payout by 64%

BY OUR FINANCIAL STAFF

BROKEN HILL Proprietary (BHP), the Australian resources group which last week secured a protective AS1,22bn (US\$875.4m) cross-holding in Elders DXL, is to boost its aggregate dividend payments by 64 per cent to A\$430m for the year ending on May 31.

registered on May 2. This compares with 15 cents for 1984-85, and comes on capital increased by a one-for-five scrip issue in February.

FORD INTERNATIONAL FINANCE CORPORATION

Notice of effective date for adjustment of Conversion Rate for 5% Convertible Guaranteed Debentures due 1988

The Board of Directors of Ford Motor Company ("Ford") has declared a 3-for-2 stock split in the form of a 50% stock dividend on Ford's capital stock.

In connection with the stock dividend, the conversion rate of the 5% Convertible Guaranteed Debentures due 1988 (the "Debentures") issued by Ford International Finance Corporation will be adjusted, effective as of the close of business on May 2, 1986, from 26.68 to 40.02 shares of Common Stock of Ford for each \$1,000 (U.S.) principal amount of the Debentures.

Any Debentureholder converting on or after May 3 but before June 2, 1986, the stock distribution date, will receive a certificate for the number of whole shares to which the Debentureholder would have been entitled upon conversion prior to May 3.

Fractions of shares will be paid upon conversion in U.S. dollars at the value computed in accordance with Section 3.03 of the Indenture.

- Citibank, N.A. Corporate Trust Services Administration 111 Wall Street, Fifth Floor New York NY 10043, U.S.A. Citibank, N.A. Neue Mainzer Strasse 40/42 6000 Frankfurt/Main GERMANY Citibank, N.A. Herengracht 545/549 Amsterdam, THE NETHERLANDS Citibank, N.A. 19 Le Parvis, La Defense 7 Paris, FRANCE

April 21, 1986



Islegrove (Holdings) Limited, and its subsidiaries Interiors International Limited and Contract Interiors Limited, are very proud to have received

THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT 1986

We extend to our customers and employees our sincere appreciation for their contribution to this achievement

ISLEGROVE (HOLDINGS) LIMITED 23 Ridgmount Street, London, WC1E 7AH. 01-637 5474

Security Pacific Australia Limited

ECU 100,000,000

8 3/4% Guaranteed Notes due 1990

Unconditionally guaranteed as to payment of principal and interest by



Security Pacific Corporation

- MORGAN GUARANTY LTD GENERALE BANK ALCEMENE BANK NEDERLAND N.V. BANQUE BRUXELLES LAMBERT S.A. BANQUE INTERNATIONALE A LUXEMBOURG S.A. COMMERCZBANK AKTIENGESELLSCHAFT CREDIT LYONNAIS GIROZENTRALE UND BANK DER OSTERREICHISCHEN SPARKASSEN S.A. ISTITUTO BANCARIO SAN PAOLO DI TORINO KREDIETBANK INTERNATIONAL GROUP ORION ROYAL BANK LIMITED SOCIETE GENERALE SWISS BANK CORPORATION INTERNATIONAL LIMITED

- BANQUE PARIBAS CAPITAL MARKETS SECURITY PACIFIC LIMITED AMRO INTERNATIONAL LIMITED BANQUE GENERALE DU LUXEMBOURG S.A. CHASE MANHATTAN CAPITAL MARKETS GROUP COUNTY BANK LIMITED CREDIT SUISSE FIRST BOSTON LIMITED GOLDMAN SACHS INTERNATIONAL CORP. KLEINWORT, BENSON LIMITED NOMURA INTERNATIONAL LIMITED SALOMON BROTHERS INTERNATIONAL LIMITED SUMITOMO TRUST INTERNATIONAL LIMITED S.G. WARBURG & CO. LTD. BAYERISCHE HYPOTHEKEN- UND WECHSEL-BANK BERLINER HANDELS-UND FRANKFURTER BANK DAIWA EUROPE LIMITED GENOESSCHAFTLICHE ZENTRALBANK AG VIENNA LLOYDS MERCHANT BANK LIMITED MORGAN STANLEY INTERNATIONAL NIPPON CREDIT INTERNATIONAL (HK) LTD. NORDDEUTSCHE LANDESBANK GIROZENTRALE RABOBANK NEDERLAND THE TAIOY KOBE BANK (LUXEMBOURG) S.A. YAMAICHI INTERNATIONAL (EUROPE) LIMITED

29th August, 1986

These securities are not registered under the Securities Act of 1933 and may not be offered or sold in, or to nationals or residents of the United States. This announcement appears as a matter of record only.



credit foncier de france

U.S. \$200,000,000

Floating Rate Notes Due 1995

with 200,000 Warrants to acquire by exchange of U.S. dollar Notes or by purchase ECU denominated Floating Rate Notes Due 1995

Unconditionally Guaranteed as to Payment of Principal, Premium and Interest by

The Republic of France

- MORGAN GUARANTY LTD BANQUE PARIBAS CAPITAL MARKETS BANKAMERICA CAPITAL MARKETS GROUP BANQUE BRUXELLES LAMBERT S.A. BANQUE NATIONALE DE PARIS CREDIT LYONNAIS DAIWA EUROPE LIMITED GENERALE BANK GIROZENTRALE UND BANK DER OSTERREICHISCHEN SPARKASSEN KIDDER, PEABODY INTERNATIONAL LIMITED ITCB INTERNATIONAL LIMITED MORGAN STANLEY INTERNATIONAL SALOMON BROTHERS INTERNATIONAL LIMITED SUMITOMO TRUST INTERNATIONAL LIMITED S. G. WARBURG & Co. Ltd. CREDIT COMMERCIAL DE FRANCE BANKERS TRUST INTERNATIONAL LIMITED BANQUE INDOSUEZ Caisse des Depots et Consignations DEUTSCHE BANK CAPITAL MARKETS LIMITED MERRILL LYNCH CAPITAL MARKETS NIPPON CREDIT INTERNATIONAL (HK) LTD. SHEARSON LEHMAN BROTHERS INTERNATIONAL UNION BANK OF SWITZERLAND (SECURITIES) LIMITED YAMAICHI INTERNATIONAL (EUROPE) LIMITED

13th December, 1985

All of these securities have been sold. This announcement appears as a matter of record only.

UK COMPANY NEWS

Woolworth scorns Dixons bid terms and strategy

BY ALICE RAWSTHORN

The Woolworth Holdings board has fired another salvo in its defence against the £1.6bn takeover bid from Dixons...

Dixons is accused of "muddled thinking" and having "no credible strategy for managing the Woolworth Group..."

shares traded on a multiple of about 40 times their profit after tax for the latest reported full year...

Hanson in waste disposal deal

BY ALICE RAWSTHORN

JUST FOUR days after completing its takeover of the Imperial Group, Hanson Trust expects to conclude negotiations today to merge its London Brick waste disposal division...

British Island Airways for USM

BY RICHARD TOMKINS

British Island Airways, a small carrier part-owned by its pilots, has pipped the giants of the industry at the flotation post by becoming Britain's first independent airline to seek a stock market quote...

British Island Airways became part-owners of the company in 1982 when it was acquired from British & Commonwealth Shipping...

Access Satellite in US dispute

BY TERRY POVEY

SHARES IN Access Satellite International, the USM owned manufacturer and distributor of work platforms, are being hit by a legal row between the company and two US distributors...

When ASI came to the market with a bare two-year trading record, the striking price on the tender offer was 160p and the issue 2 1/2 times subscribed...

to our reputation in this market as well as our share price," he claimed.

British Empire

In the half year ended March 31 1986, British Empire Securities and General Trust has lifted earnings from 0.17p to 0.21p and is holding the interim dividend at 0.2p net per share...

Newarthill pays extra 5p

Shareholders in Newarthill, the Sir Alfred McAlpine building and civil engineering group, are to benefit from the extraordinary gains made by the group in the year ended October 31 1985...

Berry Trust

Net asset value per 25p ordinary share at the Berry Trust improved from 194.5p to 230.8p in the six months to February 28 1986...

Scottish Heritable acquisition

Scottish Heritable Trust, the York-based land and property group, has acquired OCM, an oriental carpet manufacturer and distributor, from Bowater Industries for £1.5m...

Campari profit in second half

After returning to profit of £701,000 in the second half of last year, Campari International says current trade is in line with budget and the volume of forward orders for the second half of this year is highly encouraging...

Share Stakes

Changes in company share stakes announced over the past week include: Systems Designers - Sales by directors as follows: P. E. Swindell 4m shares; C. A. Lennard 250,000; J. L. Platt 208,000; J. M. Scoggins 40,000...

J. E. England

AFTER trimming its first-half losses from £79,000 to £33,000, J. E. England & Sons (Wellingborough) ended 1985 with pre-tax profits up from £17,000 to £28,000...

Singapore Para

A downturn from \$466,423 to \$268,613 in pre-tax profits is reported by the Singapore Para Rubber Estates for 1985. The dividend is cut from 1.1p to 0.9p net...

FT Share Information

The following securities have been added to the Share Information Services: Allegheny and Western Energy Corporation (Western Americans); PPL (Holdings) (Electricals)...

RECENT ISSUES

Table with columns: Issue Price, Amount, Date, High, Low, Stock, etc. Lists various recent issues.

FIXED INTEREST STOCKS

Table with columns: Issue Price, Amount, Date, High, Low, Stock, etc. Lists fixed interest stocks.

RIGHTS OFFERS

Table with columns: Issue Price, Amount, Date, High, Low, Stock, etc. Lists rights offers.

Shareholders in Newarthill, the Sir Alfred McAlpine building and civil engineering group, are to benefit from the extraordinary gains made by the group...

PENDING DIVIDENDS

Table with columns: Date, Announcement last year, Date, Announcement last year. Lists pending dividends.

BOARD MEETINGS

Table with columns: Date, Announcement last year, Date, Announcement last year. Lists board meetings.

Granville & Co. Limited

Table with columns: Capitalist, Company, Price, Change, Gross Yield, P/E, Fully Paid. Lists Granville & Co. Limited investments.

D.Y. Davies plc advertisement including share capital, authorized shares, and company details.

Canadian Co-operative Credit Society Limited advertisement including revolving underwriting facility and interest rates.

Kingdom of Spain advertisement including floating rate notes due 2005 and interest payment details.

Malayan Banking Berhad advertisement including negotiable floating rate dollar certificates and interest rates.

Fortronic advertisement including company details, contact information, and notice of prepayment.

Bank of Greece advertisement including floating rate notes due 1994 and interest payment details.

Financial Times Stock Indices table showing various indices like Government Secs, Fixed Interest, Ordinary, Gold Mines, FT Act All Shares, FT-SE100.

Ladbroke Index advertisement including contact information and details about the index.

Bank of Greece advertisement including floating rate notes due 1994 and interest payment details.

هكذا من اجل

Global Investment Banking

If we can't do it, it can't be done.

**SEK
Swedish Export
Credit Corporation**

US\$150,000,000
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Prudential
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**Nordiska
Investeringsbanken**

US\$112,352,576
Interest Rate and
Asset Based Swaps

Prudential
Global Funding

**The Mitsubishi
Bank, Ltd.**

US\$103,000,000
4- and 5-Year
Interest Rate Swaps

Prudential
Global Funding

**Canadian Imperial
Bank Group**

US\$50,000,000
3-Year Zero Coupon
Interest Rate Swap

Prudential
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**Scott Paper
Company**

SFr 217,000,000/
US\$100,000,000
15-Year Currency Swap

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**Marketable Eurodollar
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US\$100,000,000
3-Year Interest
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Prudential
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Interest rate and currency swaps are possibly the most complex of all banking transactions.

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—Euromoney, April, 1985

You can count the "AAA"-rated swap market-makers on the fingers of one hand. Within this select group, there are even fewer, like Prudential Global Funding, who maintain a portfolio of swaps, acting as the ultimate principal counterparty to every swap they make.

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—Institutional Investor, October, 1985

With the freedom of a portfolio approach, the creativity born of experience, and the authority to make decisions, Prudential Global Funding's market-makers can structure and commit to most deals within minutes—the more complex within an hour or two.

Which helps explain why after just nine months, the Prudential Global Funding team has become the swap specialists other swap specialists are turning to in increasing numbers.

Do you have enough weight behind you?

Who should you turn to for your next swap transaction, or your first? To your commercial bank? To your investment bank? To us?

Frankly, we believe there is too much to lose (or gain) for you to accept anything less than a swap team with as much weight behind it as Prudential Global Funding. That is why we encourage you to speak to a member of London Global Funding at 01-283-9166, or Prudential Global Funding in New York at 212-214-1547.

Prudential Global Funding

From left: In New York: John H. Copenhaver, Senior Vice President; Bennett M. Goldstein, Senior Vice President; J. Dickson Brown, President.

London Global Funding

From right: G. Edwin Smith, Senior Officer; Stephen Farrier, Senior Officer.

**The British Petroleum
Company p.l.c.**

US\$375,000,000
Current and Forward
Interest Rate Swaps

London
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**Ford Motor
Credit Company**

US\$250,000,000
5-Year Interest
Rate Swap

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**Électricité
de France**

US\$91,789,700
10-Year Discount
Interest Rate Swap

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**Creditanstalt
Bankverein**

US\$30,000,000
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Purpose Entity Providing
Financing to

**The Firestone Tire &
Rubber Company**

US\$55,000,000
4-Year Interest
Rate Swap

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Outokumpu OY

US\$30,000,000
10-Year Interest
Rate Swap

London
Global Funding

Bache Securities

THE MANAGEMENT PAGE

VOLKSWAGEN-AUDI has still to complete the formalities of its takeover of Seat from the Spanish Government but already some of its motor industry rivals are asking whether the West German group has over-reached itself.

On the face of it, the omens seem far from favourable. The motor industry's previous major takeover dates back to 1978 when Peugeot-Citroen of France acquired Chrysler's European operations. That proved a near disaster for Peugeot. It sent the French group plummeting into the red and for some years there were even questions about its very survival as an independent organisation.

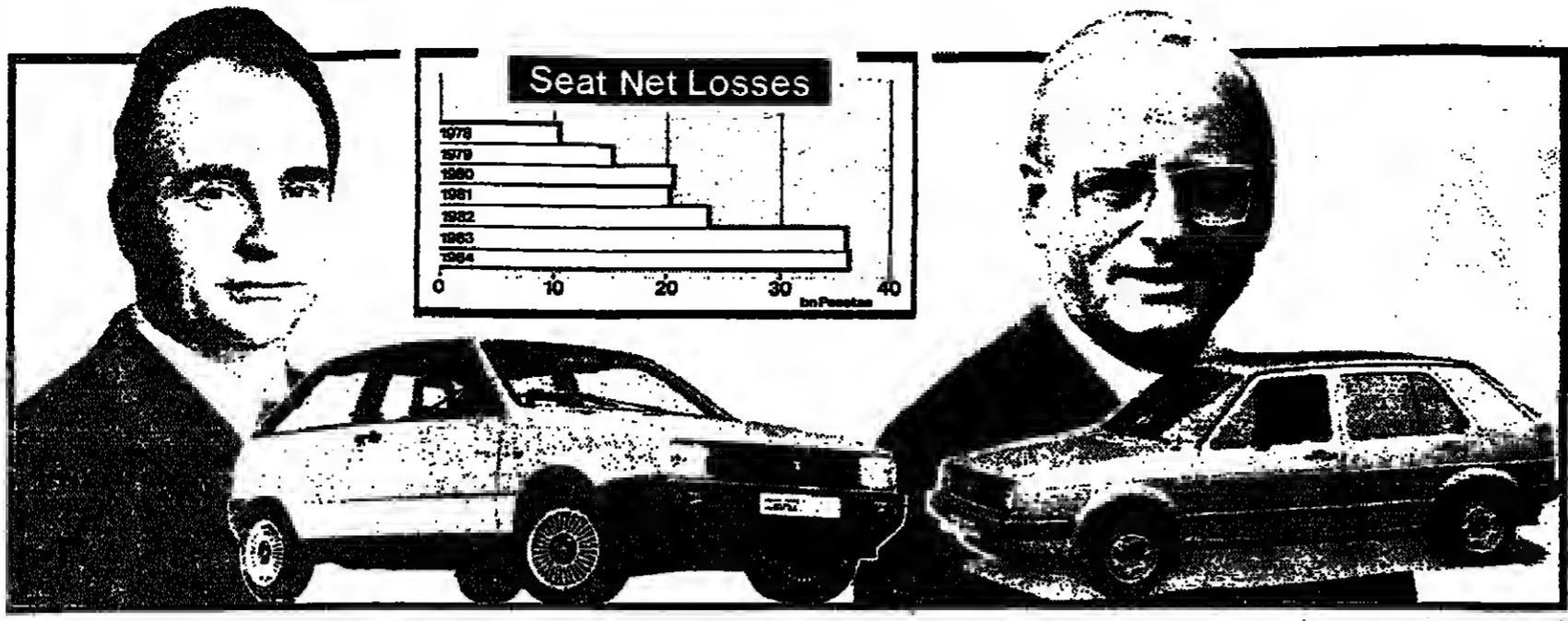
Those fears have been laid to rest only in the past year. Meanwhile the Peugeot-Chrysler debacle helped change the motor industry's mind about "bigger being better." European companies in particular started to consider other ways of surviving in an environment plagued by excess capacity, low prices and severe competition.

Closer to home, so far as VW-Audi is concerned, the group's previous major acquisition—the Triumph-Adler office equipment company which it is now trying to sell to Olivetti—also turned into a corporate nightmare.

Early in 1979 VW-Audi lavished DM 1bn (£292.4m) on the move into the totally unrelated business of office equipment—seen then as one of the boom markets of the decade. But two years later VW-Audi found itself having to pump money and management resources into Triumph-Adler, which had plunged into losses almost immediately after the takeover.

Triumph-Adler ran up a deficit totalling more than DM 800m by the end of 1984. At the same time VW's car business was also diving into the red, mainly because of the severe recession in the US car market, so which the group relies very heavily. The financial stakes are high once again with the Seat acquisition. VW will have to find DM 1.3bn to buy the Spanish company, starting with a 51 per cent stake in May and the phased purchase of the rest by 1990 at the latest.

There will also be a DM 5bn investment programme for Seat in the years to the early 1990s for new models and to rebuild or replace the factory at Barcelona. Seat is a perennial loss-maker—since 1978 losses have totalled Pta 160,660 (£74.4m) in spite of the exceptionally creative Spanish accounting used to brighten the balance sheet. VW is willing to accept



J A Diaz Alvarez (left) and Carl Hahn: living together before the marriage has given VW a thorough knowledge of its new partner

VW takes a rough Spanish road

Kenneth Gooding examines the West German company's controversial takeover of Seat

Five more years of losses from Seat even though the Spanish Government, as a dowry to help persuade the German group to go to the altar, agreed to cover the Pta 155bn needed to put its car company on a sound financial footing. In the circumstances it is not surprising that there has hardly been a more carefully-calculated or cautious acquisition than that of Seat by VW.

It started two years ago with a technological agreement. VW stepped in to fill a gaping hole left when Seat's 30-year association with Fiat of Italy, which had provided technical assistance and took Seat-built cars for its dealer networks all over Europe, came to an acrimonious end in 1980.

Fiat said bluntly at the time that it would not put any more cash into Seat and that the Spanish company was in such a mess that neither would anybody else — except perhaps the Spanish government. Seat was forced to move fast to revamp its Fiat-based model range. With engineering help from Porsche of West Germany and Itai Design in Italy, it has launched a family of engines and three new cars which can be

mainly produced from the old tooling. Seat's Pamplona factory has also been reorganised to produce the VW Polo, Santana and Passat models, mainly for sale to Spain but also for the VW dealer network outside Spain, which last year took about 50,000 Polos. Living with Seat before the marriage has given VW an exceptionally thorough knowledge of the Spanish company. For the past two years over 100 VW employees have been studying Seat at very close quarters, helping out the production lines, in quality control, product engineering and purchasing.

Dr Carl Hahn, VW's chairman, points out: "Usually when you buy a company the only people you get to know beforehand are the president and the doorman." "But we have had people working from shopfloor to director level for the past two years. We know the Spanish prices system, we know the prices Seat pays for its components. Of course we will still get some nasty surprises, you always do. But we don't expect anything substantial." And, emphasising that VW's

management will not be over-stretched, Hahn adds: "Remember we are dealing with one company in one country." (Triumph-Adler had subsidiaries in several countries, including the US.) Hahn insists that VW is "not suffering from any hangover from the Triumph-Adler venture. We have to learn from experience. Sometimes it takes time to get an acquisition profitable." While there might be risks for VW in the Seat deal, the rewards could be high, as the first fruits of the association already show. Seat has opened up its dealer network in Spain to VW, which before 1980 sold very few cars in a market heavily protected from imports and which will remain so for several more years, even though Spain has now joined the European Community.

By penetrating what was the last substantial "closed" market in Western Europe, VW-Audi in 1985 sold nearly 50,000 cars in Spain to give the West German group a 6.8 per cent market share. This played a considerable part in making VW-Audi West European car market leader last year for the first time in its history.

Hahn insists VW needs extra capacity—the Golf lines are being worked on Saturdays as the group attempts to keep pace with demand—and that Spain is a good place to have that extra capacity. Seat will also add a third string to the VW group's bow. The Spanish company will provide high quality but relatively inexpensive cars to attract those customers who are less well-off, particularly in southern Europe. Seat will have a range of small and medium-sized cars but concentrate mainly on the "supermini" models as currently represented by the VW Polo.

At the other end of the market, VW is developing Audi as a separate, up-market, sporty brand. Compared with the Seat models, VW broads cars will have much more engineering built into them and will cost more as a result. Hahn claims his company already has established a distinctive image for the VW brand "through engineering and technology, not created by an advertising agency." There is no doubt that VW, particularly with the Golf, has managed to escape being class-

ified as "just another producer of volume cars" even though the group (without the Seat brand) will make more than 2.2m cars worldwide this year. Hahn says VW has been making efforts to "cultivate a distinct niche in the market based on our image as a mass producer—but not of cheap automobiles. Our marketing efforts aim to project Polo, Golf and Passat as classless vehicles—that is we aim to circumvent consumer bias by capitalising on the Beetle image and establishing a validity for our vehicles equally among rich and poor. For example, a Porsche owner would not be embarrassed to be seen in our Golf GTI while he might be come decidedly sheepish if he were discovered in some rival models.

"We are increasing the technology in the Volkswagen cars all the time. An important element to our philosophy is that our cars might cost slightly more but customers get value for money." However, as Hahn also points out, about one-third of the 10.5m cars a year sold in western Europe each year are in the market segments below the Golf and those sectors will

Business courses

Developing Business in China, Fontainebleau, May 28-30. Fee: founder and sponsor members FF£ 8,000; partner members FF£ 9,000; non-members FF£ 10,000. Details from Professor Jean-Pierre Lehmann, Euro-Asia Centre, Boulevard de Constantine, 77305, Fontainebleau Cedex, France. Tel: (1) 80 72 40 40. Telex: 690388F.

Management buy-outs—the key issues, London, June 10. Fee: £190. VAT. Details from Lisa Hamilton-Priest, Legal Studies & Services, Balf House, 56 Holborn Viaduct, London EC1A 2EX. Tel: 01-236 4030. Telex: 888870.

Rewards and risks in licensing, Dublin, June 16-18. Fee: before April 16 LES members Ir£310, non-members Ir£360; after April 16 LES members Ir£330, non-members Ir£380. Details from LES Conference Secretariat, 12 Pembroke Park, Dublin 4, Ireland. Tel: Dublin 01-283 7382.

Corporate finance, London, June 30-July 4. Fee: £850 + VAT. Details from D. C. Gardner and Company, 89 New Street, London EC2M 4TE. Tel: 01-252 7382.

Management of research, development, and technology-based innovation, Massachusetts, June 9-20. Fee: \$3,500. Details from Office of the Summer Session, Room E19-352, Massachusetts Institute of Technology, Cambridge, Massachusetts 02139. Tel: (617) 253 2101. Telex: 92 1473.

Information centres, Stockholm, May 28-30; London, June 2-4. Fee: £745. Details from C&S Institute, Russell House, Russell Street, Windsor, Berkshire SK4 1HQ. Tel: 0753 858311. Telex: 849105.

Introductory computer workshop for managers (limited to six people), Watford, June 23. Fee: IBM members £185 + VAT; non-members £215 + VAT. Details from Short Course Dept, Institution of Industrial Managers, Industrial Management House, Cardiff Road, Luton LU1 1RO. Tel: 0582 37071.

Banking and financial activities of the City of London, London, May 19-30. Fee: £1,050. Details from the Marketing Manager, Management Development Centre, The City University Business School, Frobisher Crescent, Barbican Centre, London EC2Y 8BB. Tel: 01-490 0111, ext 234.

IRE International: Sir Nigel Foulkes is chairman of Equity Capital for Industry, not former chairman, as was stated in Monday's article on IRE International.

FINANCIAL TIMES SURVEY

Monday April 21 1986

MALTA

To cope with a harshly competitive world, Malta has to make economic and political decisions that will shape its future as an independent Mediterranean nation

An island ready to build bridges

By Richard Evans



Dr Mifsud Bonnici, Malta's new Prime Minister, is a protégé of his predecessor, Mr Mintoff. His task is to ease the island's internal political conflicts

MALTA, not for the first time in its colourful history, is at a crossroads. Economic and political decisions must be implemented in the next year or two that will shape the island's position both in the Mediterranean and in the wider world. Economically, the traumatic changeover from an economy largely dependent on Britain's naval presence to one of independence has been completed, but trading circumstances are now changing fast and a fresh strategy is required.

Politically, the island is badly divided between the ruling Labour Party and the opposition Nationalist Party. Tensions are high and much will depend on the outcome of the general election to be held within the next year.

Malta — the country includes the smaller islands of Gozo and Comino as well as Malta itself — lacks natural resources and a solid agricultural base and its population of 330,000 depends on trade and tourism for its prosperity.

For more than 150 years the Maltese economy depended largely on earnings and employment provided by the British armed forces, and Whitehall's decision in 1968 to close the naval dockyard, and the growing pressure after independence in 1964 for Nato troops to withdraw, created an

economic crisis.

The last British troops left in 1979, leaving a substantial hole of £22m a year in Mr Bonnici's coffers — £14m paid on behalf of Nato for the use of naval and harbour facilities and an additional £8m spent by British servicemen and their families on the island.

This meant that Malta had to stand on its own feet and Mr Dom Mintoff, Prime Minister from 1971 to 1984, set about diversifying the economy fast, primarily by developing light industry and tourism.

Mr Mintoff, whose name became synonymous with Malta because of his high-profile confrontational politics and abrasive style, made many enemies at home and abroad, but by a series of interventionist moves domestically and an international policy of neutrality and non-alignment, he severed Malta from its colonial past.

After centuries of domination by the Phoenicians, Carthaginians, Romans, the Goths, Arabs, Knights of St John, the French under Napoleon and finally the British, the country gained its political and economic independence. Malta became a republic in 1974 but remains within the Commonwealth.

The Government, by taking into public ownership key sectors

of the economy, took the lead in launching export-oriented industries to make Malta more self-reliant and initially things went well. Investment came from Europe, particularly West Germany but also from the UK, US and Italy, and earnings from tourism soared.

Hit by recession

The economy grew rapidly in the late 1970s but from 1980 growth was hit severely by the recession in Western Europe. Malta became uncompetitive as labour costs rose and other developing countries with lower costs moved into the same markets.

The upsurge in costs also had a disastrous impact on tourism, which had grown too fast for the infrastructure to cope.

Things looked bleak and the government sought new markets to the South and the East. Barter deals were clinched with the Soviet Union, and others in the Eastern bloc, and trade was developed with near neighbours in North Africa such as Libya, Algeria and Tunisia.

These helped but they were not enough. Around 70 per cent of Malta's trade in 1984 was still with the members of the European Community, and the government has decided that

this is where attention must be redirected.

The change of tack coincided with the surprise decision by Mr Mintoff in December, 1984 to quit as Prime Minister. After 13 years in office he handed over to Dr Carmelo Mifsud Bonnici, 52-year-old lawyer he had hand-picked to follow him. The new Prime Minister owes everything to Mr Mintoff; a seat was found for him in Parliament and he has never had to seek election to any post. It all happened with apparently effortless ease.

This all makes Malta seem like a peaceful little place where changes in leadership go smoothly because there is nothing much to quarrel about. That could hardly be more misleading. Mr Mifsud Bonnici took over a bitterly-divided island with politics that were alarmingly polarised.

He heads a government, itself factionalised, whose right to rule has been repeatedly challenged by the Nationalist Party led by Dr Eddie Fenech Adami, which got more than half the popular vote in the 1981 elections but was prevented from ousting Labour by what they regarded as gerrymandering.

It is not yet clear whether the change in government leadership will ease the internal political conflicts which plague

Malta. There have been government battles over the independence of trade unions, the medical profession, the judiciary, teachers, and most recently the Roman Catholic Church. Malta is probably the most Catholic country in the world and conservatively Catholic at that. The dispute between church and state over fee-paying schools has created especially deep divisions.

In addition, Nationalist leaders are convinced that their party could again be robbed of power in a year's time unless electoral reforms are introduced. But the Prime Minister shows no signs of agreeing to this. He regards the electoral system, based on proportional representation, as sound and the 1981 result as a freak unlikely to be repeated.

Matters have been clouded, in typical Maltese fashion, by last year's discovery by police of shotguns at the Nationalist Party headquarters. The government regarded this as evidence of a plot to overthrow it by force, but the opposition claims it had no knowledge of the guns and believes they could have been planted.

Two other issues that have caused potentially dangerous conflicts are broadcasting, which is government-run and according to the opposition grossly

biased, and the Foreign Interference Act, a measure introduced after the last election in an attempt to block support for the Nationalists from European Christian Democrats and others. The law in future will be applied only during an election campaign.

Substantial progress

In contrast to these intractable domestic difficulties, the new leadership of Dr Mifsud Bonnici has made substantial progress on the economic and international fronts, however. He is a much more calm, retiring character than the charismatic Mr Mintoff, and he has rapidly put into reverse many of his mentor's confrontational policies. Instead, there is consultation and conciliation and the effects are already being felt in many aspects of Maltese society.

Bridges are being built fast abroad with Western Europe and the Commonwealth, and at home with private industry which took a back seat when Mr Mintoff was in power.

Relations between Malta and the United Kingdom, which ranged from poor to abysmal under Mr Mintoff, are greatly improved. Mr Derek Thomas, a deputy under-secretary at the Foreign and Commonwealth

Office, visited Valletta last month, the first such visit for many years, to discuss ways in which Britain might help with technical assistance and increased trade.

One running sore from the Mintoff years that was despatched swiftly was the clearing of Valletta's Grand Harbour of wrecks sunk by German and Italian bombing during the siege of Malta in 1939-45 War. The UK Government sent a team of divers last year to help clear the hazards and contributed £1.7m towards the costs.

Similarly, an aid deal of 29.5m Ecu (£17m) has been struck with the European Community (Malta has free access to EEC markets except for textiles) and strained relations with Italy because of the trade imbalance have been healed.

But closer ties with the United States have proved harder to achieve. Britain accepts the need for close commercial ties with Libya, but the US State Department still feels that Malta's stance of non-alignment has gone too far against the interests of Nato, and that the links with Libya could be potentially very dangerous.

Libyans can visit Malta without passports (£300 a month do so mainly to buy car parts and consumer durables) and the

fear is that Malta could be misused. But the authorities insist the screening process is adequate.

In an interview in Valletta's splendid 16th century Auberge de Castille et Leon, build by the Knights of Malta and now the seat of government, Dr Mifsud Bonnici commented: "There has been a lot of mistrust of Malta from a lot of countries and we have not succeeded in overcoming it all yet."

"In the case of the UK there is now no difficulty, but in the case of the US we cannot say that. There are positive signs but the change will be slow. We feel there is still a lingering mistrust of our non-alignment policies."

The emphasis of the Maltese government, however, remains firmly on the need to attract more investment from the West and to develop an infrastructure that will be better able to cope with the high technology products that Malta wants to manufacture.

The question is whether Dr Mifsud Bonnici will be able to switch the emphasis of Malta's economy by persuading foreign companies of the advantages of investing in Malta. The tiny island lives in a harshly competitive world and it will not be easy but the signs are increasingly hopeful.

MALTA — Successfully Industrialised

Its sound economy, stable political climate, well developed infrastructure, and geographical location at the centre of the Mediterranean have helped Malta in establishing exporting industry as its main economic activity.

In fact 30% of Malta's working population is already directly employed in Industry.

British companies such as
Dowty
De La Rue
Valor
General Electric
Hawker Siddeley
Stainless Steel Co (Lonhro)
Smith & Nephew

have found Malta a profitable location for their offshore investments due to the combination of:

- an educated, flexible and productive English speaking labour force;
- the most competitive wage structure in Europe;
- services and promptly available factory space at 50 pennies per sq. foot per annum;
- Association agreements with the EEC for duty

and quota free entry of Maltese manufactured products;

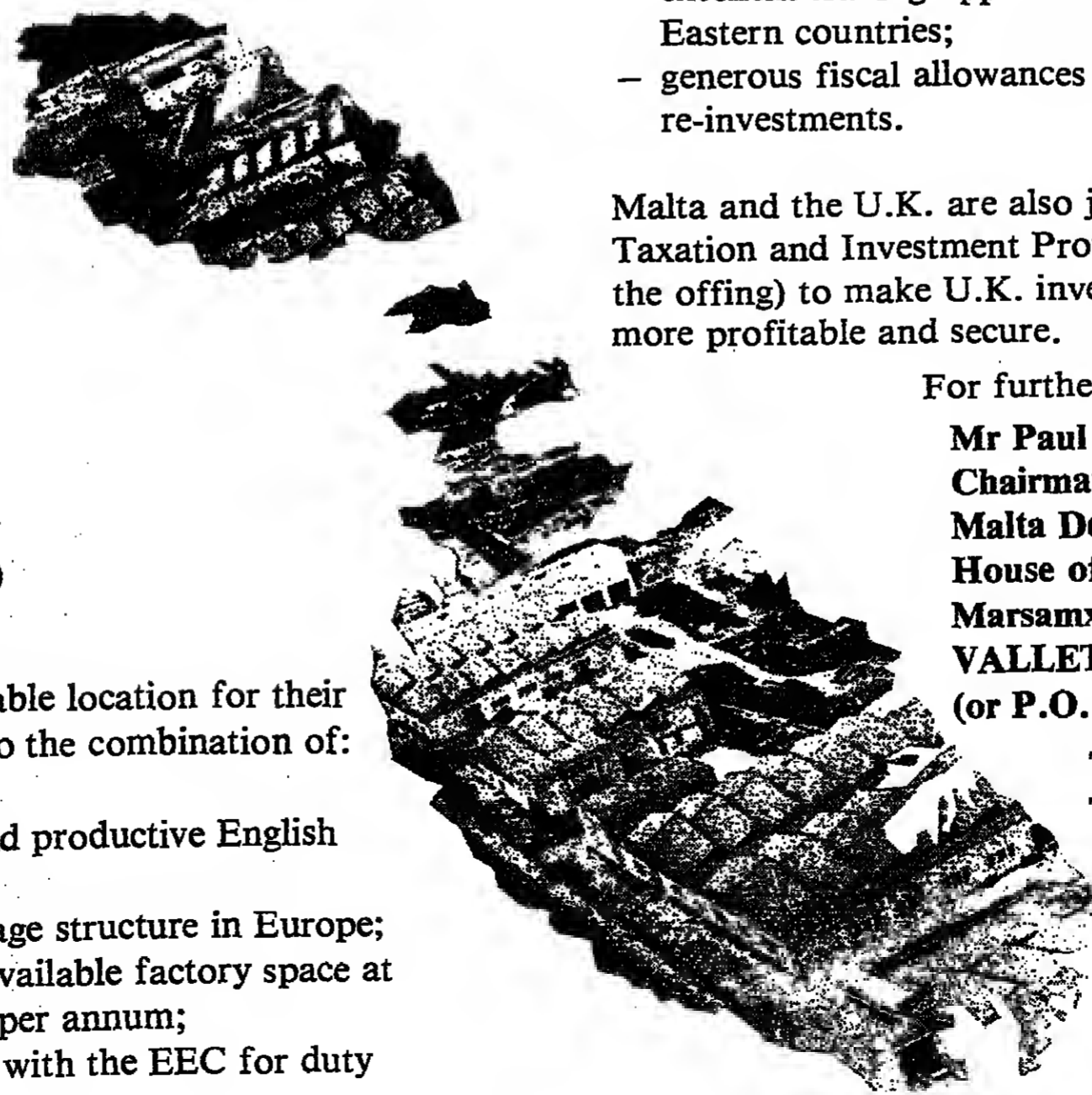
- preferential customs tariff entry to the USA and Commonwealth countries;
- excellent trading opportunities with African and Eastern countries;
- generous fiscal allowances on depreciation and re-investments.

Malta and the U.K. are also joined by Double Taxation and Investment Protection Agreement (in the offing) to make U.K. investments in Malta more profitable and secure.

For further information contact:

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Marsamxetto Road
VALLETTA
(or P.O. Box 571, Valletta, Malta)

Tel: 221431
Tlx: 1275 DEVCOR



MALTA 3

Dominance of Western deals accepted

Trade

RICHARD EVANS

MALTA HAS to import virtually everything but rocks, said one government official philosophically, and the comment sums up the country's problems. It is utterly dependent on trade and in order to pay for its imports it has to have an export-orientated economy.

This has not been easy because of the small domestic market and the absence of natural resources.

Malta runs a perennial trade deficit but this has usually been brought into balance by income from tourism and other invisible foreign exchange earnings, together with aid from the European Community and elsewhere. The pattern was badly distorted, however, when after unprecedentedly rapid growth in the late 1970s, the economy went sour in 1980. The recession in Malta's principal markets meant that investment dried up and export markets became increasingly hard to find.

A determined effort was launched to expand Malta's trading base in order to generate exports and create jobs. Mr Dom Mintoff's government juggled with more and more barter deals, particularly with Russia and other Eastern European countries, and trade controls were introduced.

Japanese imports were banned after Japan refused to buy more goods from Malta and restrictions were imposed on Italian and French imports. It was an unhappy and divisive time.

The depressed state of most of Malta's main trading partners, coupled with an inflated exchange rate for the Maltese lira, caused a substantial fall in exports in 1982 and 1983. The search for new markets might have helped, but only marginally.

Trade has now returned to a more normal pattern, partly because of the ending of the recession in Western Europe, and partly because of the more relaxed policies of Mr Mintoff's successor, Dr Carmelo Mifsud Bonnici. He follows a very pragmatic foreign economic strategy. The balance of trade

currently shows a deficit of about ML150m.

Although barter deals with Eastern Europe, Libya, Iraq and others are still actively encouraged, the Prime Minister pursued a policy of neutrality and non-alignment and welcomes trade with any country — the continuing dominance of Western Europe in Maltese trade is accepted more readily than under Mr Mintoff.

In 1985 European Community countries supplied about three quarters of Malta's total imports and bought 66 per cent of its exports. Italy supplied about one-sixth of imports (excluding oil), followed in order of volume by the UK and West Germany.

Primary exports

West Germany was Malta's primary export market, taking almost a third of exports, followed by the UK. By far the strongest element in Maltese sales to West Germany which account for almost half the EEC total were clothing and footwear.

UK exports to Malta last year amounted to \$101m, consisting mainly of capital machinery, transport equipment and consumer goods. Imports from Malta totalled \$32m, mainly clothing and processed textiles, but the deficit was virtually covered by Maltese earnings from tourism.

The Maltese Government's attempts to expand trade by barter deals with Eastern Europe and elsewhere have met with mixed success. A 1981 trade agreement with Russia

Trade in 1985

Lira (m)	Imports	Exports
European Community	288.0	194.3
US	20.3	11.9
Soviet Union	5.1	10.2
Italy	81.8*	17.4
France	14.5	5.1
Japan	4.2	0.3
West Germany	68.1	57.4
UK	65.7	28.9

*Includes £24.4m-worth of fuel refilled in Italy.

Source: Central Office of Statistics, Malta.

did not raise exports to the Eastern bloc — the fact is that Malta does not make enough goods the Russians want to buy.

But in 1984 a new agreement was signed that committed the Soviet Union to spend \$250m over three years on goods and ship repair services on the island. The most important deal done so far with the Soviet Union has been for the building of eight timber cranes at the new Marsa shipyard.

Malta hopes later this year to sign a new, wider based counter-trade deal with Russia for \$365m. It has its sights set on increased orders for ship repair and locally assembled product.

China gave Malta a soft loan in the early 1970s and later built dock No 6 in the Valletta drydocks complex, a huge repair dock capable of taking ships of 200,000 dwt. But hopes of a major increase of trade with China have not been fulfilled.

Libya is the island's largest non-European trading partner. Malta wants to encourage its nationals to work there in order to ease the serious unemployment problem at home. About 900 Maltese work in Libya at present but it is not popular because of separation from families and difficult social conditions.

Following an improvement in what was an unstable commercial relationship with its near neighbour, Malta has now regained its substantial share of the Libyan market. In 1984 Malta exported ML17m worth of goods to Libya compared with direct imports of only ML175,000. In addition, there is the counter-trade agreement under which Malta produces textiles, medical products, shoes and electrical goods and in exchange receives oil, coal and crude from Libya.

To balance these counter-trade deals Dr Mifsud Bonnici is pushing for economic and co-operation treaties to be signed with the US and Italy. Apart from the commercial benefits, the Prime Minister believes such deals would help to redress the balance of the last few years when Malta appeared to have cultivated the Eastern bloc and others to the apparent exclusion of its traditional trading partners in the West.



Malta Drydocks in Valletta is the island's largest single employer and the bulk of trade by sea comes through the port. Right: the production line at SGS-Ates, one of the few high-technology businesses in Malta.



Confidence returns to the sector

Manufacturing

GODFREY GRIMA

SYMPTOMS OF a slight recovery by Malta's manufacturing industry, racked for years by declining export growth and stagnant investments, are beginning to be visible.

Exporters surveyed recently by the island's respected Federation of Industry (FOI) report that order books are filling up and that machine utilisation is exceeding 80 per cent. Short working weeks are declining while there are prospects of new jobs later this year.

Feedback reaching the Maltese Government's Development Corporation (MDC) show that recent campaigns to attract overseas investment have been cost-effective. "Confidence is picking up all round. There's no doubt about that," asserts Dr Noel Zarb Adam, the head of MDC. No one should expect from these results that Maltese exports will soon reach the heights achieved in the 1970s or that manufacturing industry is out of the wood.

Competition in West European markets from South East Asia and North Africa are impeding factories producing an assortment of garments, plastics, metals, chemical products and footwear—mainly from a technology two generations out

of date. Europe, by snapping up each year an overwhelming proportion on Malta-made semi-manufactures, is vitally important. From exports reckoned at ML187m (£108m) in 1983, shipments to the European Economic Community exceeded ML124m.

In sharp contrast the whole of Eastern Europe, the Soviet Union included, purchased ML14m worth. Sales to Libya, which operates a number of factories in Malta hovered at around ML12m.

A 16 per cent exports growth last year indicated earlier imported raw materials rather than more sales.

Several factors lie behind Malta's poor export performance. One of them is a strategy, launched in the 1960s, which nourished industrial expansion on a diet of cheap labour and low technology. For two decades this gave gratifying results.

By 1979, when British military installations were permanently closed down leaving the island an annual ML28m, it seemed nothing could seriously handicap Malta's manufacturing activities. Factories were supporting 84,500 jobs and turning out ML215.8m worth of assembled goods, half of which were exported.

Suddenly, in 1982, exports sagged and then dropped dramatically. The downturn is also blamed on an unrealistic incomes and prices policy. Exports were burdened with

annual wage increases often as much as 15 or 17 per cent. To counter imported inflation, the value of the Maltese pound was propped up to misjudged levels. Inevitably, export prices jumped to an uncompetitive height.

It is easy to see how these stringent impositions could have stimulated exports further. Instead, the former premier Mr Dom Mintoff ran for shelter under a series of countertrade accords with countries like the Soviet Union, Libya, Poland and Czechoslovakia.

The deals helped some major textile and other concerns out of their distress but provided no relief for mainstream producers. Investments ran dry at the same time as exports lost their thrust in the early 1980s.

The decline is blamed on controversial election results. Having won a clear popular mandate and 4,000 votes more than the ruling Labour party, the opposition Nationalists, led by Dr Eddie Fenech Adami, dug their heels in with a claim to rule. This gave the impression Mr Mintoff's government could be toppled.

Manufacturers fought back with remarkable resilience and eventually only a few of the 220 firms with investments from Britain, the US, West Germany, France, Italy, Libya and Czechoslovakia collapsed. Survival for many concerns meant trimming their workforce

down to a bare minimum, which sent unemployment up. Others modernised their products, moving into markets where the challenge from mass-produced goods from Taiwan and Morocco was less fierce.

As exports and investments dwindled, Mr Mintoff's clear option was to reverse his policies. Instead he resigned, and handed over to his successor, Dr Carmelo Mifsud Bonnici. The change, a year ago, began a new phase which promises higher exports and renewed foreign investment.

Soon after taking over, Mifsud Bonnici began relaxing the impositions on industry and allowed the value of the Maltese pound to fall. To regain lost terrain in sterling territories he pledged subsidies for exporters who found the Maltese pound too hard.

This has encouraged the island's exporters, whose optimism, according to an F.I. survey of the past six months, is now at its highest for years.

Dr Mifsud Bonnici may well satisfy exporters' further expectations. He seems little beholden to his predecessor's ideas and says that his main concern is to see increased exports lead to fuller use of Malta's excess industrial capacity.

Unlike Mr Mintoff, he finds heavy industry less of an immediate solution for Malta than the production of value-added computer components if high-tech industry could be attracted to the island.

Admittedly, Malta should have completed the transfer to high technology five years ago. But the Maltese, past-masters at adopting to change, are unlikely to allow their important industrial base to become obsolete and the idea of developing Malta into the Silicon Valley of the Mediterranean is beginning to capture everyone's imagination.

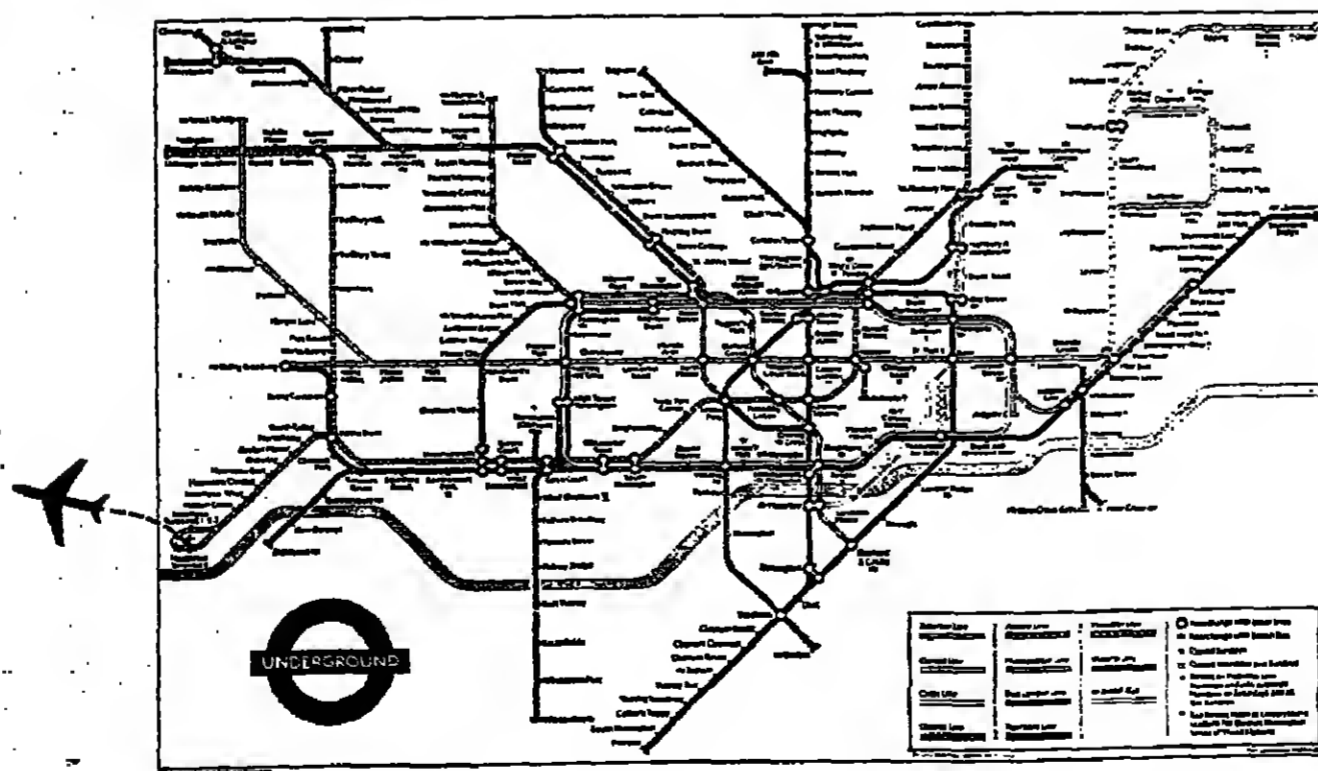
High-technology companies, says Dr Zarb Adam, create a demand for quality control and a highly trainable labour force. They also would want to be close to their markets.

Malta's economic advantages also include cheap cash with interest rates pegged down to 7.5 per cent, an agreement which allows its exports to enter the EEC duty-free, a preferential tariff accord with the US, and access to vast markets like the Soviet Union, China and some countries in the Middle East.

High-technology ventures which have begun to trickle into Malta find the island profitable enough. An Italian company whose offshoot employs 700 Maltese, says the rejection rate is much lower than from South East Asia.

Dr Mifsud Bonnici claims that attitudes have changed. This could mean anything from an imminent revival of effective industrial incentives to scrapping "disincentive legislation" enacted in the Mintoff years in deference to FOI demands.

If you want to know the best way to Malta, follow this map.



No, we haven't taken leave of our senses. Nor have we lost our sense of direction. Malta will be starting near the end of the Piccadilly Line as of April 12th. Because that's when Heathrow's brand spanking new Terminal 4 opens. Making Air Malta the only scheduled airline that

can take you direct from the tube (via this terminal) to Malta. Naturally, that isn't the only advantage of flying from the most advanced terminal in Europe. Fly Air Malta and you also get facilities superior to those of any other terminal or airport in the UK. Plus a Club lounge for VIP passengers.

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with just any airline, go with Air Malta. And fly with the airline that's really put Malta on the map. For Air Malta reservations or fares information ring 01-930 2612/0345 581195 or look up Prestel 2001130. Alternatively call your travel agent.

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Telemalta has newly trialed its own telephone network since its incorporation and, in addition to local network growth, has seen a significant increase in its international telephone traffic which, in December 1975 stood at 750,000 minutes as compared to 6.5 million in December 1985. It has built up effective planning and training organisations to enable this growth to be managed successfully.

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Telemalta is the national telecommunications authority in Malta. It has its own factories to supply electromechanical switching equipment and a range of telephone equipments. In addition, Telemalta offers high-quality products to customers seeking equipment to expand their own networks.

Telemalta offers cost-effective solutions to your telecommunications problems.

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Tel: 25241 / 21211 Telex: 1240 OTPHEN MW.



Mgarr harbour on Gozo, Malta's sister island. Below: One of Valletta's carefully restored buildings — The Maison Demandols — now the headquarters of Mediterranean Insurance Brokers



The Cunard/NAC cruise ship, Vistafjord, in Valletta's Grand Harbour

Flag carriers see better times

Infrastructure
GODFREY GRIMA

TWELVE YEARS ago Malta tried to challenge the domination of foreign airlines and shipping companies handling its air and maritime traffic by launching its own flag carriers, Air Malta and Sea Malta.

Malta's changing trade patterns in the 1970s called for a rapid expansion of the air and sea links which foreign companies were not providing.

Tourism needed to diversify its markets deeper into Western Europe while manufacturers wanted regular sailings at competitive freight rates to ports in Western Europe, the Middle East and, to a lesser extent, Eastern Europe and the US.

There had also been a chorus of complaints against foreign shipping lines whose surcharges were causing the island's imported inflation to rise out of control.

Misgivings about the future of Air Malta and Sea Malta and changes in their start-up dates were widespread. Air Malta, with its two Boeing airliners leased from Pakistan International Airways, took off in the middle of an oil crisis and a price war that was grounding stronger airlines.

Sea Malta, competing for business against better financed and connected European shipping lines, was finding it difficult to survive.

To run both organisations the government named as executive chairman Mr Albert Mizzi, a talented entrepreneur whose sharp business prowess years ago gave him a reputation of being a cut above the average Valletta businessman.

At Air Malta the scene changed with each passing year. New routes were opened and traffic built up sufficiently from 207,906 passengers in 1975-76 to 400,000 five years later. Last year it settled down at 360,000. A proper fleet of aircraft was bought, including three new Boeing 737s purchased in 1984.

Scheduled services were inaugurated to capitals never before served directly from Malta, including Amsterdam, Casiro, Frankfurt, Rome and Tripoli. These were traditionally run by British Airways. Aitalia and Libyan Airways. Charter flights began to pick up an ever-increasing number of passengers from 24 other cities from Aberdeen to Toulouse. Air Malta's fortunes are still

Campaign to attract more tourists is beginning to succeed Spring-cleaning the holiday house

Tourism
RICHARD EVANS

THE MALTESE authorities have launched a big publicity campaign throughout Western Europe, but especially in the UK, and the reason is clear.

Tourism used to contribute well over a quarter of the island's foreign exchange earnings, and the loss in recent years of some of its popularity as a holiday destination has had a severe impact on the economy.

The high point for arrivals and receipts was reached in 1980, when over 728,000 visited Malta or its sister islands of Gozo and Comino. Numbers slipped back in 1981, fell sharply in 1982 (down 28 per cent) and continued to fall at a more moderate pace in 1983 and 1984.

The reasons were not hard to find: the currency had become over-valued, costs were too high, standards had slipped because of the over-rapid expansion, and the then Prime Minister, Mr Don Mintoff, appeared to rebuke offending the countries on whom Malta relied for tourism. The British and others found better value or more congenial destinations in Spain, Portugal and Greece.

The Maltese authorities realised that lessons had to be learned, and that their own holiday house had to be put back in order. They had a lot going for them. An ideal Mediterranean climate with some of the cleanest water in that variable sea, marvellous historic sites like silent Mdina, the old capital, and fortified Valletta, the new capital built after the Great Siege of 1565 by the Knights of St John. And, if such things are important, an English-speaking population, London newspapers on the day of publication, and traffic that drives on the left. What was lacking was competitiveness.

Wages and prices were pegged and the Government gave the go-ahead for a series of major projects to improve the country's infrastructure which had been overstrained severely by the explosive growth of tourism in the late 1970s.

There were frequent cuts in electricity supply, because of excess demand in the peak season; the telephone system could not cope; and worst of all, there were frequent water shortages resulting in lengthy cuts. Most of the essential improvements, including extra power and more water from desalination plants, will be in operation by the summer.

There is also a programme aimed specifically at the higher quality market. Some areas, especially around Sliema, the island's largest town, are being zoned so that better facilities can be provided to attract bigger spenders.

A new terminal is being built at Luqa airport and plans are well advanced for a helicopter connection between Luqa and Gozo, which at present is a tiring coach-and-ferry journey after a three-hour flight from London or Northern Europe.

Specifically for the UK, a differential exchange rate has been introduced for four operators, and aircraft fuel costs have been reduced so that holidays can be more competitive. Malta should be 15 to 18 per cent cheaper this year than it was last year.

The signs are that the campaign to attract more tourists is beginning to succeed at an increasing pace. Arrivals rose last year for the first time since 1980, with an overall increase of 8 per cent to 817,000, although the total from the UK was down by 5 per cent to 256,000. This represents a fraction under 50 per cent of the total compared with a high of over 76 per cent in 1980.

Apart from the exceptional 158 per cent increase from Libya, caused by the flood of tourists (allowed in without passports) buying consumer durables, especially spare car parts they cannot get at home, the biggest increases were from Belgium (up 46 per cent) and, more important because of the numbers involved, from West Germany (up 33 per cent to 57,000).

The signals are even more favourable for this year. Tour operators in Britain forecast an increase of around 28 per cent in tourists to Malta, and advance bookings to the island are well up on most competitors.

One proposal is to seek to make Malta, with its historic and archaeological sites and its mild climate, a winter resort for Germans, leaving the British dominant in the summer when the Germans prefer hotels on the beaches of Spain, Greece and Yugoslavia. The latest statistics show this is working well, with 23 per cent of West Germans visiting Malta between November and February, and 54 per cent in the shoulder months of spring and autumn. Gozo are the days when Malta could rely on its George Cross image of heroism and sacrifice in the war to attract the older British visitor. It now has to compete on the same basis as its competitors to attract the younger generation.

But a fundamental choice remains: should Malta seek to go up-market, with more yacht marinas and first class hotels, or should it continue to go for the mass market against the formidable competition of Spain and the rest?

The authorities prefer the former prospect — most countries' tourist authorities do in theory — but appear to be keeping their options open. The target is to get 1m tourists to Malta by the end of the decade, which suggests that mass market appeal will continue to be a significant element.

Sea Malta Company Limited

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Livorno — Marseilles
- S. ITALY — 3 times weekly
Reggio Calabria
- LIBYA — fortnightly
Tripoli — Benghazi

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What publication tells you everything about what Maltese industry has to offer?

Directory of Industry — Malta 86

The Complete Directory of Industry — Malta 86

The publication introduces you to every single product being manufactured in Malta. These range from electronic components to ships. All told more than 400 firms' goods for export are featured.

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The Complete Directory of Industry — Malta 86 is available only from the publishers:

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Radio Mediterranean

Radio Mediterranean broadcasts daily from Malta on 1537 KHz Medium Wave and 6110 KHz on Short Waves in English at 12.00 UTC, in French at 21.30 UTC and in Arabic at 18.00 UTC.

The programmes include news, items of a Political, Economic, Social, Scientific and Cultural nature. They provide invaluable information on Malta and other Mediterranean countries, of special interest to businessmen, tourists and those interested in international politics and history.

Boeing 737s of Air Malta at Luqa Airport

INTL. APPOINTMENTS

Gencor elects new chairman

BY JIM JONES IN JOHANNESBURG

MR TED PAVITT is to retire as chairman of Gencor, South Africa's second largest mining house, in August. His position is to be taken by Mr Derek Keys, who is being appointed from outside the group.

Mr Pavitt was chairman of the previously independent mining house, Union Corporation, until it was fully merged with General Mining to form Gencor in 1980.

Senior moves at Moeller

By Hilary Barnes in Copenhagen A. P. MOELLER, the shipping, oil and industrial group, has made two senior management appointments following the recent death of one of its partners in the business, Mr Bjarne Fogh.

Succession at Borden

Borden, the New Jersey concern with interests in foods and chemicals, has announced that Mr Eugene J. Sullivan, the chairman and chief executive, is to retire in November, when he reaches 66 years of age.

Mr Sullivan will be succeeded by Mr Zoltan Merszei, who will become chairman of the Occidental on a consulting basis. Before joining Occidental in 1979, Mr Merszei served as president, chief executive officer and chairman of Dow Chemical Company.

Reorganisation for Aegon

By Our Financial Staff AEGON, the Dutch insurance group, plans as an initial step to reorganisation of insurance activities in the Netherlands to set up an Aegon Nederland executive.

HK Exchange Fund recruits

SIR JOHN BREMERIDGE, the Hong Kong Financial Secretary, has appointed two new members to the Exchange Fund Advisory Board.

Federal Home Loan Bank director

THE FEDERAL Home Loan Bank Board has appointed Mr Thurman C. Connell, an official with the Federal Home Loan Bank of Atlanta, as acting director of the Federal Savings and Loan Insurance Corporation (FSLIC).

World Gold in 1986 18 and 19 June 1986. For information please return this advertisement, together with your business card, to: Financial Times Conference Organisation.

F.T. CROSSWORD PUZZLE No. 6,002

Crossword puzzle grid with clues. Across: 1 Charter for a short time after the band returns (6). 4 Suggest I eat cooked mint when turning in (8).

ACROSS 1 Charter for a short time after the band returns (6). 4 Suggest I eat cooked mint when turning in (8). 10 First left when entering the plant (7).

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts and their details. Columns include trust name, manager, and other relevant information. The table is organized into several sections: Authorised Unit Trusts, Overseas Unit Trusts, and various other categories.

AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various insurance and unit trust products, including Standard Life Trust, Sun Life Trust, and others, with columns for product names and numerical values.

Table listing various insurance and unit trust products, including Clerical Medical Managed Funds, Friends' Provident Life Office, and others, with columns for product names and numerical values.

Table listing various insurance and unit trust products, including Imperial Life Ass. Co of Canada, London Life-Continued, and others, with columns for product names and numerical values.

Table listing various insurance and unit trust products, including Norwich Union Insurance Group, Prudential Assurance Co, and others, with columns for product names and numerical values.

INSURANCES

Table listing insurance products under the 'INSURANCES' section, including AA Friendly Society, Abbey Life Assurance Co, and others.

Table listing insurance products under the 'INSURANCES' section, including Clerical Medical Fidelity International, City of Westminster Assurance, and others.

Table listing insurance products under the 'INSURANCES' section, including Equitable Life Assurance Society, Eagle Star Insurance Co, and others.

Table listing insurance products under the 'INSURANCES' section, including Equitable Life Assurance Society, Eagle Star Insurance Co, and others.

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INSURANCE, OVERSEAS & MONEY FUNDS

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Table listing various insurance and financial products with columns for company names, descriptions, and numerical values.

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OFFSHORE AND OVERSEAS

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Money Market Trust Funds

Table listing Money Market Trust Funds with columns for fund names, descriptions, and values.

Money Market Bank Accounts

Table listing Money Market Bank Accounts with columns for bank names, descriptions, and values.

TRADITIONAL OPTIONS

Table listing Traditional Options with columns for option names, descriptions, and values.

BRITISH FUNDS

Table of British Funds with columns for Name, Price, Last, Div, Yield, and % Change.

AMERICANS - Cont.

Table of American Stocks with columns for Name, Price, Last, Div, Yield, and % Change.

AMERICANS - Cont.

Table of American Stocks (continued) with columns for Name, Price, Last, Div, Yield, and % Change.

CANADIANS

Table of Canadian Stocks with columns for Name, Price, Last, Div, Yield, and % Change.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont.

Table of Building, Timber, and Roads stocks with columns for Name, Price, Last, Div, Yield, and % Change.

DRAPERY & STORES - Cont.

Table of Drapery and Stores stocks with columns for Name, Price, Last, Div, Yield, and % Change.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics stocks with columns for Name, Price, Last, Div, Yield, and % Change.

GRAPERY AND STORES

Table of Groceries and Stores stocks with columns for Name, Price, Last, Div, Yield, and % Change.

BUILDING, TIMBER, ROADS

Table of Building, Timber, and Roads stocks (repeated) with columns for Name, Price, Last, Div, Yield, and % Change.

ENGINEERING - Continued

Table of Engineering stocks with columns for Name, Price, Last, Div, Yield, and % Change.

FOOD, BEVERAGES

Table of Food and Beverages stocks with columns for Name, Price, Last, Div, Yield, and % Change.

HOTELS AND CATERERS

Table of Hotels and Caterers stocks with columns for Name, Price, Last, Div, Yield, and % Change.

INDUSTRIALS (Miscellaneous)

Table of Industrial stocks (Miscellaneous) with columns for Name, Price, Last, Div, Yield, and % Change.

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Financial Times Monday April 21 1986

INDUSTRIALS—Continued

Table of industrial stocks including Johnson & Johnson, Merck, and various pharmaceuticals. Columns include Stock, Price, Last, Bid, Offer, and % Chg.

LEISURE—Continued

Table of leisure stocks including Leisure World, Leisure World Entertainment, and Leisure World Properties.

PROPERTY—Continued

Table of property stocks including American Realty, American Realty Trust, and American Realty Investors.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including American Mutual, American Mutual Fund, and American Mutual Investors.

FINANCE, LAND—Cont.

Table of finance and land stocks including American Finance, American Finance Fund, and American Finance Investors.

MINES—Continued

Table of mining stocks including Anglo American, Anglo American Platinum, and Anglo American Diamonds.

NOTES, AIRCRAFT TRADES

Table of notes and aircraft trades including American Airlines, British Airways, and other airlines.

COMMERCIAL

Table of commercial stocks including American Commercial, American Commercial Fund, and American Commercial Investors.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including American Newspapers, American Publishers, and American Newspapers Fund.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks including American Paper, American Printing, and American Advertising.

SHIPPING

Table of shipping stocks including American Shipping, American Shipping Fund, and American Shipping Investors.

SHOES AND LEATHER

Table of shoes and leather stocks including American Shoes, American Leather, and American Shoes Fund.

INSURANCES

Table of insurance stocks including American Insurance, American Insurance Fund, and American Insurance Investors.

PROPERTY

Table of property stocks including American Property, American Property Fund, and American Property Investors.

TEXTILES

Table of textile stocks including American Textiles, American Textiles Fund, and American Textiles Investors.

TOBACCO

Table of tobacco stocks including American Tobacco, American Tobacco Fund, and American Tobacco Investors.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including American Trusts, American Finance, and American Land.

PLANTATIONS

Table of plantation stocks including American Plantations, American Plantations Fund, and American Plantations Investors.

LEISURE

Table of leisure stocks including American Leisure, American Leisure Fund, and American Leisure Investors.

PROPERTY

Table of property stocks including American Property, American Property Fund, and American Property Investors.

TEXTILES

Table of textile stocks including American Textiles, American Textiles Fund, and American Textiles Investors.

TOBACCO

Table of tobacco stocks including American Tobacco, American Tobacco Fund, and American Tobacco Investors.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including American Trusts, American Finance, and American Land.

PLANTATIONS

Table of plantation stocks including American Plantations, American Plantations Fund, and American Plantations Investors.

UK TRADE FAIRS AND EXHIBITIONS

April 21-25 International Brewing, Bottling and Allied Trade Exhibition—BREWEX (021-705 6707) NEC, Birmingham

OVERSEAS TRADE FAIRS

Current Third Saudi Oil Show (01-436 3741) (until April 24) Al-Khobar

BUSINESS AND MANAGEMENT CONFERENCES

April 20-22 The Economist: Entrepreneurship in practice—developing and managing innovation in large corporations (01-539 7000)

PARLIAMENTARY DIARY

The week's business in Parliament

TODAY Commons: Education debate on an Opposition motion tabled by the Liberal and SDP leadership. After 7 pm, remaining stages of the Animals (Scientific Procedures) Bill.

TOMORROW Commons: Until 7 pm an Opposition debate on housing, followed by on on Transport.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week.

TODAY Commons: Education debate on an Opposition motion tabled by the Liberal and SDP leadership.

TODAY Commons: Education debate on an Opposition motion tabled by the Liberal and SDP leadership.

CONSTRUCTION CONTRACTS

Redeveloping Oxford Street

WATES SPECIAL WORKS has secured £22m of refurbishment contracts, the largest of which is for a scheme at the former Bourne and Hollingsworth Store in Oxford Street.

Local authority work for Glenlion

The GLENLION GROUP has won contracts worth £5.3m for new build and refurbishment works in the South East and East Midlands.

Balfour Beatty to build motorways

Two motorway contracts with a total value of £9m have been awarded to BALFOUR BEATTY's motorways and special projects unit.

South Shields road project

Five civil engineering contracts worth £5m have been won by the Gateshead office of MOWLEM NORTHERN.

A second reclamation project, at Deptford and Greenwell Dock, Sunderland has been awarded by Sunderland Borough Council.

Fabrication and erection of 500 tonnes of multi-storey steel skeletons, beams, metal decks, shear studs and stairs for an office development in Finchley Avenue heads a £2m round of orders for REDFATH ENGINEERING.

WALTER LAWRENCE PROJECT MANAGEMENT is acting as developer and main contractor for the construction of a £1.7m livery hall and office complex for the Farmers and Fletchers companies.

NESTLÉ S.A., Cham and Vevey (Switzerland)

The shareholders are hereby convened to the 119TH ORDINARY GENERAL MEETING to be held on Thursday, May 15, 1986 at 3.00 p.m. at the "Palais de Beaulieu" LAUSANNE (SWITZERLAND)

AGENDA

- 1. Approval of the 1985 Accounts and of the Directors' Report
- 2. Discharge of the Board of Directors and of the Management.
- 3. Decision regarding the appropriation of the net profit.
- 4. Elections in accordance with the Articles of Association.

The owners of bearer shares may obtain their admission cards for the General Meeting (with a proxy) at the Company's Share Control Office at Cham up to Monday, May 12, 1986 at noon.

The Nestlé Annual Report 1985 with the Directors' Report of Nestlé S.A. (including the Balance Sheet and the Profit and Loss Account with comments, the Auditors' Report and the proposals for the appropriation of profits) is available to the holders of bearer shares from April 22, 1986 at the Registered Offices at Cham and Vevey and at the Offices of the paying Agents of the Company.

The holders of registered shares whose names are entered in the Share Register will, within the next few days, receive at their latest address communicated to the Company, an envelope containing the Notice for the General Meeting, together with a form including an application for obtaining the admission card for such Meeting as well as a proxy on the other hand, the above-mentioned Report will be dispatched a few days later.

The shareholders are requested to address any correspondence concerning the General Meeting to the Share Control Office of the Company at Cham (Switzerland).

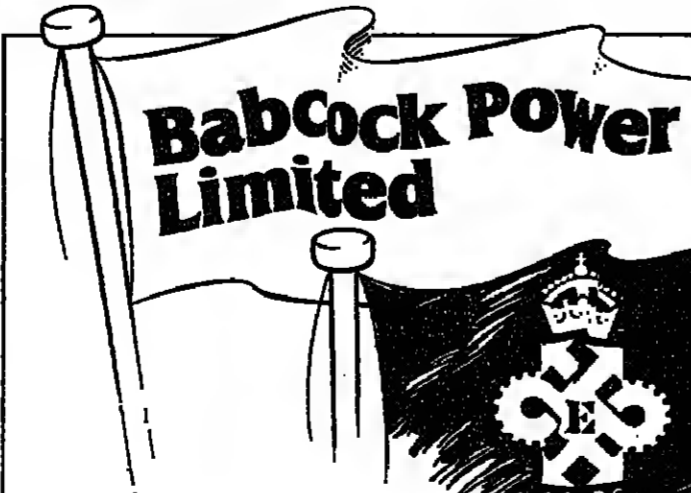
THE BOARD OF DIRECTORS Cham and Vevey, April 21, 1986

KANSALIS OSAKE PANKKI (Incorporated with limited liability in Finland)

US\$100,000.00 Subordinated Floating Rate Notes due July 1997

In accordance with the terms and conditions of the Notes, we hereby give notice that the next interest payment date will be July 21, 1986.

BANQUE GENERALE DU LUXEMBOURG Societe Anonyme Agent Bank



Once again, our ability to generate export sales has been demonstrated. And acclaimed. Babcock International plc

Table with 2 columns: Amount and Date. Includes entries like 4209 to 4210 incl, 4211 to 4212 incl, etc.

STATE LOAN OF THE KINGDOM OF HUNGARY 7% (New Issues) Sterling Bonds 1983

CLEVELAND HOUSE, St James's Square, London, SW1Y 4LN. Telephone: 01-930 9786.

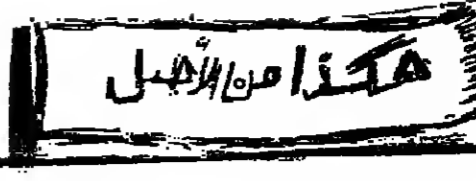
RoyWest Trust in Jersey, Channel Islands. YOUR OFFSHORE SOURCE FOR: Trusts, Investments, Private Companies, Custodianship, Registered Office Facilities. SERVING THE FOREIGN NATIONAL.

POSTIPANKKI (U.K.) LIMITED. is pleased to announce that, from 21st April 1986 its new address will be 10-12 Little Trinity Lane, London EC4V 2AA.

AL-FARABI INVESTMENT CONSULTANTS

NOTICE IS HEREBY GIVEN, pursuant to section 594 of the Companies Act 1985, that a meeting of the Shareholders and Creditors of the above-named Company will be held at 5, St. James's Square, London, SW1Y 4LN on Thursday, 11th May, 1986 at 10.00 a.m.

WORLD STOCK MARKETS



AUSTRIA 1986 Apr. 18 Price Frs. High Low Apr. 18 Price Frs. High Low

BELGIUM/LUXEMBOURG 1986 Apr. 18 Price Frs. High Low Apr. 18 Price Frs. High Low

DENMARK 1986 Apr. 18 Price Kr. High Low Apr. 18 Price Kr. High Low

GERMANY 1986 Apr. 18 Price M. High Low Apr. 18 Price M. High Low

ITALY 1986 Apr. 18 Price Lire High Low Apr. 18 Price Lire High Low

NETHERLANDS 1986 Apr. 18 Price Gld. High Low Apr. 18 Price Gld. High Low

NORWAY 1986 Apr. 18 Price Kr. High Low Apr. 18 Price Kr. High Low

SWITZERLAND 1986 Apr. 18 Price Frs. High Low Apr. 18 Price Frs. High Low

CANADA 1986 Apr. 18 Price Cdn. High Low Apr. 18 Price Cdn. High Low

AUSTRALIA 1986 Apr. 18 Price A\$ High Low Apr. 18 Price A\$ High Low

JAPAN 1986 Apr. 18 Price Yen High Low Apr. 18 Price Yen High Low

SOUTH AFRICA 1986 Apr. 18 Price Rand High Low Apr. 18 Price Rand High Low

HONG KONG 1986 Apr. 18 Price Hk\$ High Low Apr. 18 Price Hk\$ High Low

SINGAPORE 1986 Apr. 18 Price S\$ High Low Apr. 18 Price S\$ High Low

SPAIN 1986 Apr. 18 Price Ptas. High Low Apr. 18 Price Ptas. High Low

NEW YORK INDICES 1986 Since Gmp High Low High Low

NEW YORK ACTIVE STOCKS Change in price %

CANADA TORONTO Closing prices April 18

Stock Sales High Low Last Day Stock Sales High Low Last Day

OVER-THE-COUNTER Nasdaq national market. Closing prices, April 18

Stock Sales High Low Last Day Stock Sales High Low Last Day

North American quarterly results

Company Name 1985 1986 Revenue Net Profit Op. net per share

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, April 18

Main table of stock prices with columns for stock name, price, and change. Includes sub-sections for 'NEW YORK STOCK EXCHANGE' and 'NASDAQ'.

Handwritten Arabic text: 'مكاتبنا في الرياض'

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices, including columns for stock symbols, prices, and volume. Includes sub-sections for 'Continued from Page 40' and 'U U U'.

Table of AMEX Composite Closing Prices, including columns for stock symbols, prices, and volume.

OVER-THE-COUNTER Nasdaq national market, closing prices, April 18

Table of Over-the-Counter (Nasdaq) closing prices, including columns for stock symbols, prices, and volume.

Advertisement for Financial Times featuring the headline 'After the final curtain, all the world's a stage' and an illustration of a theater scene. Text describes the newspaper's international focus and subscription information.

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Another round of rate cuts

BY COLIN MILLHAM

In a week full of conflicting factors, the dollar was marked down in anticipation of a cut in the US Federal Reserve's discount rate. Other events were generally shrugged off, including a surprising rise of 3.2 per cent in US first quarter gross national product. Other events of limited influence were the US bombing of Libya; doubts about the future of oil prices; talks between US and Japanese officials; and a fall in March US industrial production.

£ IN NEW YORK

Table with columns: Close, April 18, Prev. close. Rows for 1 month, 3 months, 6 months, 12 months.

Forward premiums and discounts apply to the US dollar.

of Petroleum Exporting Countries, meeting in Geneva, have not shown themselves able to agree on production cutbacks to defend the price of oil, and were not likely to be able to enforce an embargo against the US. Japanese officials continued to pressure about the yen, and were not happy when Mr Nigel Lawson, the Chancellor, stated the obvious—that the yen should be allowed to appreciate—trying instead to suggest that President Reagan and Mr James Baker, US Treasury Secretary, agreed the dollar should stabilise around ¥150. Washington, in turn, was pleased with this view, but for much of the week the market was wary of intervention by the Bank of Japan.

In the end the market overcame its fear of intervention by the Bank of Japan, and may have paid the price, by preventing a US discount rate cut, through hitting the dollar too hard on Friday. In the end the market overcame its fear of intervention by the Bank of Japan, and may have paid the price, by preventing a US discount rate cut, through hitting the dollar too hard on Friday.

Reaction to the US attack on Libya was confused and slight. Initially the dollar strengthened on the news, because it is seen as a safe haven in times of international tension. But since the US was directly involved, and there was at least the possibility of an oil embargo against the US by Arab states, the dollar retreated and the net effect was small.

The threat of an oil embargo was never taken seriously. Ministers from the Organisation

sharply with market forecasts of around 2 per cent, when the figure was announced on Thursday. A day earlier there were strong rumours that the GNP figure had been leaked, and would show growth of only 7 per cent. Not for the first time the leaked figure proved completely erroneous, leaving those who rushed to buy US Treasury bonds on the rumour somewhat the poorer, and pondering the motive at the source of the rumour.

Dealers believed they saw a strong indication of the Fed's intention to cut its discount rate, when liquidity was added to the New York banking system, through two-day system repurchase agreements, last Tuesday, when Federal funds were trading at the discount rate level of 7 per cent.

The rise of 3.2 per cent in first quarter GNP, contrasted

CURRENCYMOVEMENTS

Table with columns: April 18, Bank of England, Morgan Guaranty. Rows for Sterling, US dollar, Canadian dollar, Australian dollar, New Zealand dollar, Danish krone, Deutsche mark, Swiss franc, French franc, Yen.

Morgan Guaranty cheque: 1980-1982=100. Bank of England index (base average 1975=100).

Morgan Guaranty rates are for April 17.

* Selling rates.

CURRENCY RATES

Table with columns: April 18, Bank Rate, Special Drawing Rights, European Currency Unit. Rows for US dollar, Canadian dollar, Australian dollar, New Zealand dollar, Danish krone, French franc, German mark, Japanese yen, Swiss franc, Italian lira, Spanish peseta, Greek drachma, Irish punt.

* SDR rates are for April 17.

POUND SPOT—FORWARD AGAINST POUND

Table with columns: April 18, Day's spread, Close, One month, Three months, Six months, One year. Rows for US, Canada, Netherlands, Belgium, Denmark, Ireland, W. Ger., Portugal, Spain, Italy, Norway, France, Sweden, Japan, Australia, Swiss.

Belgian franc is for convertible francs. Financial franc 65.55-66.65. Six-month forward dollar 2.14-2.03c pm. 12-month 3.70-3.55c pm.

DOLLAR SPOT—FORWARD AGAINST DOLLAR

Table with columns: April 18, Day's spread, Close, One month, Three months, Six months, One year. Rows for UK, Ireland, Canada, Netherlands, Belgium, Denmark, W. Ger., Portugal, Spain, Italy, Norway, France, Sweden, Japan, Australia, Swiss.

UK and Ireland are quoted in US currency. Forward rates are discounts unless otherwise stated. Australian dollar is for convertible francs. Financial franc 65.55-66.65.

FORWARD RATES AGAINST STERLING

Table with columns: Dollar, D-Mark, French Franc, Swiss Franc, Japanese Yen. Rows for Spot, 1 month, 3 months, 6 months, 12 months.

EURO-CURRENCY INTEREST RATES

Table with columns: April 18, Short, 7 days, 1 month, 3 months, 6 months, One year. Rows for Sterling, US Dollar, Canadian Dollar, French Franc, German Mark, Italian Lira, Japanese Yen, Swiss Franc, Australian Dollar.

Long-term Eurodollars: two years 8.7 per cent; three years 7.7 per cent; four years 7.7 per cent; five years 7.7 per cent; ten years 7.7 per cent. Short-term rates are call for US Dollars and Japanese Yen; other, two days' notice.

MONEY MARKETS

Stiffer resistance may follow

Barclays Bank was the first clearing bank to cut its base rate by 1 per cent to 10 1/2 per cent on Friday morning, with effect from 10.30. Other clearing street banks soon followed. The Bank of England endorsed the move by immediately reducing its money market intervention rates by 1 per cent, but the interbank market showed no reaction. Money market rates were discounting a cut of 1 per cent in base rates before Barclays' move, and three-month interbank remained very steady at around 10 per cent throughout Friday.

duces its market dealing rates, but by Friday the costs were threatening to overtake the profits. The market and the central bank seemed fairly content with Friday's rate cut, but there could well be less agreement about the next move.

BANK OF ENGLAND TREASURY BILL TENDER

Table with columns: April 18, April 11, April 18, April 11. Rows for Bills on offer, Total of applications, Total subscribed, Minimum accepted bid, Allocation.

FT LONDON INTERBANK FIXING

Table with columns: 11.00 a.m. April 18, Three months US dollar, bid 6 1/2, offer 6 1/2. Rows for bid 6 1/2, offer 6 1/2.

LONDON MONEY RATES

Table with columns: April 18, Over night, 7 days notice, 1 month, 3 months, 6 months, One year. Rows for Interbank, Sterling CDs, Local Authority Deposits, Discount Mkt Oppos., Finance House Deposits, Treasury Bills (Buy), Bank Bills (Buy), Fine Trade Bills (Buy), Dollar CDs, SDR Linked Deposits, ECU Deposits.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table with columns: LONDON, NEW YORK, TOKYO, BRUSSELS, AMSTERDAM. Rows for One month, Three month, Six month, One year.

MONEY RATES

Table with columns: April 18, One month, Two months, Three months, Six months, One year. Rows for Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin.

LIFFE LONG GILT FUTURES OPTIONS

Table with columns: Strike price, Call, Put, Last price, Change, Volume. Rows for June, Sept, Dec, Mar, June, Sept, Dec, Mar.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Strike price, Call, Put, Last price, Change, Volume. Rows for June, Sept, Dec, Mar, June, Sept, Dec, Mar.

LONDON £/\$ OPTIONS

Table with columns: Strike price, Call, Put, Last price, Change, Volume. Rows for June, Sept, Dec, Mar, June, Sept, Dec, Mar.

PHILADELPHIA \$/£ OPTIONS

Table with columns: Strike price, Call, Put, Last price, Change, Volume. Rows for June, Sept, Dec, Mar, June, Sept, Dec, Mar.

CHICAGO

Table with columns: US Treasury Bills (18M), US Treasury Bonds (20Y), US Treasury Bonds (30Y). Rows for June, Sept, Dec, Mar, June, Sept, Dec, Mar.

CURRENCY FUTURES

Table with columns: Pound—(Foreign Exchange), Pound—Sterling, US—Sterling. Rows for June, Sept, Dec, Mar, June, Sept, Dec, Mar.

EXCHANGE CROSS RATES

Table with columns: Apr. 18, £, \$, DM, Yen, FF, Sfr, Lit, C\$, A\$. Rows for £, \$, DM, Yen, FF, Sfr, Lit, C\$, A\$.

NatWest Registrars Department. National Westminster Bank PLC has been appointed Registrar of Reckitt & Colman plc. All documents for registration and correspondence should in future be sent to: National Westminster Bank PLC, Registrar's Department, PO Box No 82, 37 Broad Street, Bristol BS99 7NH.

WestLB Eurobonds - DM Bonds - Schuldscheine for dealing prices call. WestLB Deutsche Landesbank, Head Office, P.O. Box 1238, 4000 Düsseldorf. International Bond Trading and Sales: Telephone 8 28 21 22/8 28 37 91. Telex 8 581 858/8 581 852.

THE BANK OF YOKOHAMA LTD. Recognized Bank Licensed Deposit Taker. CHANGE OF ADDRESS: As from the 21st April, 1986, The Bank's address will change to: 40 Bishopsgate Street, London EC2Y 5DE. Our numbers remain unchanged: Telephone: 01-428 9773/7 (General), 01-586 2672/7 (Accounts), Telex: 887795, Facsimile: 81-638 1886.

The Republic of Turkey Japanese Yen 23,400,000.00. Co-financing with the International Bank for Reconstruction and Development. Lead Managed by The Bank of Tokyo, Ltd., The Dai-ichi Kangyo Bank, Limited, The Industrial Bank of Japan, Limited, The Mitsubishi Bank, Limited, The Sumitomo Trust and Banking Company, Limited. Managed by Nippon Life Insurance Company, The Saitama Bank, Ltd., The Taiyo Kobe Bank, Limited, The Tokai Bank, Limited. Co-Managed by Algemene Bank Nederland N.V., Tokyo Branch, The Bank of Hiroshima, Ltd., The Daiwa Bank, Limited, The Long-Term Credit Bank of Japan, Limited, The Nippon Trust and Banking Co., Ltd., Sumitomo Life Insurance Company. Provided by Tranche A: The Dai-ichi Kangyo Bank, Limited, The Mitsubishi Bank, Limited, The Sumitomo Trust and Banking Company, Limited, Nippon Life Insurance Company, The Saitama Bank, Ltd., The Taiyo Kobe Bank, Limited, The Tokai Bank, Limited, The Bank of Hiroshima, Ltd., The Daiwa Bank, Limited, The Nippon Trust and Banking Co., Ltd., The Hyakufuji Bank, Ltd. Tranche B: The Bank of Tokyo, Ltd., The Industrial Bank of Japan, Limited, Algemene Bank Nederland N.V., Tokyo Branch, The Long-Term Credit Bank of Japan, Limited, Sumitomo Life Insurance Company, Nippon Daiwa Life Insurance Company, Nissan Mutual Life Insurance Co., Ltd., Nissan Mutual Life Insurance Company, The Heiwa Life Insurance Company Limited. Tranche C: International Bank for Reconstruction and Development. Tranche A Agent: The Mitsui Bank, Limited. Tranche B & C Agent: The Industrial Bank of Japan, Limited.